



Smart Cities Mission Ministry of Housing & Urban Affairs

Advisory No. 14

03 October, 2018

Sub: Appointment of full time CEO in SPVs of Smart Cities.

Smart Cities Mission (SCM) guidelines states that Smart City Special Purpose Vehicle (SPV) Companies will be headed by a full-time CEO. Further, with regard to appointment of Key Managerial Persons (CEO, CS and CFO) as required under Companies Act, 2013 and the eligibility criteria selection of these officials, the Ministry has outlined the process in its Advisory No. 3 dated 4.7.2016. It is however observed that in many of the Smart City SPVs, the charge of CEO has been assigned as an additional charge to an Officer in the State Government.

2. It is experienced across organizations that having a full time CEO facilitates quick decision making and better results in terms of frequent board meetings and faster rate of project implementation in general. On the contrary, a part-time CEO may not be in a position to give complete attention due to other pressing concerns at hand. As a result, project implementation under SCM is unable to gather momentum and the effort shifts from that of a Mission Mode to one of Business as usual.

3. The Mission is at a crucial phase and there is a need to accelerate the pace of implementation in an aggressive manner. At this juncture, having a full-time CEO in Smart City SPVs is expected to significantly contribute in the Ministry's pursuit towards accelerated implementation of the Mission.

4. All SPVs may therefore ensure appointment of full-time CEOs at the earliest to enable the Mission Directorate to achieve the intended outcomes in a time-bound manner.
