

**May  
2017**

## **REQUEST FOR PROPOSALS (RFP)**

**Municipal Tax and Fee  
Improvement- Improvement in  
property Tax Collections of Urban  
Local Bodies of Uttar Pradesh**

**DIRECTORATE OF URBAN LOCAL BODIES  
GOVERNMENT OF UTTAR PRADESH**

**REGIONAL CENTER FOR URBAN &  
ENVIRONMENTAL STUDIES, LUCKNOW  
(Resource Center on behalf of Department of Urban  
Development, Government of Uttar Pradesh)**



## GOVERNMENT OF UTTAR PRADESH

*Address:***Regional Centre for Urban and Environmental Studies**(Resource Centre on behalf of Urban Development Department, *Government of Uttar Pradesh*)**Adjacent Registrar's Office, Lucknow University Campus, Lucknow-226007****Office: (0522)-2740165, 2740108****Email: [rcueslucknow@gmail.com](mailto:rcueslucknow@gmail.com)*****Project Name: Capacity Building for Urban Development*****Assignment Title: Municipal Tax and Fee Improvement- Improvement in property Tax Collections of Urban Local Bodies of Uttar Pradesh****Request for Proposals (RFP)**

| Annexure 1 |                           |
|------------|---------------------------|
| S.No       | AMRUT CITES               |
| 1.         | Agra                      |
| 2.         | Akbarpur                  |
| 3.         | Aligarh                   |
| 4.         | Allahabad                 |
| 5.         | Amroha                    |
| 6.         | Ayodhya                   |
| 7.         | Azamgarh                  |
| 8.         | Badaun                    |
| 9.         | Bahraich                  |
| 10.        | Ballia                    |
| 11.        | Banda                     |
| 12.        | Baraut                    |
| 13.        | Bareilly                  |
| 14.        | Basti                     |
| 15.        | Bulandshahar              |
| 16.        | Chandausi                 |
| 17.        | Deoria                    |
| 18.        | Etah                      |
| 19.        | Etawah                    |
| 20.        | Faizabad                  |
| 21.        | Farrukhabad-cum-Fatehgarh |
| 22.        | Fatehpur                  |
| 23.        | Firozabad                 |
| 24.        | Ghaziabad                 |
| 25.        | Ghazipur                  |
| 26.        | Gonda                     |
| 27.        | Gorakhpur                 |
| 28.        | Hapur                     |
| 29.        | Hardoi                    |
| 30.        | Hathras                   |
| 31.        | Jaunpur                   |
| 32.        | Jhansi                    |
| 33.        | Kanpur                    |

|     |                          |
|-----|--------------------------|
| 34. | Kasganj                  |
| 35. | Khurja                   |
| 36. | Lakhimpur                |
| 37. | Lalitpur                 |
| 38. | Loni                     |
| 39. | Lucknow                  |
| 40. | Mainpuri                 |
| 41. | Mathura                  |
| 42. | Maunath                  |
| 43. | Meerut                   |
| 44. | Mirzapur-cum-vindhyachal |
| 45. | Modinagar                |
| 46. | Moradabad                |
| 47. | Mughalsarai              |
| 48. | Muzaffarnagar            |
| 49. | Orai                     |
| 50. | Pilibhit                 |
| 51. | Raibareilly              |
| 52. | Rampur                   |
| 53. | Saharanpur               |
| 54. | Shahjahanpur             |
| 55. | Shambhal                 |
| 56. | Shamli                   |
| 57. | Shikohabad               |
| 58. | Sitapur                  |
| 59. | Sultanpur                |
| 60. | Unnao                    |
| 61. | Varanasi                 |

1. The Regional Centre for Urban and Environmental Studies,(RCUES) Lucknow (Resource Centre on behalf of Urban Development Department , *Government of Uttar Pradesh*) invites sealed bids from shortlisted firms for **Municipal Tax and Fee Improvement- Improvement in property Tax Collections of Urban Local Bodies of Uttar Pradesh as per Annexure 1.**
2. **This Request for Proposals (RFP) has been addressed to the following shortlisted Consultants by Ministry of Urban Development, Government of India.**

| S.No. | Firm  | Country of Incorporation |
|-------|---|--------------------------|
| 1     | Caritas Eco Systems Private Limited<br>Contact Person:<br>Shri Akshat Jain, Director,<br>A-42 , 4th Floor, FIEE Complex, Okhla Phase -2,<br>New Delhi - 110020<br>Phone: 011-41324158<br>Mob: +919971915577<br>Email:akshat@caritaseco.in | India                    |
| 2     | CRISIL Risk and Infrastructure Solutions Limited in<br>joint venture with<br>FA GEOCAD Systems Private Limited<br>Contact Person:<br>Shri Mohit Ganeriwala, Director-UrbanPractice,   | India                    |

|   |   |       |
|---|---|-------|
|   | CRISIL Risk and Infrastructure Solutions Limited<br>Plot No.46, Sector 44, Opposite Provident Fund<br>Office, Gurgaon-122003<br>Phone: 01246722472 Mobile: +919899256372<br>Email : mohit.ganeriwala@crisil.com   |       |
| 3 | GIS Consortium India Private Limited<br>Contact Person:<br>Shri S.G. Ananthanarayanan, Head-Business Services<br>H-112 First Floor,<br>Sector-63, Noida-201309.<br>Phone: 911204640000.<br>Mobile: +919899701263<br>Email: ananthasg@giscindia.com and<br>info@giscindia.com  | India |
| 4 | PSP Financial Consultants Private Limited<br>Contact Person:<br>Shri Bitansu Biswas, Business Development Cell,<br>88/3, Garfa Main Road, Kolkata-700075.<br>Tele +91 33-4007-5562<br>Mobile: +919830154226<br>Email: info@taxilaonline.com and<br>business@taxilaonline.com  | India |
| 5 | Sri Mangadu Kamatchiamman Business Corporation<br>(Info maps)<br>Contact Person:<br>Shri R. Nandakishore, Managing Partner,<br>No.2 Babu Street, Sambandanagar,<br>Pammal, Chennai-600075.<br>Tele +91 44-24804444/22483767<br>Mobile: +919840281767<br>Email: rkishore.infomaps@gmail.com and<br>kishore@infomaps.in | India |

Interested shortlisted firms under Bidders may obtain further information from Regional Centre for Urban and Environmental Studies,(RCUES) Lucknow (Resource Centre on behalf of Urban Development Department ,*Government of Uttar Pradesh* and inspect the bidding documents at the address given below from 10:00AM to 5:00PM.

3. A complete set of bidding documents in English Language may be downloaded from “<http://www.rcueslucknow.org>”. The downloadable version of the bidding documents, and any addenda to it, will be the binding one.
4. The key dates are as follows:

**Last Date / Time for Receipt of Sealed Proposals: 03/06/2017/ 15:00 hrs**

**Opening: DATE – To be intimate later**

Address: **Regional Centre for Urban and Environmental Studies**  
**adjacent Registrar's Office, Lucknow University Campus, Lucknow-226007**

**Office: (0522)-2740165, 2740108**

5. Bids must be delivered to the address mentioned on or before *the specified date and time in the Bid Data Sheet*. Late bids will be rejected. Bids will be opened in the presence of Bidders' representatives who choose to attend at the address mentioned immediately after the closing time of submission of Bids.
6. Bidder has to submit Tender processing fee **Non Refundable** will **Rs 5000/-** INR (Five Thousand only) per Tender with **1st Inner Envelope with the Technical Proposal**
7. The Tender Fee should be submitted along with **1st Inner Envelope with the Technical Proposal** in the form of Demand Draft from any nationalized bank/scheduled bank of India and drawn **in favour of the Regional Centre for Urban & Environmental Studies, Lucknow payable at Lucknow, Uttar Pradesh, India.**
8. Only **One Technical proposal** will be submitted for all 61 cities, while financial proposal will be submitted for each city separately.
9. Method of selection is based on Quality and Cost based Selection (QCBS) and only the Financial Proposal of the technically top-ranked Consultant is opened by the evaluation committee shall be carried out for each city separately.
10. The final assignment of particular city among the 61 cities to the firm will be decided by the tender committee. Maximum sixteen cities will be provided to one Consultant (firm).

**Director**

# REQUEST FOR PROPOSAL

RFP No. : CBUD/AMRUT/61/ **Uttar Pradesh**

**Client:** *[Uttar Pradesh]*

**Country:** INDIA

**Credit #:**4997-IN

***Project Name:*** Capacity Building for Urban Development

**Name of Assignment:** Selection of Consulting Services for  
Municipal Tax and Fee Improvement-  
Improvement in property Tax  
Collections

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**Issued on:** *[18/05/2017]*

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## PART I

**Section 1. Letter of Invitation**

RFP No.: CBUD/AMRUT/61 /Uttar Pradesh

CreditNo.4997-IN

18/05/2017

**SUB: - Selection of Consulting Services for Improvement of revenue from Property Tax Ref: RFP No. CBUD/AMRUT/61/ Uttar Pradesh dated: 18/05/2017**

| <b>Annexure 1</b> |                           |
|-------------------|---------------------------|
| <b>S.No</b>       | <b>AMRUT/CITIES</b>       |
| 1                 | Agra                      |
| 2                 | Akbarpur                  |
| 3                 | Aligarh                   |
| 4                 | Allahabad                 |
| 5                 | Amroha                    |
| 6                 | Ayodhya                   |
| 7                 | Azamgarh                  |
| 8                 | Badaun                    |
| 9                 | Bahraich                  |
| 10                | Ballia                    |
| 11                | Banda                     |
| 12                | Baraut                    |
| 13                | Bareilly                  |
| 14                | Basti                     |
| 15                | Bulandshahar              |
| 16                | Chandausi                 |
| 17                | Deoria                    |
| 18                | Etah                      |
| 19                | Etawah                    |
| 20                | Faizabad                  |
| 21                | Farrukhabad-cum-Fatehgarh |
| 22                | Fatehpur                  |
| 23                | Firozabad                 |
| 24                | Ghaziabad                 |
| 25                | Ghazipur                  |
| 26                | Gonda                     |
| 27                | Gorakhpur                 |

|    |                          |
|----|--------------------------|
| 28 | Hapur                    |
| 29 | Hardoi                   |
| 30 | Hathras                  |
| 31 | Jaunpur                  |
| 32 | Jhansi                   |
| 33 | Kanpur                   |
| 34 | Kasganj                  |
| 35 | Khurja                   |
| 36 | Lakhimpur                |
| 37 | Lalitpur                 |
| 38 | Loni                     |
| 39 | Lucknow                  |
| 40 | Mainpuri                 |
| 41 | Mathura                  |
| 42 | Maunath                  |
| 43 | Meerut                   |
| 44 | Mirzapur-cum-vindhyachal |
| 45 | Modinagar                |
| 46 | Moradabad                |
| 47 | Mughalsarai              |
| 48 | Muzaffarnagar            |
| 49 | Orai                     |
| 50 | Pilibhit                 |
| 51 | Raibareilly              |
| 52 | Rampur                   |
| 53 | Saharanpur               |
| 54 | Shahjahanpur             |
| 55 | Shambhal                 |
| 56 | Shamli                   |
| 57 | Shikohabad               |
| 58 | Sitapur                  |
| 59 | Sultanpur                |
| 60 | Unnao                    |
| 61 | Varanasi                 |

Dear shortlisted Consultants

1. The Government of India (hereinafter called "Borrower") has received financing from the International Development Association (IDA) (the "Bank") in the form of a credit (hereinafter called "credit") toward the cost of Capacity Building for Urban Development (CBUD) Project. The **NAGAR**

**NIGAM/NAGAR PALIKA PARISHAD** who have been selected for implementation of **AMRUT MISSION** scheme of Ministry of Urban Development , Government of India (MOUD), intends to apply a portion of the proceeds of this credit to eligible payments under the contract for which this Request for Proposals is issued. Payments by the Bank will be made only at the request of the *Ministry of Urban Development* (client) and upon approval by the Bank, and will be subject, in all respects, to the terms and conditions of the financing agreement. The financing agreement prohibits a withdrawal from the credit account for the purpose of any payment to persons or entities, or for any import of goods, if such payment or import, to the knowledge of the Bank, is prohibited by a decision of the United Nations Security council taken under Chapter VII of the Charter of the United Nations. No party other than the Borrower shall derive any rights from the financing agreement or have any claims to the proceeds of the credit.

2. The Client now invites proposals to provide the following consulting services (hereinafter called “Services”): **“Municipal Tax and Fee Improvement- Improvement in Property Tax Collections”**. More details on the Services are provided in the Terms of Reference (Section 7).
3. This Request for Proposals (RFP) has been addressed to the following shortlisted Consultants:

| S.No. | Firm  | Country of Incorporation |
|-------|---|--------------------------|
| 1     | Caritas Eco Systems Private Limited<br>Contact Person:<br>Shri Akshat Jain, Director,<br>A-42 , 4th Floor, FIEE Complex, Okhla Phase -2,<br>New Delhi - 110020<br>Phone: 011-41324158<br>Mob: +919971915577<br>Email:akshat@caritaseco.in   | INDIA                    |
| 2     | CRISIL Risk and Infrastructure Solutions Limited in<br>joint venture with<br>FA GEOCAD Systems Private Limited<br>Contact Person:<br>Shri Mohit Ganeriwala, Director-UrbanPractice,<br>CRISIL Risk and InfrastructureSolutions Limited<br>Plot No.46, Sector 44, Opposite Provident Fund Office,<br>Gurgaon-122003<br>Phone: 01246722472 Mobile: +919899256372<br>Email : mohit.ganeriwala@crisil.com | INDIA                    |
| 3     | GIS Consortium India Private Limited<br>Contact Person:<br>Shri S.G. Ananthanarayanan,Head-BusinessServices<br>H-112 First Floor,<br>Sector-63, Noida-201309.<br>Phone: 911204640000.<br>Mobile: +919899701263<br>Email: ananthasg@giscindia.comand<br>info@giscindia.com   | INDIA                    |
| 4     | PSP Financial Consultants Private Limited<br>Contact Person:<br>Shri Bitansu Biswas, Business DevelopmentCell,  | INDIA                    |

| S.No. | Firm   | Country of Incorporation |
|-------|--|--------------------------|
|       | 88/3, Garfa Main Road, Kolkata-700075.<br>Tele +91 33-4007-5562<br>Mobile: +919830154226<br>Email: info@taxilaonline.com and<br>business@taxilaonline.com  |                          |
| 5     | Sri Mangadu Kamatchiamman Business Corporation<br>(Info maps)<br>Contact Person:<br>Shri R. Nandakishore, Managing Partner,<br>No.2 Babu Street, Sambandanarnagar,<br>Pammal, Chennai-600075.<br>Tele +91 44-24804444/22483767<br>Mobile: +919840281767<br>Email: rkishore.infomaps@gmail.com and<br>kishore@infomaps.in | INDIA                    |

4. It is not permissible to transfer this invitation to any other firm.
5. A firm will be selected under Quality and Cost Based Selection method (QCBS) and in a Proposal format as described in this RFP, in accordance with the policies of the Bank detailed in the Consultants' Guidelines which can be found at the following website: [www.worldbank.org/procure](http://www.worldbank.org/procure).
6. A complete set of bidding documents in English Language may be downloaded from "http://www.rcueslucknow.org". The downloadable version of the bidding documents, and any addenda to it, will be the binding one.
7. The key dates are as follows:

**Last Date / Time for Receipt of Sealed Proposals: 03/06/2017/ 15:00 hrs**

**Opening: DATE – To be intimate later**

Address: **Regional Centre for Urban and Environmental Studies  
adjacent Registrar's Office, Lucknow University Campus, Lucknow-226007**

**Office: (0522)-2740165, 2740108**

8. Bids must be delivered to the address mentioned on or before *the specified date and time in the Bid Data Sheet*. Late bids will be rejected. Bids will be opened in the presence of Bidders' representatives who choose to attend at the address mentioned immediately after the closing time of submission of Bids.
9. Bidder has to submit Tender processing fee **Non Refundable** will **Rs 5000/-** INR (Five Thousand only) per Tender with **1st Inner Envelope with the Technical Proposal**
10. The Tender Fee should be submitted along with **1st Inner Envelope with the Technical Proposal** in the form of Demand Draft from any nationalized bank/scheduled bank of India

and drawn **in favour of the Regional Centre for Urban & Environmental Studies, Lucknow payable at Lucknow, Uttar Pradesh, India.**

11. Only **One Technical proposal** will be submitted for all 61 cities, while financial proposal will be submitted for each city separately.
12. The final assignment of particular city among the 61 cities to the firm will be decided by the tender committee. **Maximum sixteen cities will be provided to one Consultant (firm).**
13. Method of selection is based on Quality and Cost based Selection (QCBS) and only the Financial Proposal of the technically top-ranked Consultant is opened by the evaluation committee shall be carried out for each city separately.
14. The final assignment of particular cities to the firm will be decided by the tender committee.
15. The RFP includes the following documents:

- Section 1 - Letter of Invitation
- Section 2 - Instructions to Consultants and Data Sheet
- Section 3 - Technical Proposal - Standard Forms
- Section 4 - Financial Proposal - Standard Forms
- Section 5 – Eligible Countries
- Section 6 – Bank’s Policy – Corrupt and Fraudulent Practices
- Section 7 - Terms of Reference
- Section 8 - Standard Forms of Contract (Time Based)

16. Please inform us by [21/5/2017], in writing by E-mail [ad.rcueslko@gmail.com](mailto:ad.rcueslko@gmail.com)
  - (a) that you have received the Letter of Invitation; and
  - (b) whether you intend to submit a proposal alone or intend to enhance your experience by requesting permission to associate with other firm(s) (if permissible under Section 2, Instructions to Consultants (ITC), Data Sheet 14.1.1).
17. Details on the proposal’s submission date, time and address are provided in Clauses 17.7 and 17.9 of the ITC.

Yours sincerely,

**s/d**

**Mr. A.K. Gupta**

Additional Director

Regional Centre for Urban and Environmental Studies  
adjacent Registrar's Office, Lucknow University Campus, Lucknow-226007

Office: (0522)-2740165, 2740108

Email: [ad.rcueslko@gmail.com](mailto:ad.rcueslko@gmail.com)

Website: [www.rcueslucknow.org](http://www.rcueslucknow.org)

## Section 2. Instructions to Consultants and Data Sheet

**A. General Provisions****1. Definitions**

- (a) “Affiliate(s)” means an individual or an entity that directly or indirectly controls, is controlled by, or is under common control with the Consultant.
- (b) “Applicable Guidelines” means the policies of the Bank governing the selection and Contract award process as set forth in this RFP.
- (c) “Applicable Law” means the laws and any other instruments having the force of law in the Client’s country, or in such other country as may be specified in the **Data Sheet**, as they may be issued and in force from time to time.
- (d) “Bank” means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).
- (e) “Borrower” means the Government, Government agency or other entity that signs the *[loan/financing/grant<sup>1</sup>]* agreement with the Bank.
- (f) “CBUD” means Capacity Building for Urban Development
- (g) “Client” means the implementing agency that signs the Contract for the Services with the selected Consultant.
- (h) “Consultant” means a legally-established professional consulting firm or an entity that may provide or provides the Services to the Client under the Contract.
- (i) “Contract” means a legally binding written agreement signed between the Client and the Consultant and includes all the attached documents listed in its Clause 1 (the General Conditions of Contract (GCC), the Special Conditions of Contract (SCC), and the Appendices).
- (j) “Data Sheet” means an integral part of the Instructions to Consultants (ITC) Section 2 that is used to reflect specific country and assignment conditions to supplement, but not to over-write, the provisions of the ITC.
- (k) “Day” means a calendar day.
- (l) “Experts” means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or Joint Venture member(s).
- (m) “Government” means Government of India.
- (n) “Joint Venture (JV)” means an association with or without a legal

<sup>1</sup> [*“loan agreement” term is used for IBRD loans; “financing agreement” is used for IDA credits; and “grant agreement” is used for Recipient-Executed Trust Funds administered by IBRD or IDA*]

|                               |  |
|-------------------------------|--|
|                               | <p>personality distinct from that of its members, of more than one Consultant where one member has the authority to conduct all business for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.</p> <p>(o) “Key Expert(s)” means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose CV is taken into account in the technical evaluation of the Consultant’s proposal.</p> <p>(p) “ITC” (this Section 2 of the RFP) means the Instructions to Consultants that provides the shortlisted Consultants with all information needed to prepare their Proposals.</p> <p>(q) “LOI” (this Section 1 of the RFP) means the Letter of Invitation being sent by the Client to the shortlisted Consultants.</p> <p>(r) “MoUD” means Ministry of Urban Development</p> <p>(s) “Non-Key Expert(s)” means an individual professional provided by the Consultant or its Sub-consultant and who is assigned to perform the Services or any part thereof under the Contract and whose CVs are not evaluated individually.</p> <p>(t) “Proposal” means the Technical Proposal and the Financial Proposal of the Consultant.</p> <p>(u) “RFP” means the Request for Proposals to be prepared by the Client for the selection of Consultants, based on the SRFP.</p> <p>(v) “SRFP” means the Standard Request for Proposals, which must be used by the Client as the basis for the preparation of the RFP.</p> <p>(w) “Services” means the work to be performed by the Consultant pursuant to the Contract.</p> <p>(x) “Sub-consultant” means an entity to whom the Consultant intends to subcontract any part of the Services while remaining responsible to the Client during the performance of the Contract.</p> <p>(y) “TORs” (this Section 7 of the RFP) means the Terms of Reference that explain the objectives, scope of work, activities, and tasks to be performed, respective responsibilities of the Client and the Consultant, and expected results and deliverables of the assignment.</p> |
| <p><b>2. Introduction</b></p> | <p>2.1 The Client named in the <b>Data Sheet</b> intends to select a Consultant from those listed in the Letter of Invitation, in accordance with the method of selection specified in the <b>Data Sheet</b>.</p> <p>2.2 The shortlisted Consultants are invited to submit a Technical Proposal</p>  |



|  |   |
|--|---|
|  | <p>and a Financial Proposal, or a Technical Proposal only, as specified in the <b>Data Sheet</b>, for consulting services required for the assignment named in the <b>Data Sheet</b>. The Proposal will be the basis for negotiating and ultimately signing the Contract with the selected Consultant.</p> <p>2.3 The Consultants should familiarize themselves with the local conditions and take them into account in preparing their Proposals, including attending a pre-proposal conference if one is specified in the <b>Data Sheet</b>. Attending any such pre-proposal conference is optional and is at the Consultants' expense.</p> <p>2.4 The Client will timely provide, at no cost to the Consultants, the inputs, relevant project data, and reports required for the preparation of the Consultant's Proposal as specified in the <b>Data Sheet</b>.</p> |
| <p><b>3. Conflict of Interest</b></p>    | <p>3.1 The Consultant is required to provide professional, objective, and impartial advice, at all times holding the Client's interests paramount, strictly avoiding conflicts with other assignments or its own corporate interests, and acting without any consideration for future work.</p> <p>3.2 The Consultant has an obligation to disclose to the Client any situation of actual or potential conflict that impacts its capacity to serve the best interest of its Client. Failure to disclose such situations may lead to the disqualification of the Consultant or the termination of its Contract and/or sanctions by the Bank.</p> <p>3.2.1 Without limitation on the generality of the foregoing, the Consultant shall not be hired under the circumstances set forth below:</p>  |
| <p><b>a. Conflicting activities</b></p>  | <p>(i) <u>Conflict between consulting activities and procurement of goods, works or non-consulting services:</u> a firm that has been engaged by the Client to provide goods, works, or non-consulting services for a project, or any of its Affiliates, shall be disqualified from providing consulting services resulting from or directly related to those goods, works, or non-consulting services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, or any of its Affiliates, shall be disqualified from subsequently providing goods or works or non-consulting services resulting from or directly related to the consulting services for such preparation or implementation.</p>   |
| <p><b>b. Conflicting assignments</b></p> | <p>(ii) <u>Conflict among consulting assignments:</u> a Consultant (including its Experts and Sub-consultants) or any of its Affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant for the same or for another</p>   |

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| <b>c. Conflicting relationships</b>        | (iii) <u>Relationship with the Client's staff</u> : a Consultant (including its Experts and Sub-consultants) that has a close business or family relationship with a professional staff of the Borrower (or of the Client, or of implementing agency, or of a recipient of a part of the Bank's financing) who are directly or indirectly involved in any part of (i) the preparation of the Terms of Reference for the assignment, (ii) the selection process for the Contract, or (iii) the supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Bank throughout the selection process and the execution of the Contract. |
| <b>4. Unfair Competitive Advantage</b>     | 4.1 Fairness and transparency in the selection process require that the Consultants or their Affiliates competing for a specific assignment do not derive a competitive advantage from having provided consulting services related to the assignment in question. To that end, the Client shall indicate in the <b>Data Sheet</b> and make available to all shortlisted Consultants together with this RFP all information that would in that respect give such Consultant any unfair competitive advantage over competing Consultants.  |
| <b>5. Corrupt and Fraudulent Practices</b> | 5.1 The Bank requires compliance with its policy in regard to corrupt and fraudulent practices as set forth in Section 6.<br><br>5.2 In further pursuance of this policy, Consultant shall permit and shall cause its agents, Experts, Sub-consultants, sub-contractors, services providers, or suppliers to permit the Bank to inspect all accounts, records, and other documents relating to the submission of the Proposal and contract performance (in case of an award), and to have them audited by auditors appointed by the Bank.  |
| <b>6. Eligibility</b>                      | 6.1 The Bank permits consultants (individuals and firms, including Joint Ventures and their individual members) from all countries to offer consulting services for Bank-financed projects.<br><br>6.2 Furthermore, it is the Consultant's responsibility to ensure that its Experts, joint venture members, Sub-consultants, agents (declared or not), sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by the Bank in the Applicable Guidelines.<br><br>6.3 As an exception to the foregoing Clauses 6.1 and 6.2 above:   |
| <b>a. Sanctions</b>                        | 6.3.1 A firm or an individual sanctioned by the Bank in accordance   |

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|  | <p>with the above Clause 5.1 or in accordance with “Anti-Corruption Guidelines” shall be ineligible to be awarded a Bank-financed contract, or to benefit from a Bank-financed contract, financially or otherwise, during such period of time as the Bank shall determine. The list of debarred firms and individuals is available at the electronic address specified in the <b>Data Sheet</b>.</p>  |
| <p><b>b. Prohibitions</b></p>                                  | <p>6.3.2 Firms and individuals of a country or goods manufactured in a country may be ineligible if so indicated in Section 5 (Eligible Countries) and:</p> <ul style="list-style-type: none"> <li>(a) as a matter of law or official regulations, the Borrower’s country prohibits commercial relations with that country, provided that the Bank is satisfied that such exclusion does not preclude effective competition for the provision of Services required; or</li> <li>(b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower’s Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.</li> </ul>   |
| <p><b>c. Restrictions for Government-owned Enterprises</b></p> | <p>6.3.3 Government-owned enterprises or institutions in the Borrower’s country shall be eligible only if they can establish that they (i) are legally and financially autonomous, (ii) operate under commercial law, and (iii) that they are not dependent agencies of the Client</p> <p>To establish eligibility, the government-owned enterprise or institution should provide all relevant documents (including its charter) sufficient to demonstrate that it is a legal entity separate from the government; it does not currently receive any substantial subsidies or budget support; it is not obligated to pass on its surplus to the government; it can acquire rights and liabilities, borrow funds, and can be liable for repayment of debts and be declared bankrupt; and it is not competing for a contract to be awarded by the government department or agency which, under the applicable laws or regulations, is its reporting or supervisory authority or has the ability to exercise influence or control over it.</p> |
| <p><b>d. Restrictions for public employees</b></p>             | <p>6.3.4 Government officials and civil servants of the Borrower’s country are not eligible to be included as Experts in the Consultant’s Proposal unless such engagement does not conflict with any employment or other laws, regulations, or policies of the Borrower’s country, and they</p> <ul style="list-style-type: none"> <li>(i) are on leave of absence without pay, or have resigned or retired;</li> <li>(ii) are not being hired by the same agency they were working for</li> </ul>  |

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|   | <p>before going on leave of absence without pay, resigning, or retiring</p> <p>(in case of resignation or retirement, for a period of at least 6 (six) months, or the period established by statutory provisions applying to civil servants or government employees in the Borrower’s country, whichever is longer. Experts who are employed by the government-owned universities, educational or research institutions are not eligible unless they have been full time employees of their institutions for a year or more prior to being included in Consultant’s Proposal.; and</p> <p>(iii) their hiring would not create a conflict of interest.</p> |
| <p><b>B. Preparation of Proposals</b></p>           |   |
| <p><b>7. General Considerations</b></p>             | <p><b>7.1.</b> In preparing the Proposal, the Consultant is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.</p>   |
| <p><b>8. Cost of Preparation of Proposal</b></p>    | <p><b>8.1.</b> The Consultant shall bear all costs associated with the preparation and submission of its Proposal, and the Client shall not be responsible or liable for those costs, regardless of the conduct or outcome of the selection process. The Client is not bound to accept any proposal, and reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultant.</p>  |
| <p><b>9. Language</b></p>                           | <p><b>9.1.</b> The Proposal, as well as all correspondence and documents relating to the Proposal exchanged between the Consultant and the Client, shall be written in the language(s) specified in the <b>Data Sheet</b>.</p>  |
| <p><b>10. Documents Comprising the Proposal</b></p> | <p>10.1 The Proposal shall comprise the documents and forms listed in the Data Sheet.</p> <p>10.2 If specified in the <b>Data Sheet</b>, the Consultant shall include a statement of an undertaking of the Consultant to observe, in competing for and executing a contract, the Client country’s laws against fraud and corruption (including bribery).</p> <p>10.3 The Consultant shall furnish information on commissions, gratuities, and fees, if any, paid or to be paid to agents or any other party relating to this Proposal and, if awarded, Contract execution, as requested in the Financial Proposal submission form (Section 4).</p>        |
| <p><b>11. Only One Proposal</b></p>                 | <p>11.1 The Consultant (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a</p>   |

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|  | <p>Joint Venture in another Proposal. If a Consultant, including any Joint Venture member, submits or participates in more than one proposal, all such proposals shall be disqualified and rejected. This does not, however, preclude a Sub-consultant, or the Consultant's staff from participating as Key Experts and Non-Key Experts in more than one Proposal when circumstances justify and if stated in the <b>Data Sheet</b>.</p>  |
| <p><b>12. Proposal Validity</b></p>                                | <p>12.1 <b>The Data Sheet</b> indicates the period during which the Consultant's Proposal must remain valid after the Proposal submission deadline.</p> <p>12.2 During this period, the Consultant shall maintain its original Proposal without any change, including the availability of the Key Experts, the proposed rates and the total price.</p> <p>12.3 If it is established that any Key Expert nominated in the Consultant's Proposal was not available at the time of Proposal submission or was included in the Proposal without his/her confirmation, such Proposal shall be disqualified and rejected for further evaluation, and may be subject to sanctions in accordance with Clause 5 of this ITC.</p>   |
| <p><b>a. Extension of Validity Period</b></p>                      | <p>12.4 The Client will make its best effort to complete the negotiations within the proposal's validity period. However, should the need arise, the Client may request, in writing, all Consultants who submitted Proposals prior to the submission deadline to extend the Proposals' validity.</p> <p>12.5 If the Consultant agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal and with the confirmation of the availability of the Key Experts.</p> <p>12.6 The Consultant has the right to refuse to extend the validity of its Proposal in which case such Proposal will not be further evaluated.</p>   |
| <p><b>b. Substitution of Key Experts at Validity Extension</b></p> | <p>12.7 If any of the Key Experts become unavailable for the extended validity period, the Consultant shall provide a written adequate justification and evidence satisfactory to the Client together with the substitution request. In such case, a replacement Key Expert shall have equal or better qualifications and experience than those of the originally proposed Key Expert. The technical evaluation score, however, will remain to be based on the evaluation of the CV of the original Key Expert.</p> <p>12.8 If the Consultant fails to provide a replacement Key Expert with equal or better qualifications, or if the provided reasons for the replacement or justification are unacceptable to the Client, such Proposal will be rejected with the prior Bank's no objection.</p> |

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| <p><b>c. Sub-Contracting</b></p>                                     | <p>12.9 The Consultant shall not subcontract the whole of the Services.</p>  |
| <p><b>13. Clarification and Amendment of RFP</b></p>                 | <p><b>13.1.</b> The Consultant may request a clarification of any part of the RFP during the period indicated in the Data Sheet before the Proposals’ submission deadline. Any request for clarification must be sent in writing, or by standard electronic means, to the Client’s address indicated in the Data Sheet. The Client will respond in writing, or by standard electronic means, and will send written copies of the response (including an explanation of the query but without identifying its source) to all shortlisted Consultants. Should the Client deem it necessary to amend the RFP as a result of a clarification, it shall do so following the procedure described below:</p> <p><b>13.2.</b> At any time before the proposal submission deadline, the Client may amend the RFP by issuing an amendment in writing or by standard electronic means. The amendment shall be sent to all shortlisted Consultants and will be binding on them. The shortlisted Consultants shall acknowledge receipt of all amendments in writing.</p> <p><b>13.3.</b> If the amendment is substantial, the Client may extend the proposal submission deadline to give the shortlisted Consultants reasonable time to take an amendment into account in their Proposals.</p> <p><b>13.4.</b> The Consultant may submit a modified Proposal or a modification to any part of it at any time prior to the proposal submission deadline. No modifications to the Technical or Financial Proposal shall be accepted after the deadline.</p> |
| <p><b>14. Preparation of Proposals – Specific Considerations</b></p> | <p><b>14.1.</b> While preparing the Proposal, the Consultant must give particular attention to the following:</p> <p>14.1.1. If a shortlisted Consultant considers that it may enhance its expertise for the assignment by associating with other consultants in the form of a Joint Venture or as Sub-consultants, it may do so with either (a) non-shortlisted Consultant(s), or (b) shortlisted Consultants if permitted in the <b>Data Sheet</b>. In all such cases a shortlisted Consultant must obtain the written approval of the Client prior to the submission of the Proposal. When associating with non-shortlisted firms in the form of a joint venture or a sub-consultancy, the shortlisted Consultant shall be a lead member. If shortlisted Consultants associate with each other, any of them can be a lead member.</p> <p>14.1.2. The Client may indicate in the <b>Data Sheet</b> the estimated Key Experts’ time input (expressed in person-month) or the Client’s estimated total cost of the assignment, but not both. This estimate is indicative and the Proposal shall be based on the Consultant’s own estimates for the same.</p> <p>14.1.3. If stated in the <b>Data Sheet</b>, the Consultant shall include in its Proposal at least the same time input (in the same unit as indicated in the <b>Data Sheet</b>) of Key Experts, failing which the Financial Proposal will be adjusted for the purpose of comparison of proposals and</p>  |

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|  | <p>decision for award in accordance with the procedure in the <b>Data Sheet</b>.</p> <p>14.1.4. For assignments under the Fixed-Budget selection method, the estimated Key Experts' time input is not disclosed. Total available budget, with an indication whether it is inclusive or exclusive of taxes, is given in the <b>Data Sheet</b>, and the Financial Proposal shall not exceed this budget.</p>  |
| <b>15. Technical Proposal Format and Content</b>         | <p><b>15.1.</b> The Technical Proposal shall not include any financial information. A Technical Proposal containing material financial information shall be declared non-responsive.</p> <p>15.1.1 Consultant shall not propose alternative Key Experts. Only one CV shall be submitted for each Key Expert position. Failure to comply with this requirement will make the Proposal non-responsive.</p> <p><b>15.2.</b> Depending on the nature of the assignment, the Consultant is required to submit a Full Technical Proposal (FTP), or a Simplified Technical Proposal (STP) as indicated in the <b>Data Sheet</b> and using the Standard Forms provided in Section 3 of the RFP.</p> |
| <b>16. Financial Proposal</b>                            | <b>16.1.</b> The Financial Proposal shall be prepared using the Standard Forms provided in Section 4 of the RFP. It shall list all costs associated with the assignment, including (a) remuneration for Key Experts and Non-Key Experts, (b) reimbursable expenses indicated in the <b>Data Sheet</b> .   |
| <b>a. Price Adjustment</b>                               | <b>16.2.</b> For assignments with a duration exceeding 18 months, a price adjustment provision for foreign and/or local inflation for remuneration rates applies if so stated in the <b>Data Sheet</b> .  |
| <b>b. Taxes</b>  | <b>16.3.</b> The Consultant and its Sub-consultants and Experts are responsible for meeting all tax liabilities arising out of the Contract unless stated otherwise in the <b>Data Sheet</b> . Information on taxes in the Client's country is provided in the <b>Data Sheet</b> .  |
| <b>c. Currency of Proposal</b>                           | <b>16.4.</b> The Consultant may express the price for its Services in the currency or currencies as stated in the <b>Data Sheet</b> . If indicated in the <b>Data Sheet</b> , the portion of the price representing local cost shall be stated in the national currency.  |
| <b>d. Currency of Payment</b>                            | <b>16.5.</b> Payment under the Contract shall be made in the currency or currencies in which the payment is requested in the Proposal.  |
| <b>C. Submission, Opening and Evaluation</b>             |   |
| <b>17. Submission, Sealing, and Marking of Proposals</b> | <p>17.1 The Consultant shall submit a signed and complete Proposal comprising the documents and forms in accordance with Clause 10 (Documents Comprising Proposal). The submission can be done by mail or by hand. If specified in the <b>Data Sheet</b>, the Consultant has the option of submitting its Proposals electronically.</p> <p>17.2 An authorized representative of the Consultant shall sign the</p>   |

original submission letters in the required format for both the Technical Proposal and, if applicable, the Financial Proposal and shall initial all pages of both. The authorization shall be in the form of a written power of attorney attached to the Technical Proposal.

17.2.1 A Proposal submitted by a Joint Venture shall be signed by all members so as to be legally binding on all members, or by an authorized representative who has a written power of attorney signed by each member’s authorized representative.

17.3 Any modifications, revisions, interlineations, erasures, or overwriting shall be valid only if they are signed or initialed by the person signing the Proposal.

17.4 The signed Proposal shall be marked “ORIGINAL”, and its copies marked “COPY” as appropriate. The number of copies is indicated in the **Data Sheet**. All copies shall be made from the signed original. If there are discrepancies between the original and the copies, the original shall prevail.

17.5 The original and all the copies of the Technical Proposal shall be placed inside of a sealed envelope clearly marked “**TECHNICAL PROPOSAL**”, “[Name of the Assignment]”, reference number, name and address of the Consultant, and with a warning “**DO NOT OPEN UNTIL [INSERT THE DATE AND THE TIME OF THE TECHNICAL PROPOSAL SUBMISSION DEADLINE].**”

17.6 Similarly, the original Financial Proposal (if required for the applicable selection method) shall be placed inside of a sealed envelope clearly marked “**FINANCIAL PROPOSAL**” followed by the name of the assignment, reference number, name and address of the Consultant, and with a warning “**DO NOT OPEN WITH THE TECHNICAL PROPOSAL.**”

17.7 The sealed envelopes containing the Technical and Financial Proposals shall be placed into one outer envelope and sealed. This outer envelope shall bear the submission address, RFP reference number, the name of the assignment, Consultant’s name and the address, and shall be clearly marked “**DO NOT OPEN BEFORE [insert the time and date of the submission deadline indicated in the Data Sheet].**”

17.8 If the envelopes and packages with the Proposal are not sealed and marked as required, the Client will assume no responsibility for the misplacement, loss, or premature opening of the Proposal.

17.9 The Proposal or its modifications must be sent to the address indicated in the **Data Sheet** and received by the Client no later than the deadline indicated in the **Data Sheet**, or any extension to this deadline. Any Proposal or its modification received by the Client after the deadline shall be declared late and rejected, and promptly returned unopened.

**18. Confidentiality**

18.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultant should not contact the Client on any matter related



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|   | <p>to its Technical and/or Financial Proposal. Information relating to the evaluation of Proposals and award recommendations shall not be disclosed to the Consultants who submitted the Proposals or to any other party not officially concerned with the process, until the publication of the Contract award information.</p> <p>18.2 Any attempt by shortlisted Consultants or anyone on behalf of the Consultant to influence improperly the Client in the evaluation of the Proposals or Contract award decisions may result in the rejection of its Proposal, and may be subject to the application of prevailing Bank's sanctions procedures.</p> <p>18.3 Notwithstanding the above provisions, from the time of the Proposals' opening to the time of Contract award publication, if a Consultant wishes to contact the Client or the Bank on any matter related to the selection process, it should do so only in writing.</p>   |
| <p><b>19. Opening of Technical Proposals</b></p>    | <p>19.1 The Client's evaluation committee shall conduct the opening of the Technical Proposals in the presence of the shortlisted Consultants' authorized representatives who choose to attend (in person, or online if this option is offered in the <b>Data Sheet</b>). The opening date, time and the address are stated in the <b>Data Sheet</b>. The envelopes with the Financial Proposal shall remain sealed and shall be securely stored with a reputable public auditor or independent authority until they are opened in accordance with Clause 23 of the ITC.</p> <p>19.2 At the opening of the Technical Proposals the following shall be read out: (i) the name and the country of the Consultant or, in case of a Joint Venture, the name of the Joint Venture, the name of the lead member and the names and the countries of all members; (ii) the presence or absence of a duly sealed envelope with the Financial Proposal; (iii) any modifications to the Proposal submitted prior to proposal submission deadline; and (iv) any other information deemed appropriate or as indicated in the <b>Data Sheet</b>.</p> |
| <p><b>20. Proposals Evaluation</b></p>              | <p>20.1 Subject to provision of Clause 15.1 of the ITC, the evaluators of the Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded and the Bank issues its "no objection", if applicable.</p> <p>20.2 The Consultant is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 12.7 of this ITC. While evaluating the Proposals, the Client will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.</p>   |
| <p><b>21. Evaluation of Technical Proposals</b></p> | <p>21.1 The Client's evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and the RFP, applying the evaluation criteria, sub-criteria, and point system specified in the <b>Data Sheet</b>. Each responsive Proposal will be given a technical score. A Proposal shall be rejected at this stage if it does not respond to important aspects of the RFP or if it fails to achieve the</p>  |

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|  | <p>minimum technical score indicated in the <b>Data Sheet</b>.</p>  |
| <p><b>22. Financial Proposals for QBS</b></p>  | <p>22.1 Following the ranking of the Technical Proposals, when the selection is based on quality only (QBS), the top-ranked Consultant is invited to negotiate the Contract.</p> <p>22.2 If Financial Proposals were invited together with the Technical Proposals, only the Financial Proposal of the technically top-ranked Consultant is opened by the Client's evaluation committee. All other Financial Proposals are returned unopened after the Contract negotiations are successfully concluded and the Contract is signed.</p>   |
| <p><b>23. Public Opening of Financial Proposals (for QCBS, FBS, and LCS methods)</b></p> | <p>23.1 After the technical evaluation is completed and the Bank has issued its no objection (if applicable), the Client shall notify those Consultants whose Proposals were considered non-responsive to the RFP and TOR or did not meet the minimum qualifying technical score (and shall provide information relating to the Consultant's overall technical score, as well as scores obtained for each criterion and sub-criterion) that their Financial Proposals will be returned unopened after completing the selection process and Contract signing. The Client shall simultaneously notify in writing those Consultants that have achieved the minimum overall technical score and inform them of the date, time and location for the opening of the Financial Proposals. The opening date should allow the Consultants sufficient time to make arrangements for attending the opening. The Consultant's attendance at the opening of the Financial Proposals (in person, or online if such option is indicated in the <b>Data Sheet</b>) is optional and is at the Consultant's choice.</p> <p>23.2 The Financial Proposals shall be opened by the Client's evaluation committee in the presence of the representatives of those Consultants whose proposals have passed the minimum technical score. At the opening, the names of the Consultants, and the overall technical scores, including the break-down by criterion, shall be read aloud. The Financial Proposals will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded. Copies of the record shall be sent to all Consultants who submitted Proposals and to the Bank.</p> |
| <p><b>24. Correction of Errors</b></p>   | <p>24.1 Activities and items described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, and no corrections are made to the Financial Proposal.</p>   |

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| <b>a. Time-Based Contracts</b>                  | 24.1.1 If a Time-Based contract form is included in the RFP, the Client's evaluation committee will (a) correct any computational or arithmetical errors, and (b) adjust the prices if they fail to reflect all inputs included for the respective activities or items in the Technical Proposal. In case of discrepancy between (i) a partial amount (sub-total) and the total amount, or (ii) between the amount derived by multiplication of unit price with quantity and the total price, or (iii) between words and figures, the former will prevail. In case of discrepancy between the Technical and Financial Proposals in indicating quantities of input, the Technical Proposal prevails and the Client's evaluation committee shall correct the quantification indicated in the Financial Proposal so as to make it consistent with that indicated in the Technical Proposal, apply the relevant unit price included in the Financial Proposal to the corrected quantity, and correct the total Proposal cost. |
| <b>b. Lump-Sum Contracts</b>                    | 24.2 If a Lump-Sum contract form is included in the RFP, the Consultant is deemed to have included all prices in the Financial Proposal, so neither arithmetical corrections nor price adjustments shall be made. The total price, net of taxes understood as per Clause ITC 25 below, specified in the Financial Proposal (Form FIN-1) shall be considered as the offered price.   |
| <b>25. Taxes</b>                                | 25.1 The Client's evaluation of the Consultant's Financial Proposal shall exclude taxes and duties in the Client's country in accordance with the instructions in the <b>Data Sheet</b> .   |
| <b>26. Conversion to Single Currency</b>        | 26.1 For the evaluation purposes, prices shall be converted to a single currency using the selling rates of exchange, source and date indicated in the <b>Data Sheet</b> .  |
| <b>27. Combined Quality and Cost Evaluation</b> |   |
| <b>Quality- and Cost-Based Selection (QCBS)</b> | 27.1 In the case of QCBS, the total score is calculated by weighting the technical and financial scores and adding them as per the formula and instructions in the <b>Data Sheet</b> . The Consultant achieving the highest combined technical and financial score will be invited for negotiations. However, a consultant (firm) shall not be awarded assignment for more than 5 (five) cities. In case the highest combined technical and financial score evaluated consultant (firm) has been awarded assignment in 5 (five) cities, the consultant shall inform the Client at the earliest. In such case, the Client will select the Consultant (firm) with next responsive highest combined technical and financial score.   |
| <b>b. Fixed-Budget Selection (FBS)</b>          | 27.2 In the case of FBS, those Proposals that exceed the budget indicated in Clause 14.1.4 of the <b>Data Sheet</b> shall be rejected.<br><br>27.3 The Client will select the Consultant that submitted the highest-ranked Technical Proposal that does not exceed the budget indicated in the RFP, and invite such Consultant to negotiate the Contract.   |

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| <p><b>c. Least-Cost Selection</b></p>        | <p>27.4 In the case of Least-Cost Selection (LCS), the Client will select the Consultant with the lowest evaluated total price among those consultants that achieved the minimum technical score, and invite such Consultant to negotiate the Contract.</p>  |
| <p><b>D. Negotiations and Award</b></p>      |  |
| <p><b>28. Negotiations</b></p>               | <p>28.1 The negotiations will be held at the date and address indicated in the <b>Data Sheet</b> with the Consultant’s representative(s) who must have written power of attorney to negotiate and sign a Contract on behalf of the Consultant.</p> <p>28.2 The Client shall prepare minutes of negotiations that are signed by the Client and the Consultant’s authorized representative.</p>  |
| <p><b>a. Availability of Key Experts</b></p> | <p>28.3 The invited Consultant shall confirm the availability of all Key Experts included in the Proposal as a pre-requisite to the negotiations, or, if applicable, a replacement in accordance with Clause 12 of the ITC. Failure to confirm the Key Experts’ availability may result in the rejection of the Consultant’s Proposal and the Client proceeding to negotiate the Contract with the next-ranked Consultant.</p> <p>28.4 Notwithstanding the above, the substitution of Key Experts at the negotiations may be considered if due solely to circumstances outside the reasonable control of and not foreseeable by the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall offer a substitute Key Expert within the period of time specified in the letter of invitation to negotiate the Contract, who shall have equivalent or better qualifications and experience than the original candidate.</p> |
| <p><b>b. Technical negotiations</b></p>      | <p>28.5 The negotiations include discussions of the Terms of Reference (TORs), the proposed methodology, the Client’s inputs, the special conditions of the Contract, and finalizing the “Description of Services” part of the Contract. These discussions shall not substantially alter the original scope of services under the TOR or the terms of the contract, lest the quality of the final product, its price, or the relevance of the initial evaluation be affected.</p>  |
| <p><b>c. Financial negotiations</b></p>      | <p>28.6 The negotiations include the clarification of the Consultant’s tax liability in the Client’s country and how it should be reflected in the Contract.</p> <p>28.7 If the selection method included cost as a factor in the evaluation, the total price stated in the Financial Proposal for a Lump-Sum contract shall not be negotiated.</p> <p>28.8 In the case of a Time-Based contract, unit rates negotiations shall not take place, except when the offered Key Experts and Non-Key Experts’ remuneration rates are much higher than the typically charged rates by consultants in similar contracts. In such case, the Client may ask for clarifications and, if the fees are very high, ask to change the rates after</p>  |

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|  | <p>consultation with the Bank.</p> <p>The format for (i) providing information on remuneration rates in the case of Quality Based Selection; and (ii) clarifying remuneration rates' structure under Clause 28.8 above, is provided in Appendix A to the Financial Form FIN-3: Financial Negotiations – Breakdown of Remuneration Rates.</p>  |
| <p><b>29. Conclusion of Negotiations</b></p> | <p>29.1 The negotiations are concluded with a review of the finalized draft Contract, which then shall be initialed by the Client and the Consultant's authorized representative.</p> <p>29.2 If the negotiations fail, the Client shall inform the Consultant in writing of all pending issues and disagreements and provide a final opportunity to the Consultant to respond. If disagreement persists, the Client shall terminate the negotiations informing the Consultant of the reasons for doing so. After having obtained the Bank's no objection, the Client will invite the next-ranked Consultant to negotiate a Contract. Once the Client commences negotiations with the next-ranked Consultant, the Client shall not reopen the earlier negotiations.</p> |
| <p><b>30. Award of Contract</b></p>          | <p>30.1 After completing the negotiations the Client shall obtain the Bank's no objection to the negotiated draft Contract, if applicable; sign the Contract; publish the award information as per the instructions in the <b>Data Sheet</b>; and promptly notify the other shortlisted Consultants.</p> <p>30.2 The Consultant is expected to commence the assignment on the date and at the location specified in the <b>Data Sheet</b>.</p>  |

## Instructions to Consultants

### E. Data Sheet

*[“Notes to Client” shown in brackets throughout the text are provided for guidance to prepare the Data Sheet; they should be deleted from the final RFP to be sent to the shortlisted Consultants]*

| <b>A. General</b>           |  |
|-----------------------------|--|
| <b>ITC Clause Reference</b> |  |
| <b>1 (c)</b>                | <i>INDIA</i>   |
| <b>2.1</b>                  | <p><b>Name of the Client:</b> Mission Director (AMRUT)/Director, Directorate of Urban Local bodies Government of Uttar Pradeshon behalf of (Ministry of Urban Development, Government of India.</p> <p><b>Method of selection:</b> Quality and Cost based Selection (QCBS) as per</p> <p><b>Applicable Guidelines:</b> Selection and Employment of Consultants under IBRD Loans and IDA Credits &amp; Grants by World Bank Borrowers, dated January 2011 available on <a href="http://www.worldbank.org/procure">www.worldbank.org/procure</a></p>                             |
| <b>2.2</b>                  | <p><b>Financial Proposal to be submitted together with Technical Proposal:</b><br/>Yes</p> <p><b>The name of the assignment is:</b> Municipal tax and fee Improvement- Improvement in property tax Collections (Please refer to list of cities in the RFP)</p>   |
| <b>2.3</b>                  | <p><b>A pre-proposal conference will be held:</b> Yes</p> <p><i>[If “Yes”, fill in the following:]</i><br/>Date of pre-proposal conference: <u>24/05/2017</u><br/>Time: 12.00<br/>Address: <b>Regional Centre for Urban &amp; Environmental Studies, Adjacent Registrar’s Officer, Lucknow University Campus, Lucknow-226007.</b><br/>Contact person/conference coordinator:<i>[insert name and title]</i><br/><b>Mr A.K Gupta, Additional Director RCUES, Lucknow</b><br/>Fascimile:(0522)-2740165 Email <a href="mailto:ad.rcueslko@gmail.com">ad.rcueslko@gmail.com</a></p> |
| <b>2.4</b>                  | <b>The Client will provide the following inputs, project data, reports, etc. to facilitate the preparation of the Proposals:</b> NA  |
| <b>4.1</b>                  | <i>NA</i>  |

|                                    |  |
|------------------------------------|--|
| 6.3.1                              | <p>A list of debarred firms and individuals is available at the Bank’s external website:<br/> <a href="http://www.worldbank.org/debarr">www.worldbank.org/debarr</a></p>   |
| <b>B. Preparation of Proposals</b> |  |
| 9.1                                | <p>This RFP has been issued in the English language.</p> <p>Proposals shall be submitted in English language</p> <p>All correspondence exchange shall be in English language.</p>  |
| 10.1                               | <p>The Proposal shall comprise the following:</p> <p><b><u>For FULL TECHNICAL PROPOSAL (FTP):</u></b></p> <p><b>1<sup>st</sup> Inner Envelope with the Technical Proposal:</b></p> <p>(1) Power of Attorney to sign the Proposal<br/> (2) TECH-1<br/> (3) TECH-2<br/> (4) TECH-3<br/> (5) TECH-4<br/> (6) TECH-5<br/> (7) TECH-6<br/> AND</p> <p><b>2<sup>nd</sup> Inner Envelope with the Financial Proposal (if applicable):</b></p> <p>(1) FIN-1<br/> (2) FIN-2<br/> (3) FIN-3<br/> (4) FIN-4<br/> (5) Statement of Undertaking (if required under Data Sheet 10.2 below)</p> |
| 10.2                               | <p>Statement of Undertaking is required<br/> Yes</p>   |
| 11.1                               | <p>Participation of Sub-consultants, Key Experts and Non-Key Experts in more than one Proposal is permissible : Yes</p>  |
| 12.1                               | <p>Proposals must remain valid for 90 days calendar days after the proposal submission deadline (i.e., until: <i>[insert the date]</i>).</p>   |
| 13.1                               | <p>Clarifications may be requested no later than 15 days prior to the submission deadline.</p> <p><i>Mr A.K Gupta, Additional Director RCUES, Lucknow_</i><br/> Fascimile:(0522)-2740165 Email ad.rcueslko@gmail.com</p>   |
| 14.1.1                             | <p>Shortlisted Consultants may associate with</p> <p>(a) non-shortlisted consultant(s): No</p> <p>Or</p>   |

|               |  |
|---------------|--|
|               | <b>(b) other shortlisted Consultants:</b> No   |
| <b>14.1.2</b> | <b>Estimated input of Key Experts' time input : 36 person months</b><br><br><b>(The inputs will vary from city to city dependant on population/households in the city)</b>   |
| <b>14.1.3</b> | <i>Not Applicable</i>  |
| <b>14.1.4</b> | NA   |
| <b>15.2</b>   | The format of the Technical Proposal to be submitted is: FTP<br><br>Submission of the Technical Proposal in a wrong format may lead to the Proposal being deemed non-responsive to the RFP requirements.   |
| <b>16.1</b>   | <i>List of applicable Reimbursable expenses in local currency:</i><br><br><i>(1) a per diem allowance, including hotel, for experts for every day of absence from the home office for the purposes of the Services;</i><br><br><i>(2) cost of travel including transportation of personnel by the most appropriate means of transport and the most direct practicable route;</i><br><br><i>(3) cost of office accommodation, including overheads and back-stop support;</i><br><br><i>(4) cost of investigations</i><br><br><i>(5) communications costs;</i><br><br><i>(6) cost of reports production (including printing) and delivering to the Client;</i><br><br><i>(7) Cost of such further items required for purposes of the Services not covered in the foregoing</i> |
| <b>16.2</b>   | <b>A price adjustment provision applies to remuneration rates:</b><br>No   |
| <b>16.3</b>   | Amounts payable by the Client to the Consultant under the contract to be subject to local taxation: Yes<br><br>The Client will<br><br>-reimburse the Consultant for indirect local taxes such as service tax -Yes<br><br>-reimburse the Consultant income tax paid in India on the remuneration for services provided by the non-resident staff of the consultant – No   |



|   |  |
|---|--|
| <p><b>16.4</b></p>                                  | <p><b>The Financial Proposal shall be stated in the following currencies:</b></p> <p>Consultant may express the price for their Services in any fully convertible currency, singly or in combination of up to three foreign currencies.</p> <p>.....</p> <p><b>The Financial Proposal should state local costs in the Client’s country currency (local currency):</b> Yes</p>  |
| <p><b>C. Submission, Opening and Evaluation</b></p> |  |
| <p><b>17.1</b></p>                                  | <p><b>The Consultants shall submit their Proposals electronically only on the website [www.eprocure.gov.in or insert state/ULB website address] Not Applicable</b></p> <p><i>For electronic submission procedures visit link[ <a href="https://eprocure.gov.in/cppp/">https://eprocure.gov.in/cppp/</a> or insert state /ULB website address]</i></p>  |
| <p><b>17.4</b></p>                                  | <p><b>The Consultant must submit:</b><br/> <b>Physical submission</b><br/>                 (a) <b>Technical Proposal:</b> one (1) Hard Copy original and Two copies;<br/>                 (b) <b>Financial Proposal:</b> one (1) original each cities separately</p>   |
| <p><b>17.7 and 17.9</b></p>                         | <p><b>The Proposals must be submitted no later than:</b><br/> <b>Date:</b> 03/06/2017<br/> <b>Time:</b> 15:00 Hours</p> <p><i>[“Do not open....”] in the national language to the outer sealed envelope]</i></p> <p><b>The Proposal submission address is:</b><br/> <b>The Administrative Officer,</b><br/> <b>Regional Centre for Urban &amp; Environmental Studies,</b><br/> <b>Adjacent Registrar’s Officer,</b><br/> <b>Lucknow University Campus, Lucknow-226007.</b></p>   |
| <p><b>19.1</b></p>                                  | <p><b>An online option of the opening of the Technical Proposals is offered:</b> NA</p> <p><b>The opening shall take place at:</b><br/> <i>[Insert: “same as the Proposal submission address” OR insert and fill in the following:</i><br/>                 Street Address: _____<br/>                 Floor, room number _____<br/>                 City: _____<br/>                 Country: _____</p> <p><b>Date:</b> same as the submission deadline indicated in 17.7.<br/> <b>Time:</b> <i>[insert time in 24h format, for example – “16:00 local time]</i><br/> <i>[ The time should be immediately after the time for the submission deadline stated in 17.7</i></p> |

|                          |  |   |
|--------------------------|--|---|
|                          | <i>for online submission only and for physical and online submission immediately after the time for the physical submission deadline stated in 17.7]</i>   |   |
| <b>19.2</b>              | <b>In addition, the following information will be read aloud at the opening of the Technical Proposals NA</b>  |   |
| <b>21.1</b><br>(for FTP) | Criteria, sub-criteria, and point system for the evaluation of the Full Technical Proposals:   |   |
|                          | <p>(i) <b>Description</b></p> <p><b>Specific experience of the Consultant (as a firm) relevant to the Assignment:</b></p> <p>Sub Criteria: Experience of the firm in carrying out assignments related to enhancement of internal revenue of the ULB – 2 marks (One mark for each assignment)</p> <p>Experience of the firm in carrying out assignment for improvement of property tax -5 marks (1 mark for each assignment)</p> <p>Experience of the firm in introducing IT based solution in Assessment and Collection of Property Tax – 3 (one mark for each assignment)</p> <p>Total points for criterion (i)</p> | <p><b>Points</b></p> <p><b>10</b></p> <p><b>10</b></p>              |
|                          | <p>(ii) <b>Adequacy and quality of the proposed methodology, and work plan in responding to the Terms of Reference (TORs)</b></p> <p>(a) <i>Technical approach and Methodology</i></p> <p>(b) <i>Work Plan</i></p> <p>(c) <i>Organisation and staffing</i></p> <p>Total points for criterion (ii) –50 points</p> <p><i>{Notes to Consultant: The client will assess whether the proposed methodology is clear, responds to the TOR and leads to achieving results. The consultant shall also clearly define methodology to achieve the milestones envisaged in AMRUT guidelines }</i></p>                            | <p><b>50</b></p> <p><b>30</b></p> <p><b>10</b></p> <p><b>10</b></p> |
|                          | <p>(iii) <b>Key Experts’ qualifications and competence for the Assignment</b></p> <p><b>Position</b></p> <p>Team leader</p> <p>IT professional</p> <p>Legal expert</p>   | <p><b>Total points</b></p> <p>20</p> <p>10</p> <p>10</p>            |

|                         |   |
|-------------------------|---|
|                         | <p style="text-align: center;">Total <span style="float: right;">40</span></p> <p>The number of points to be assigned to each of the above positions shall be determined considering the following two sub-criteria and relevant percentage weights:</p> <p>1) General qualifications (general education, training, and experience): 20%</p> <p>2) Adequacy for the Assignment (relevant education, training, experience in the sector/similar assignments ) :80%</p> <p><b>Total points for the three criteria: <span style="float: right;">100</span></b></p> <p>.....</p> <p><b>The minimum technical score (St) required to pass is:75 (seventy five) points</b></p>  |
| <b>23.1</b>             | <b>An online option of the opening of the Financial Proposals is offered: NO</b>  |
| <b>25.1</b>             | <p>For the purpose of the evaluation, the Client will exclude: (a) all identifiable indirect taxes such as Service Tax or similar taxes levied on the Consultant’s invoices<br/>If a Contract is awarded, at Contract negotiations, all such taxes will be discussed, finalized (using the itemized list as a guidance but not limiting to it) and added to the Contract amount as a separate line, also indicating which taxes shall be paid by the Consultant and which taxes are withheld and paid by the Client on behalf of the Consultant.</p> <p><b>All applicable taxes shall be paid by the Consulting firm</b></p> <p><b>The Client shall reimburse the Service Tax to the consultant as per the applicable rates</b></p> |
| <b>26.1</b>             | <p><b>The single currency for the conversion of all prices expressed in various currencies into a single one is: Indian Rupees</b></p> <p><b>The official source of the selling (exchange) rate is: State Bank of India [SBI] B.C selling rate of Exchange</b></p> <p><b>The date of the exchange rate is: The last date for submission of proposals</b></p>  |
| <b>27.1 (QCBS only)</b> | <p><b>The lowest evaluated Financial Proposal (Fm) is given the maximum financial score (Sf) of 100.</b></p> <p><b>The formula for determining the financial scores (Sf) of all other Proposals is calculated as following:</b></p> <p><math>Sf = 100 \times Fm / F</math>, in which “Sf” is the financial score, “Fm” is the lowest price, and “F” the price of the proposal under consideration.</p>  |

|      |   |
|------|---|
|      | <p><b>The weights given to the Technical (T) and Financial (P) Proposals are:</b><br/> <b>T = 0.80, and</b><br/> <b>P = 0.20</b></p> <p>Proposals are ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) as following: <math>S = St \times T\% + Sf \times P\%</math>.</p> |
|      | <b>D. Negotiations and Award</b>  |
| 28.1 | <p><b>Expected date and address for contract negotiations:</b><br/> <b>Date:</b> [to be intimate later]<br/> <b>Address:</b><br/> <b>The Administrative Officer,</b><br/> <b>Regional Centre for Urban &amp; Environmental Studies,</b><br/> <b>Adjacent Registrar's Officer,</b><br/> <b>Lucknow University Campus, Lucknow-226007.</b>[insert address]</p>  |
| 30.1 | <p><b>The publication of the contract award information following the completion of the contract negotiations and contract signing will be done as following:</b><i>www.rcueslucknow.org and localbodies.up.nic.in</i>[insert the website(s) address where the information will be published.]</p> <p>The publication will be done immediately <b>after the contract signing.</b></p>   |
| 30.2 | <b>Expected date for the commencement of the Services:</b> [insert date]  |

## Section 3. Technical Proposal – Standard Forms

{Notes to Consultant shown in brackets { } throughout Section 3 provide guidance to the Consultant to prepare the Technical Proposal; they should not appear on the Proposals to be submitted.}

### CHECKLIST OF REQUIRED FORMS

| Required for<br>FTP or STP<br>(v) |                   | FORM              | DESCRIPTION  | Page Limit |
|-----------------------------------|-------------------|-------------------|--|------------|
| FTP                               | STP               |                   |  |            |
| √                                 | √                 | TECH-1            | Technical Proposal Submission Form.  |            |
|                                   | "√" If applicable | TECH-1 Attachment | If the Proposal is submitted by a joint venture, attach a letter of intent or a copy of an existing agreement.   |            |
|                                   | "√" If applicable | Power of Attorney | No pre-set format/form. In the case of a Joint Venture, several are required: a power of attorney for the authorized representative of each JV member, and a power of attorney for the representative of the lead member to represent all JV members |            |
| √                                 |                   | TECH-2            | Consultant's Organization and Experience.  |            |
| √                                 |                   | TECH-2A           | A. Consultant's Organization   |            |
| √                                 |                   | TECH-2B           | B. Consultant's Experience   |            |
| √                                 |                   | TECH-3            | Comments or Suggestions on the Terms of Reference and on Counterpart Staff and Facilities to be provided by the Client.  |            |
| √                                 |                   | TECH-3A           | A. On the Terms of Reference   |            |
| √                                 |                   | TECH-3B           | B. On the Counterpart Staff and Facilities   |            |
| √                                 | √                 | TECH-4            | Description of the Approach, Methodology, and Work Plan for Performing the Assignment  |            |
| √                                 | √                 | TECH-5            | Work Schedule and Planning for Deliverables  |            |
| √                                 | √                 | TECH-6            | Team Composition, Key Experts Inputs, and attached Curriculum Vitae (CV)   |            |

**All pages of the original Technical and Financial Proposal shall be initialed by the same authorized representative of the Consultant who signs the Proposal.**

**FORM TECH-1**

**TECHNICAL PROPOSAL SUBMISSION FORM**

{Location, Date}

To:

*[Name and address of Client]*

Dear Sirs:

We, the undersigned, offer to provide the consulting services for **Municipal tax and fees improvement – Improvement in property Tax Collections** in *[Insert name of the State/ULB]* in accordance with your Request for Proposals dated *[Insert Date]* and our Proposal. *on the QCBS selection method stated in the RFP*: “We are hereby submitting our Proposal, which includes this Technical Proposal and a Financial Proposal sealed in a separate envelope”

{If the Consultant is a joint venture, insert the following: We are submitting our Proposal a joint venture with: {Insert a list with full name and the legal address of each member, and indicate the lead member}. We have attached a copy {insert: “of our letter of intent to form a joint venture” or, if a JV is already formed, “of the JV agreement”} signed by every participating member, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture.

{OR

If the Consultant’s Proposal includes Sub-consultants, insert the following: We are submitting our Proposal with the following firms as Sub-consultants: {Insert a list with full name and address of each Sub-consultant.}

We hereby declare that:

- (a) All the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification by the Client and/or may be sanctioned by the Bank.
- (b) Our Proposal shall be valid and remain binding upon us for the period of time specified in the Data Sheet, Clause 12.1.
- (c) We have no conflict of interest in accordance with ITC 3.
- (d) We meet the eligibility requirements as stated in ITC 6, and we confirm our understanding of our obligation to abide by the Bank’s policy in regard to corrupt and fraudulent practices as per ITC 5.
- (e) We, along with any of our sub-consultants, subcontractors, suppliers, or service providers for any part of the contract, are not subject to, and not controlled by any entity or individual that is subject to, a temporary suspension or a debarment imposed by a member of the World Bank Group or a debarment imposed by the World Bank Group in

accordance with the Agreement for Mutual Enforcement of Debarment Decisions between the World Bank and other development banks. Further, we are not ineligible under the Employer’s country laws or official regulations or pursuant to a decision of the United Nations Security Council;

- (f) In competing for (and, if the award is made to us, in executing) the Contract, we undertake to observe the laws against fraud and corruption, including bribery, in force in the country of the Client.
- (g) Except as stated in the Data Sheet, Clause 12.1, we undertake to negotiate a Contract on the basis of the proposed Key Experts. We accept that the substitution of Key Experts for reasons other than those stated in ITC Clause 12 and ITC Clause 28.4 may lead to the termination of Contract negotiations.
- (h) Our Proposal is binding upon us and subject to any modifications resulting from the Contract negotiations.

We undertake, if our Proposal is accepted and the Contract is signed, to initiate the Services related to the assignment no later than the date indicated in Clause 30.2 of the Data Sheet.

We understand that the Client is not bound to accept any Proposal that the Client receives.

We remain,

Yours sincerely,

Authorized Signature {In full and initials}: \_\_\_\_\_

Name and Title of Signatory: \_\_\_\_\_

Name of Consultant (company’s name or JV’s name): \_\_\_\_\_

In the capacity of: \_\_\_\_\_

Address: \_\_\_\_\_

Contact information (phone and e-mail): \_\_\_\_\_

{For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached}

**FORM TECH-2**  
**CONSULTANT’S ORGANIZATION AND EXPERIENCE**

Form TECH-2: a brief description of the Consultant’s organization and an outline of the recent experience of the Consultant that is most relevant to the assignment. In the case of a joint venture, information on similar assignments shall be provided for each partner. For each assignment, the outline should indicate the names of the Consultant’s Key Experts and Sub-consultants who participated, the duration of the assignment, the contract amount (total and, if it was done in a form of a joint venture or a sub-consultancy, the amount paid to the Consultant), and the Consultant’s role/involvement.

**A - Consultant’s Organization**

1. Provide here a brief description of the background and organization of your company, and – in case of a joint venture – of each member for this assignment.
2. Include organizational chart, a list of Board of Directors, and beneficial ownership

**B - Consultant’s Experience**

1. List only previous similar assignments successfully completed<sup>2</sup> in the last 10 (ten) years.
2. List only those assignments for which the Consultant was legally contracted by the Client as a company or was one of the joint venture partners. Assignments completed by the Consultant’s individual experts working privately or through other consulting firms cannot be claimed as the relevant experience of the Consultant, or that of the Consultant’s partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Consultant should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by the Client.

| <b>Duration</b>            | <b>Assignment name/&amp; brief description of main deliverables/outputs</b>                    | <b>Name of Client &amp; Country of Assignment</b> | <b>Approx. Contract value (in US\$ equivalent)/ Amount paid to your firm</b> | <b>Role on the Assignment</b>      |
|----------------------------|--|---|--|------------------------------------|
| {e.g., Jan.2009– Apr.2010} | {e.g., “Improvement quality of.....”: designed master plan for rationalization of .....; }     | {e.g., Ministry of ....., country}                | {e.g., US\$1 mill/US\$0.5 mill}  | {e.g., Lead partner in a JV A&B&C} |
| {e.g., Jan-May 2008}       | {e.g., “Support to sub-national government.....”: drafted secondary level regulations on.....} | {e.g., municipality of....., country}             | {e.g., US\$0.2 mil/US\$0.2 mil}  | {e.g., sole Consultant}            |

<sup>2</sup> The Claims of completion shall be self-certified. A copy of work order/ agreement required to be submitted. Substantially completed assignments shall be considered in case the Applicant has completed and submitted Draft Final Report. The client may seek clarifications, if required



**FORM TECH-3**  
**COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE, COUNTERPART**  
**STAFF, AND FACILITIES TO BE PROVIDED BY THE CLIENT**

---

Form TECH-3: comments and suggestions on the Terms of Reference that could improve the quality/effectiveness of the assignment; and on requirements for counterpart staff and facilities, which are provided by the Client, including: administrative support, office space, local transportation, equipment, data, etc.

**A - On the Terms of Reference**

{improvements to the Terms of Reference, if any}

**B - On Counterpart Staff and Facilities**

{comments on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, local transportation, equipment, data, background reports, etc., if any}

**FORM TECH-4**  
**DESCRIPTION OF APPROACH, METHODOLOGY, AND WORK PLAN IN RESPONDING TO**  
**THE TERMS OF REFERENCE**

---

Form TECH-4: a description of the approach, methodology and work plan for performing the assignment, including a detailed description of the proposed methodology and staffing for training, if the Terms of Reference specify training as a specific component of the assignment.

{Suggested structure of your Technical Proposal (in FTP format):

- a) Technical Approach and Methodology
- b) Work Plan
- c) Organization and Staffing}

- a) **Technical Approach and Methodology.** {The client will assess whether the proposed methodology is clear, responds to the TOR and leads to achieving results. The consultant shall also clearly define methodology to achieve the milestones envisaged in AMRUT guidelines. **Please do not repeat/copy the TORs in here.**}
- b) **Work Plan.** {Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing your understanding of the TOR and ability to translate them into a feasible working plan. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.}
- c) **Organization and Staffing.** {Please describe the structure and composition of your team, including the list of the Key Experts, Non-Key Experts and relevant technical and administrative support staff.}

**FORM TECH-5  
WORK SCHEDULE AND PLANNING FOR DELIVERABLES**

| N°         | Deliverables <sup>1</sup> (D-..)                 | Months |   |   |   |   |   |   |   |   |       |   |       |  |
|------------|--|--------|---|---|---|---|---|---|---|---|-------|---|-------|--|
|            |  | 1      | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | ..... | n | TOTAL |  |
| <b>D-1</b> | {e.g., Deliverable #1: (inception report)        |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 1) data collection                               |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 2) drafting                                      |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 3) inception report)                             |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 4) incorporating comments                        |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 5) .....   |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            | 6) delivery of final inception report to Client} |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            |  |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            |  |        |   |   |   |   |   |   |   |   |       |   |       |  |
| <b>D-2</b> | {e.g., Deliverable #2:.....}                     |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            |  |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            |  |        |   |   |   |   |   |   |   |   |       |   |       |  |
| <b>n</b>   |  |        |   |   |   |   |   |   |   |   |       |   |       |  |
|            |  |        |   |   |   |   |   |   |   |   |       |   |       |  |

- 1 List the deliverables with the breakdown for activities required to produce them and other benchmarks such as the Client’s approvals. For phased assignments, indicate the activities, delivery of reports, and benchmarks separately for each phase.
- 2 Duration of activities shall be indicated in a form of a bar chart.
3. Include a legend, if necessary, to help read the chart.



**FORM TECH-6**

**TEAM COMPOSITION, ASSIGNMENT, AND KEY EXPERTS’ INPUTS**

| N°                     | Name              | Expert’s input (in person/month) per each Deliverable (listed in TECH-5) |         |           |       |       |  |     |       |       |                 | Total time-input (in Months) |      |       |       |
|------------------------|-------------------|--|---------|-----------|-------|-------|--|-----|-------|-------|-----------------|------------------------------|------|-------|-------|
|                        |                   | Position   |         | D-1       |       | D-2   |  | D-3 | ..... | D-... |                 |                              | Home | Field | Total |
| <b>KEY EXPERTS</b>     |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
| K-1                    | {e.g., Mr. Abbbb} | [Team Leader]  | [Home]  | [2 month] | [1.0] | [1.0] |  |     |       |       |                 |                              |      |       |       |
|                        |                   |  | [Field] | [0.5 m]   | [2.5] | [0]   |  |     |       |       |                 |                              |      |       |       |
| K-2                    |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
| K-3                    |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
| n                      |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
|                        |                   |  |         |           |       |       |  |     |       |       | <b>Subtotal</b> |                              |      |       |       |
| <b>NON-KEY EXPERTS</b> |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
| N-1                    |                   |  | [Home]  |           |       |       |  |     |       |       |                 |                              |      |       |       |
|                        |                   |  | [Field] |           |       |       |  |     |       |       |                 |                              |      |       |       |
| N-2                    |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
| n                      |                   |  |         |           |       |       |  |     |       |       |                 |                              |      |       |       |
|                        |                   |  |         |           |       |       |  |     |       |       | <b>Subtotal</b> |                              |      |       |       |
|                        |                   |  |         |           |       |       |  |     |       |       | <b>Total</b>    |                              |      |       |       |

- 1 For Key Experts, the input should be indicated individually for the same positions as required under the Data Sheet ITC21.1.
- 2 Months are counted from the start of the assignment/mobilization. One (1) month equals twenty two (22) working (billable) days. One working (billable) day shall be not less than eight (8) working (billable) hours.
- 3 “Home” means work in any place other than Client’s working place mentioned in the RfP.

4. 'Field" means work carried out at a place mentioned in the RfP [insert name of ULB if the work is for the ULB or State if the work is for the State

 Full time input  
 Part time input

**FORM TECH-6  
(CONTINUED)**

**CURRICULUM VITAE (CV)**

|   |                          |
|---|--------------------------|
| <b>Position Title and No.</b>           | {e.g., K-1, TEAM LEADER} |
| <b>Name of Expert:</b>                  | {Insert full name}       |
| <b>Date of Birth:</b>                   | {day/month/year}         |
| <b>Country of Citizenship/Residence</b> |                          |

**Education:** {List college/university or other specialized education, giving names of educational institutions, dates attended, degree(s)/diploma(s) obtained}

\_\_\_\_\_

\_\_\_\_\_

**Employment record relevant to the assignment:** {Starting with present position, list in reverse order. Please provide dates, name of employing organization, titles of positions held, types of activities performed and location of the assignment, and contact information of previous clients and employing organization(s) who can be contacted for references. Past employment that is not relevant to the assignment does not need to be included.}

| <b>Period</b>            | <b>Employing organization and your title/position. Contact infor for references</b>  | <b>Country</b> | <b>Summary of activities performed relevant to the Assignment</b> |
|--------------------------|--|----------------|---|
| [e.g., May 2005-present] | [e.g., Ministry of ....., advisor/consultant to...<br><br>For references: Tel...../e-mail.....;<br>Mr. Hbbbb, deputy minister] |                |   |
|                          |  |                |   |
|                          |  |                |   |

**Membership in Professional Associations and Publications:**

\_\_\_\_\_

**Language Skills (indicate only languages in which you can work):** \_\_\_\_\_

\_\_\_\_\_

**Adequacy for the Assignment:**

| Detailed Tasks Assigned on Consultant’s Team of Experts:                         | Reference to Prior Work/Assignments that Best Illustrates Capability to Handle the Assigned Tasks |
|--|---|
| {List all deliverables/tasks as in TECH- 5 in which the Expert will be involved) |   |
|  |   |
|  |   |

**Expert’s contact information:** (e-mail ....., phone.....)

**Certification:**

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience, and I am available to undertake the assignment in case of an award. I understand that any misstatement or misrepresentation described herein may lead to my disqualification or dismissal by the Client, and/or sanctions by the Bank.

{day/month/year}

---

Name of Expert Signature Date

{day/month/year}

---

Name of authorized Representative of the Consultant (the same who signs the Proposal) Signature Date

## **Section 4. Financial Proposal - Standard Forms**

{*Notes to Consultant* shown in brackets { } provide guidance to the Consultant to prepare the Financial Proposals; they should not appear on the Financial Proposals to be submitted.}

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided in Section 2.

- FIN-1 Financial Proposal Submission Form
- FIN-2 Summary of Costs
- FIN-3 Breakdown of Remuneration, including Appendix A “Financial Negotiations - Breakdown of Remuneration Rates” in the case of QBS method
- FIN-4 Reimbursable expenses



**FORM FIN-1  
FINANCIAL PROPOSAL SUBMISSION FORM**

{Location, Date}

To:

[Name and address of Client]

Dear Sirs:

We, the undersigned, offer to provide the consulting services for **[Municipal tax and fees Improvement- Improvement in Property Tax Collections]** in **Insert the name of the state/ULB** in accordance with your Request for Proposal dated **[Insert Date]** and our Technical Proposal.

Our attached Financial Proposal is for the amount of {Indicate the corresponding to the amount(s) currency(ies)} {Insert amount(s) in words and figures}, *[Insert “including” or “excluding”]* of all indirect local taxes in accordance with Clause 25.1 in the Data Sheet. The estimated amount of local indirect taxes is {Insert currency} {Insert amount in words and figures} which shall be confirmed or adjusted, if needed, during negotiations. {Please note that all amounts shall be the same as in Form FIN-2}.

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Clause 12.1 of the Data Sheet.

Commissions and gratuities paid or to be paid by us to an agent or any third party relating to preparation or submission of this Proposal and Contract execution, paid if we are awarded the Contract, are listed below:

| Name and Address of Agents | Amount and Currency | Purpose of Commission or Gratuity |
|----------------------------|---------------------|-----------------------------------|
| _____                      | _____               | _____                             |

{If no payments are made or promised, add the following statement: “No commissions or gratuities have been or are to be paid by us to agents or any third party relating to this Proposal and Contract execution.”}

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature {In full and initials}: \_\_\_\_\_

Name and Title of Signatory: \_\_\_\_\_

In the capacity of: \_\_\_\_\_

Address: \_\_\_\_\_

E-mail: \_\_\_\_\_

{For a joint venture, either all members shall sign or only the lead member/consultant, in which case the power of attorney to sign on behalf of all members shall be attached}

**FORM FIN-2 SUMMARY OF COSTS**

| Item   | Cost   |  |  |  |
|--|--|--|--|--|
|  | {Consultant must state the proposed Costs in accordance with Clause 16.4 of the Data Sheet; delete columns which are not used} |  |  |  |
|  | {Insert Foreign <sup>3</sup> Currency # 1}   | {Insert Foreign Currency # 2, if used} | {Insert Foreign Currency # 3, if used} | {Insert Local Currency, if used and/or required (16.4 Data Sheet)} |
| <b>Total Cost of the Financial Proposal</b>  |  |  |  |  |
| Including:   |  |  |  |  |
| (1) Remuneration   |  |  |  |  |
| (2) Reimbursables  |  |  |  |  |
| <b>Total Cost of the Financial Proposal:</b><br>{Should match the amount in Form FIN-1}                            |  |  |  |  |
| <b>Indirect Local Tax Estimates – to be discussed and finalized at the negotiations if the Contract is awarded</b> |  |  |  |  |
| (i) {insert type of tax Such as Service Tax}   |  |  |  |  |
| <u>Total Estimate for Indirect Local Tax:</u>  |  |  |  |  |

Footnote: Payments will be made in the currency- Indian Rupees

<sup>3</sup> Indicate between brackets the name of the foreign currency. Maximum of three currencies; use as many columns as needed, and delete the others

**FORM FIN-3 BREAKDOWN OF REMUNERATION**

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for the calculation of the Contract’s ceiling amount; to calculate applicable taxes at contract negotiations; and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This Form shall not be used as a basis for payments under Lump-Sum contracts

| A. Remuneration _____  |      |                         |                                |  |                             |                             |                            |                               |
|------------------------|------|-------------------------|--------------------------------|--|-----------------------------|-----------------------------|----------------------------|-------------------------------|
| No.                    | Name | Position (as in TECH-6) | Person-month Remuneration Rate | Time Input in Person/Month (from TECH-6) | {Currency # 1- as in FIN-2} | {Currency # 2- as in FIN-2} | {Currency# 3- as in FIN-2} | {Local Currency- as in FIN-2} |
| <b>Key Experts</b>     |      |                         |                                |  |                             |                             |                            |                               |
| K-1                    |      |                         | [Home]                         |  |                             |                             |                            |                               |
|                        |      |                         | [Field]                        |  |                             |                             |                            |                               |
| K-2                    |      |                         |                                |  |                             |                             |                            |                               |
|                        |      |                         |                                |  |                             |                             |                            |                               |
|                        |      |                         |                                |  |                             |                             |                            |                               |
|                        |      |                         |                                |  |                             |                             |                            |                               |
| <b>Non-Key Experts</b> |      |                         |                                |  |                             |                             |                            |                               |
| N-1                    |      |                         | [Home]                         |  |                             |                             |                            |                               |
| N-2                    |      |                         | [Field]                        |  |                             |                             |                            |                               |
|                        |      |                         |                                |  |                             |                             |                            |                               |
|                        |      |                         |                                |  |                             |                             |                            |                               |
| Total Costs            |      |                         |                                |  |                             |                             |                            |                               |

**FORM FIN-4 BREAKDOWN OF REIMBURSABLE EXPENSES**

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for calculation of the Contract ceiling amount, to calculate applicable taxes at contract negotiations and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This form shall not be used as a basis for payments under Lump-Sum contracts

| <b>B. Reimbursable Expenses</b> |   |          |           |          |                             |                             |                            |                               |
|---------------------------------|---|----------|-----------|----------|-----------------------------|-----------------------------|----------------------------|-------------------------------|
| N°                              | Type of Reimbursable Expenses   | Unit     | Unit Cost | Quantity | {Currency # 1- as in FIN-2} | {Currency # 2- as in FIN-2} | {Currency# 3- as in FIN-2} | {Local Currency- as in FIN-2} |
| ___                             | {e.g., Per diem allowances**}   | {Day}    |           | _____    |                             |                             |                            |                               |
| ___                             | {e.g., International flights}   | {Ticket} |           | _____    |                             |                             |                            |                               |
| ___                             | {e.g., Domestic travels}  | {Trip}   |           |          |                             |                             |                            |                               |
| ___                             | {e.g., In/out airport /Rly Station/Bus Stand transportation}                                | {Trip}   |           |          |                             |                             |                            |                               |
|                                 | Local Travel  | Month    |           |          | _____                       |                             |                            |                               |
|                                 | {e.g., Communication costs (telephone, internet etc.)}                                      | Month    |           |          | _____                       |                             |                            |                               |
|                                 | { e.g., reproduction of reports}  | month    |           |          | _____                       |                             |                            |                               |
|                                 | {e.g., Office running cost including stationery, office maintenance, office equipment etc.) | month    |           |          | _____                       |                             |                            |                               |
|                                 | .....   |          |           |          | _____                       |                             |                            |                               |
| Total Costs                     |   |          |           |          |                             |                             |                            |                               |

Legend:  
 “Per diem allowance” is paid for each night the expert is required by the Contract to be away from his/her usual place of residence.

## **Section 5. Eligible Countries**

**In reference to ITC6.3.2**, for the information of shortlisted Consultants, at the present time firms, goods and services from the following countries are excluded from this selection:

Under the ITC 6.3.2 (a): None

Under the ITC 6.3.2 (b): None

## Section 6. Bank Policy – Corrupt and Fraudulent Practices

### Guidelines for Selection and Employment of Consultants under IBRD Loans and IDA Credits & Grants by World Bank Borrowers, dated January 2011:

#### “Fraud and Corruption

1.23 It is the Bank’s policy to require that Borrowers (including beneficiaries of Bank loans), consultants, and their agents (whether declared or not), sub-contractors, sub-consultants, service providers, or suppliers, and any personnel thereof, observe the highest standard of ethics during the selection and execution of Bank-financed contracts [footnote: In this context, any action taken by a consultant or any of its personnel, or its agents, or its sub-consultants, sub-contractors, services providers, suppliers, and/or their employees, to influence the selection process or contract execution for undue advantage is improper.]. In pursuance of this policy, the Bank:

(a) defines, for the purposes of this provision, the terms set forth below as follows:

- (i) “corrupt practice” is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party<sup>4</sup>;
- (ii) “fraudulent practice” is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation<sup>5</sup>;
- (iii) “collusive practices” is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party<sup>6</sup>;
- (iv) “coercive practices” is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party<sup>7</sup>;
- (v) “obstructive practice” is
  - (aa) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede

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<sup>4</sup> For the purpose of this sub-paragraph, “another party” refers to a public official acting in relation to the selection process or contract execution. In this context “public official” includes World Bank staff and employees of other organizations taking or reviewing selection decisions.

<sup>5</sup> For the purpose of this sub-paragraph, “party” refers to a public official; the terms “benefit” and “obligation” relate to the selection process or contract execution; and the “act or omission” is intended to influence the selection process or contract execution.

<sup>6</sup> For the purpose of this sub-paragraph, “parties” refers to participants in the procurement or selection process (including public officials) attempting either themselves, or through another person or entity not participating in the procurement or selection process, to simulate competition or to establish prices at artificial, non-competitive levels, or are privy to each other’s bid prices or other conditions.

<sup>7</sup> For the purpose of this sub-paragraph, “party” refers to a participant in the selection process or contract execution.

a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation, or

- (bb) acts intended to materially impede the exercise of the Bank’s inspection and audit rights;
- (b) will reject a proposal for award if it determines that the consultant recommended for award or any of its personnel, or its agents, or its sub-consultants, sub-contractors, services providers, suppliers, and/or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;
- (c) will declare misprocurement and cancel the portion of the Loan allocated to a contract if it determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the Loan were engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the selection process or the implementation of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner they knew of the practices;
- (d) will sanction a firm or an individual at any time, in accordance with prevailing Bank’s sanctions procedures<sup>8</sup>, including by publicly declaring such firm or an ineligible, either indefinitely or for a stated period of time: (i) to be awarded a Bank-financed contract, and (ii) to be a nominated<sup>9</sup> sub-consultant, supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract.

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<sup>8</sup> A firm or an individual may be declared ineligible to be awarded a Bank-financed contract upon (i) completion of the Bank’s sanctions proceedings as per its sanctions procedures, including inter alia: cross-debarment as agreed with other International Financial Institutions, including Multilateral Development Banks, and through the application of the World Bank Group corporate administrative procurement sanctions procedures for fraud and corruption; and (ii) as a result of temporary suspension or early temporary suspension in connection with an ongoing sanctions proceedings. See footnote 12 and paragraph 8 of Appendix 1 of these Guidelines.

<sup>9</sup> A nominated sub-consultant, supplier, or service provider is one which has been either (i) included by the consultant in its proposal because it brings specific and critical experience and know-how that are accounted for in the technical evaluation of the consultant’s proposal for the particular services; or (ii) appointed by the Borrower.



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## **Section 7. Terms of Reference**

### **7.1 Objective of Assignment**

The objective of this assignment is to improve the revenue of the ULBs from Property Tax by

- a) identifying under-assessed and un-assessed properties so as to increase coverage to at least 90%
- b) computerisation of Property Tax records and Tax management system, display Demand Collection Book on the Web, putting in place an on-line system for assessment and collection of Property Tax, and<sup>10</sup>
- c) Recommend improvements in existing administrative system to achieve at least 90% in Property Tax collection along with a grievances redressal system.

### **7.2 Description of Tasks**

The Tasks to be performed and key activities under the assignment will include:

#### **Task 1: Increase Coverage to at least 90%**

- i. Identify un-assessed and under assessed properties by :
  - a. Sample door to door survey (quantum to be decided by the ULB) and/or
  - b. Cross verification of existing property tax records with data sets from other sources including other municipal departments(e.g. Building Permission, Trade Licensing, Factory Licensing etc.),, other public utilities (e.g. Electricity, Industries, Town Planning etc.) and other publicly available maps etc.; identification of likely missing properties in property tax register
  - c. Based on findings of sample door to door survey and cross verification of property to records with other data bases prepare a complete updated property tax database.
  - d. Identification of un-assessed properties and under assessed properties by using special technologies to achieve physical measurements for improvement in property tax;
- ii. Provide support to ULB in updating the property tax register with inclusion of un-assessed properties and by reassessment of under assessed properties.
- iii. Estimation of total demand for property tax based on updated property tax register
- iv. Provide support to the ULB through convergence with Capacity Building programme of “AMRUT” to build capacity of the concerned staff of ULB to enable the ULB to a) prepare road map for accessing data from other sources including municipal departments and other utilities for cross verification on regular basis b) identify un assessed and under assessed

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<sup>10</sup> ULBs may assess the scope of work based on the current status of computerization of tax records, as well as computerization of the property tax administration. The availability of GIS based databases in the ULB may also be assessed to refine the scope of work of the consultant.

properties and include them in assessment records for widening of tax base and c) periodically updating property tax records ;

### 7.3 Method of Cross Verification and Reconciliation of Data

#### 7.3.1 Cross verification with data sets from other sources including utilities.

- I. Study existing property tax records/Existing property tax data Sheet.
- II. Identify likely missing properties in the assessment records by matching Property Number/Ward Number with datasets from other sources. These sources will include other municipal departments such as water supply, building permission; Trade Licensing, Factory Licensing (the list may vary from ULB to ULB), and database of other utilities such as town planning, electricity, telephone.
- III. Cross verify usage etc. e.g. Residential/Commercial/Others and number of connections and sub-connections.
- IV. Study existing property tax assessment data for:
  - a) Size of Plot, Vacant or Constructed
  - b) Age of construction
  - c) Whether Single Unit or Apartment Building,
  - d) Number of Floors ,
  - e) Number of Apartments Floor wise,
  - f) Covered Area of the Property Floor-Wise,
  - g) Structure of the Property (Kutchha, Semi Pucca, Pucca as per census classification
  - h) Occupancy status e.g. Self-occupied or Rented.
  - i) Type of use – commercial, residential, mixed etc
  - j) Exemption status – Government, religious, institutional, other uses
  - k) All such data which have a bearing on the property tax assessment on the property as per property tax legislation and rules.
  - l) Identify un-assessed and under assessed properties.
  - m) Update existing property tax data by including un assessed and under assessed properties in the property tax register.

#### Task II: Computerization

- I. Carryout an assessment of GIS/ E Governance/ computerisation initiatives in the State/ULB and other GOI Missions/Programmes and prepare a roadmap for improvement of property tax administration within already existing or planned IT initiatives.
- II. Computerization of the complete property tax assessment records including Demand and Collection registers after cross verification with Survey Data and data sets from other sources including other utilities so as to create a complete updated data base of the properties.

**(Cities will indicate existing status of computerization of property tax records and in case property tax records are digitized, will provide details of platform on which records are digitized)**

- III. Introduce multiple tax payment options including payments through mobile apps.
- IV. Real-time updating of ledgers and Demand and Collection registers integrating various points of payment/ collection.
- V. Computerization of all existing property tax records including assessment records and DCB and update them after the procedures stated above.
- VI. Recommend road map for Integration of property tax register with other databases of the ULB and other utilities.
- VII. Display assessment records and Demand and Collection Registers on Website to enable tax payers to access their own assessment and ledger records.
- VIII. Enable online assessment and collection including through mobile applications
- IX. Evaluate other ongoing/completed E Governance or computerisation in existing/new e-governance platforms in the ULB.
- X. Provide a roadmap for integration of the software with e-governance and GIS solutions being implemented by the cities separately.
- XI. Define roadmap and prepare RFP for maintenance and updation of GIS data for next 5 years.

### **Task III: Improved Tax Administration**

- i. Review the existing system of coverage, assessment, demand collection, dispute resolution, enforcement, litigation, revisions, register updation etc; identify gaps and recommend steps for improvement, which are within the purview of the ULB to implement.
- ii. Prepare a list of steps separately for improvement which are outside the purview of ULB, which may be pursued by ULB with competent authorities.
- iii. Recommend institutional measures for sharing of databases between ULB and other utilities so as to ensure continuous updation of property tax database.
- iv. Develop an annual property tax calendar for the ULB listing various responsibilities in property tax administration, responsibility for implementation and deadlines for completion within the legislative framework.
- v. Convergence with Capacity Building programme under NMRUT for capacity building of ULB in efficient tax management especially in computerised environment;
- vi. Establishing dispute resolution and tax-payer grievance redress mechanism (including an online platform) in accordance with relevant provisions of the applicable Municipal Act.

### **7.4 Results to be achieved**

The results to be achieved under this assignment include:-

**Task I**

- (i) Widening of the tax base by identification of un-assessed and under-assessed properties through cross verification with other data bases and bringing them under the Property Tax net so as to achieve at least 90% coverage.

**Task II**

- (ii) A modern computerised property tax data base on existing e-governance platforms in States/ULBs and GIS interface under AMRUT.
- (iii) Display of assessment records and Demand and Collection registers on Website.
- (iv) Introduction of computerized on-line system for self assessment/assessment and payment with multiple payment options including use of Mobile application.

**Task III**

- (v) Measures to be taken in improvement in existing property tax administration so as to increase Property Tax collections to at least 90% of the estimated total property tax demand in the ULB.
- (vi) Build capacity of the ULB by convergence with capacity building programme under “AMRUT”.

**7.5 Outputs and Deliverables**

| Report           | Time line  | Documents                           | Deliverables and Contents   |
|------------------|--|-------------------------------------|---|
| Inception Report | End of 1 <sup>st</sup> month from start date as per contract | Hard copies, and Electronic version | <p><b>Task I – Improved property tax register</b></p> <p>Methodology for identification of unassessed/ under assessed properties as per the scope of work.</p> <p>Assessment of existing of property tax register; method of updation; identification of other data bases required for cross verification, linkages with other department to arrive at estimate of unassessed or under assessed properties based on coverage norms</p> <p>Methodology for collection of data from sources as defined in tasks and comparing it with existing property tax register.</p> <p>Broad estimate of additional revenue potential.</p> <p><b>Task II - Computerisation</b></p> <p>Brief analysis of existing situation, including status of IT/ GIS.</p> <p>Data base design for digitization of property tax records proposed.</p> <p>Study of PT Laws, rules instructions and practices for designing of on-line PT Assessment and Collection system starts.</p> <p><b>Task III – Property tax administration</b></p> <p>Brief description of current work practices</p> <p>Assessment of property tax management using key indicators such as i) coverage ii) collection efficiency, iii) arrears, iv) disputes etc.</p> |

| Report                  | Time line  | Documents                           | Deliverables and Contents  |
|-------------------------|--|-------------------------------------|--|
|                         |  |                                     | Record of meetings held, any other issues arising  |
| Interim Report (First)  | End of 3 <sup>rd</sup> Month from start date as per contract   | Hard Copies, and Electronic version | <p>Task I</p> <p>Data Sets from other utilities identified under Inception Report accessed process of cross verification with existing property tax data designed and initiated.</p> <p>Action Plan for assessment and re assessment of un assessed and under assessed properties prepared in consultation with ULB.</p> <p>At least 25% of cross verification completed.</p> <p>Task II</p> <p>Data Base design for Digitization of existing property tax records completed and digitization of existing records initiated.</p> <p>Assessment of software and hardware requirements for online assessment and collection system completed.</p> <p>Study of ongoing e-governance and IT based projects initiated/completed by the State/ULB and GIS in AMRUT completed.</p> <p>Task III</p> <p>Assessment of existing tax administration system to improve property tax administration completed to prepare, draft property tax administration calendar and mechanism for dispute resolution and grievance redressal including online platform for the same.</p> <p>Prepare roadmap to build capacity of the ULB by convergence with capacity building programme under “AMRUT”</p> |
| Interim Report (Second) | End of 9 <sup>th</sup> month from start date as per contract   | As above                            | <p><b>Task I</b></p> <p>Cross verification of data with other data sets completed.</p> <p>Summary of findings identifying un assessed and under assessed properties shared with ULB and notices issued for assessment/reassessment as per Action Plan prepared</p> <p>Estimate of revised total property tax demand in the city based on updated property tax records prepared and shared with ULB.</p> <p><b>Task II</b></p> <p>Computerisation activities completed and UAT initiated.</p> <p>Updated computerised and GIS linked property tax register available.</p> <p><b>Task III</b></p> <p>Property tax administration system put in place</p> <p>Any other issues arising.</p>  |
| Draft Final Report      | End of 11 <sup>th</sup> months from start date as per contract | As above                            | <p>Property tax records updated.</p> <p>Up dated Property Tax records placed on web site.</p> <p>Online Assessment and Collection System operational.</p>  |

| Report  | Time line  | Documents | Deliverables and Contents  |
|---|--|-----------|--|
|   |  |           | Tax payer's grievance and dispute redress system, established.<br>Recommendations on measures to achieve increase in property tax collections submitted and discussed with ULB.,<br>Report on status of online dispute resolution system.<br>Any other issue not envisaged earlier but came up during the implementation.  |
| Final Report  | End of 12 <sup>th</sup> Month from start date as per contract  | As above  | Finding of the exercise and results achieved. Recommendations to the ULBs for taking steps to sustain the system.  |
| Handholding Support   | From the month of acceptance and approval of interim report second i.e. 10 <sup>th</sup> month to 12 <sup>th</sup> Month |           | Handholding support to ULB shall be started by the Firm from the 10 <sup>th</sup> month and will be continued till the 12 <sup>th</sup> month from the start date as per the contract to help ULB in implementation of findings for updated property tax records. Monthly progress report of handholding report to be submitted.<br>Three (03) Monthly progress reports to be submitted. |
| <p><b><i>The scope of work for the consultant should also be assessed by the city to verify</i></b></p> <p>a) To what extent is property tax administered using IT system and what is the scope of work the consultant is expected to undertake</p> <p>b) To what extent is the property tax register linked with GIS based database of the ULB</p> |  |           |  |

## 7.6 Team Composition and Qualification Requirement for key Experts

The assignment is to be undertaken by a full-time Team Leader who should be a Urban Finance specialist with knowledge in MIS, IT sector, and should have experience in municipal taxation.. Since the focus is on improving the ULBs' own source revenue from Property Tax, the Team Leader should also have clear understanding of the issues in urban governance, municipal financial management, and, state vs local bodies' fiscal relations in India, S/he will be supported by a team of specialists with expertise in IT/Software, MIS designing and Data analysis., The contract period will be 12(twelve) months. The team should be able to demonstrate the qualifications and experience as prescribed in table below:

### 7.6.1 Core Team

| Position | Minimum Qualifications & skills | Minimum Experience |
|----------|---------------------------------|--------------------|
|          |                                 |                    |

|                                   |  |  |
|-----------------------------------|--|--|
| Team Leader                       | <p>Chartered accountant/ Cost Accountant/ Post Graduate in Finance or law or public finance or MBA with specialisation in finance.</p> <p>Good knowledge of Property Tax Administration and municipal finance.</p> <p>Knowledge of IT enabled revenue collection by public authorities/ public utilities.</p> <p>Experience of working at HOD level in the State/ULB, or experience in commercial taxes departments of State or Central Governments and</p> <p>knowledge of local language will be an added advantage.</p> | <p>Managed at least 2 projects of similar nature.</p> <p>At least 10 years' experience in the urban sector</p>   |
| IT Professional/Software Engineer | IT professional with post graduate level qualification in the field with sound knowledge of software development for Property Tax.   | 5 years professional experience. Managed/worked in at least 2 assignments of IT based Tax Administration system. |
| MIS expert/Data Analyst           | Degree or equivalent in relevant area.   | 5 years professional experience in MIS designing and data analysis.  |

**Additional Technical personnel as per requirement (CV not to be evaluated):**

| Position                              | Qualifications & skills | Experience                             |
|---------------------------------------|-------------------------|--|
| Data Processors/Data Entry Operators. | Diploma/Degree in IT    | 2 years' experience in data processing |

(Note: The man power is indicative and cities while issuing RFP may assess and indicate the manpower as per their actual requirement.)

**7.7 TA management and counterpart staff**

The assignment will be contracted by the (insert name of State/City) for carrying out the assignment in (Insert name of the City/Cities).

**7.7.1 Items to be provided by the ULB**

- a. The State will nominate a Nodal Officer at the State Level who will be responsible for coordinating the implementation in the cities.
- b. The (INSERT NAME OF CITY) will:
- c. Provide a Nodal officer (Senior Level Officer) to liaise with the Consultant and Zonal Officers and to assist in accessing data sets from other utility organisation.. For compatibility purposes Consultant will also take into account initiatives already undertaken by the State Government and City.
- d. The responsibilities for property tax administration would continue to be with the ULB, especially the responsibility for including unassessed properties in the register and carrying out re assessments of under assessed properties.
- e. Provide the Consultant with necessary information and provide access to existing property tax records.
- f. Arrange for Hardware and Software, Connectivity and Institutional set up required for property tax administration; access rights to consultant to use the hardware and software. .

**7.7.2 Items to be provided by the agency**

In addition to the results and deliverables listed above, the Consultant will provide:

- a. All manpower, materials and equipment necessary carrying out the assignments.
- b. All report production and necessary translations.
- c. Computers and software required by the consultant other than those required as a part of property tax administration
- d. Arrange for all transportation and travelling required for the TA including Investigations.



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**Section 8. Conditions of Contract and Contract Forms**

Attached separately

**STANDARD FORM OF CONTRACT**

**Consultant's Services**  
Lump-Sum



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## Preface

1. The standard Contract form consists of four parts: the Form of Contract to be signed by the Client and the Consultant, the General Conditions of Contract (GCC), including Attachment 1 (Bank's Policy – Corrupt and Fraudulent Practices); the Special Conditions of Contract (SCC); and the Appendices.
2. The General Conditions of Contract, including Attachment 1, shall not be modified. The Special Conditions of Contract that contain clauses specific to each Contract intend to supplement, but not over-write or otherwise contradict, the General Conditions.

**RFP No. : CBUD/AMRUT/CITY NAME / Uttar Pradesh**

**Client:** *[Uttar Pradesh]*

**Country:** INDIA

**Credit #:**4997-IN

***Project Name:*** Capacity Building for Urban Development

**Name of Assignment:** Selection of Consulting Services for Municipal Tax and Fee Improvement- Improvement in property Tax Collections

Municipal Corporation/Nagar Palika Parishad,.... (City)  
*[Name of the Client]*

**and**

\_\_\_\_\_  
*[Name of the Consultant]*

**Dated:** \_\_\_\_\_

## I. Form of Contract

### LUMP-SUM

(Text in brackets [ ] is optional; all notes should be deleted in the final text)

This CONTRACT (hereinafter called the “Contract”) is made the *[number]* day of the month of *[month]*, *[year]*, between, on the one hand, *[Insert name of the State]* (hereinafter called the “Client”) and, on the other hand, *[name of Consultant]* (hereinafter called the “Consultant”).

*[If the Consultant consist of more than one entity, the above should be partially amended to read as follows: “...(hereinafter called the “Client”) and, on the other hand, a Joint Venture (name of the JV) consisting of the following entities, each member of which will be jointly and severally liable to the Client for all the Consultant’s obligations under this Contract, namely, *[name of member]* and *[name of member]* (hereinafter called the “Consultant”).]*

#### WHEREAS

- (a) the Client has requested the Consultant to provide certain consulting services as defined in this Contract (hereinafter called the “Services”);
- (b) the Consultant, having represented to the Client that it has the required professional skills, expertise and technical resources, has agreed to provide the Services on the terms and conditions set forth in this Contract;
- (c) the Client has received a credit from the *International Development Association (IDA)* toward the cost of the Services and intends to apply a portion of the proceeds of this credit to eligible payments under this Contract, it being understood that (i) payments by the Bank will be made only at the request of the Client and upon approval by the Bank; (ii) such payments will be subject, in all respects, to the terms and conditions of the financing agreement, including prohibitions of withdrawal from the credit account for the purpose of any payment to persons or entities, or for any import of goods, if such payment or import, to the knowledge of the Bank, is prohibited by the decision of the United Nations Security council taken under Chapter VII of the Charter of the United Nations; and (iii) no party other than the Client shall derive any rights from the financing agreement or have any claim to the credit proceeds;



NOW THEREFORE the parties hereto hereby agree as follows:

1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
  - (a) The General Conditions of Contract(including Attachment 1 “Bank Policy – Corrupt and Fraudulent Practices);
  - (b) The Special Conditions of Contract;
  - (c) Appendices:
    - Appendix A: Terms of Reference
    - Appendix B: Key Experts
    - Appendix C: Breakdown of Contract Price
    - Appendix D: Form of Advance Payments Guarantee

In the event of any inconsistency between the documents, the following order of precedence shall prevail: the Special Conditions of Contract; the General Conditions of Contract, including Attachment 1; Appendix A; Appendix B; Appendix C; Appendix D. Any reference to this Contract shall include, where the context permits, a reference to its Appendices.

2. The mutual rights and obligations of the Client and the Consultant shall be as set forth in the Contract, in particular:
  - (a) the Consultant shall carry out the Services in accordance with the provisions of the Contract; and
  - (b) the Client shall make payments to the Consultant in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

For and on behalf of *Ministry of Urban Development, Government of India, New Delhi*

\_\_\_\_\_  
*Municipal Commissioner/ Executive Officer of the ULB..... [Authorized Representative]*

For and on behalf of *[Name of Consultant or Name of a Joint Venture]*

\_\_\_\_\_  
*[Authorized Representative of the Consultant – name and signature]*

*[For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached.]*

For and on behalf of each of the members of the Consultant *[insert the Name of the Joint Venture]*

*[Name of the lead member]*

---

*[Authorized Representative on behalf of a Joint Venture]*

*[add signature blocks for each member if all are signing]*



## II. General Conditions of Contract

### A. GENERAL PROVISIONS

#### 1. Definitions

1.1. Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) “Applicable Guidelines” means Guidelines for Selection and Employment of Consultants under IBRD Loans and IDA Credits & Grants by World Bank Borrowers, dated January 2011.
- (b) “Applicable Law” means the laws and any other instruments having the force of law in the Client’s country, or in such other country as may be specified in the **Special Conditions of Contract (SCC)**, as they may be issued and in force from time to time.
- (c) “Bank” means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).
- (d) “Borrower” means the Government, Government agency or other entity that signs the financing agreement with the Bank.
- (e) “Client” means the implementing agency that signs the Contract for the Services with the Selected Consultant.
- (f) “Consultant” means a legally-established professional consulting firm or entity selected by the Client to provide the Services under the signed Contract.
- (g) “Contract” means the legally binding written agreement signed between the Client and the Consultant and which includes all the attached documents listed in its paragraph 1 of the Form of Contract (the General Conditions (GCC), the Special Conditions (SCC), and the Appendices).
- (h) “Day” means a working day unless indicated otherwise.
- (i) “Effective Date” means the date on which this Contract comes into force and effect pursuant to Clause GCC 11.
- (j) “Experts” means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or JV member(s) assigned by the Consultant to perform the Services or any part thereof under the Contract.

- (k) “Foreign Currency” means any currency other than the currency of the Client’s country.
- (l) “GCC” means these General Conditions of Contract.
- (m) “Government” means the government of the Client’s country.
- (n) “Joint Venture (JV)” means an association with or without a legal personality distinct from that of its members, of more than one entity where one member has the authority to conduct all businesses for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.
- (o) “Key Expert(s)” means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose Curricula Vitae (CV) was taken into account in the technical evaluation of the Consultant’s proposal.
- (p) “Local Currency” means the currency of the Client’s country.
- (q) “Non-Key Expert(s)” means an individual professional provided by the Consultant or its Sub-consultant to perform the Services or any part thereof under the Contract.
- (r) “Party” means the Client or the Consultant, as the case may be, and “Parties” means both of them.
- (s) “SCC” means the Special Conditions of Contract by which the GCC may be amended or supplemented but not over-written.
- (t) “Services” means the work to be performed by the Consultant pursuant to this Contract, as described in Appendix A hereto.
- (u) “Sub-consultants” means an entity to whom/which the Consultant subcontracts any part of the Services while remaining solely liable for the execution of the Contract.
- (v) “Third Party” means any person or entity other than the Government, the Client, the Consultant or a Sub-consultant.

## **2. Relationship between the Parties**

2.1. Nothing contained herein shall be construed as establishing a relationship of master and servant or of principal and agent as between the Client and the Consultant. The Consultant, subject to this Contract, has complete charge of the Experts and Sub-consultants, if any, performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.

- 3. Law Governing Contract** 3.1. This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.
- 4. Language** 4.1. This Contract has been executed in the language specified in the SCC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
- 5. Headings** 5.1. The headings shall not limit, alter or affect the meaning of this Contract.
- 6. Communications** 6.1. Any communication required or permitted to be given or made pursuant to this Contract shall be in writing in the language specified in Clause GCC 4. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SCC.
- 6.2. A Party may change its address for notice hereunder by giving the other Party any communication of such change to the address specified in the SCC.
- 7. Location** 7.1. The Services shall be performed at such locations as are specified in **Appendix A** hereto and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the Client may approve.
- 8. Authority of Member in Charge** 8.1. In case the Consultant is a Joint Venture, the members hereby authorize the member specified in the SCC to act on their behalf in exercising all the Consultant's rights and obligations towards the Client under this Contract, including without limitation the receiving of instructions and payments from the Client.
- 9. Authorized Representatives** 9.1. Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the Client or the Consultant may be taken or executed by the officials specified in the SCC.
- 10. Corrupt and Fraudulent Practices** 10.1. The Bank requires compliance with its policy in regard to corrupt and fraudulent practices as set forth in **Attachment 1** to the GCC.
- a. Commissions and Fees** 10.2. The Client requires the Consultant to disclose any commissions, gratuities or fees that may have been paid or are to be paid to agents or any other party with respect to the selection process or execution of the Contract. The information disclosed must include at least the name and address of the agent or other party, the amount and currency, and the purpose of the commission, gratuity or

fee. Failure to disclose such commissions, gratuities or fees may result in termination of the Contract and/or sanctions by the Bank.

## **B. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT**

- 11. Effectiveness of Contract** 11.1. This Contract shall come into force and effect on the date (the “Effective Date”) of the Client’s notice to the Consultant instructing the Consultant to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the SCC have been met.
- 12. Termination of Contract for Failure to Become Effective** 12.1. If this Contract has not become effective within such time period after the date of Contract signature as specified in the SCC, either Party may, by not less than twenty two (22) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party with respect hereto.
- 13. Commencement of Services** 13.1. The Consultant shall confirm availability of Key Experts and begin carrying out the Services not later than the number of days after the Effective Date specified in the SCC.
- 14. Expiration of Contract** 14.1. Unless terminated earlier pursuant to Clause GCC 19 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SCC.
- 15. Entire Agreement** 15.1. This Contract contains all covenants, stipulations and provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any statement, representation, promise or agreement not set forth herein.
- 16. Modifications or Variations** 16.1. Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.
- 16.2. In cases of substantial modifications or variations, the prior written consent of the Bank is required.
- 17. Force Majeure**
- a. Definition** 17.1. For the purposes of this Contract, “Force Majeure” means an event which is beyond the reasonable control of a Party, is not foreseeable, is unavoidable, and makes a Party’s performance of its obligations hereunder impossible or so impractical as reasonably to

be considered impossible under the circumstances, and subject to those requirements, includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action confiscation or any other action by Government agencies.

17.2. Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Experts, Sub-consultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both take into account at the time of the conclusion of this Contract, and avoid or overcome in the carrying out of its obligations hereunder.

17.3. Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

**b. No Breach of Contract**

17.4. The failure of a Party to fulfill any of its obligations hereunder shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Contract.

**c. Measures to be Taken**

17.5. A Party affected by an event of Force Majeure shall continue to perform its obligations under the Contract as far as is reasonably practical, and shall take all reasonable measures to minimize the consequences of any event of Force Majeure.

17.6. A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any case not later than fourteen (14) calendar days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give written notice of the restoration of normal conditions as soon as possible.

17.7. Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

17.8. During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant, upon instructions by the Client, shall either:

- (a) demobilize, in which case the Consultant shall be reimbursed for additional costs they reasonably and



necessarily incurred, and, if required by the Client, in reactivating the Services; or

- (b) continue with the Services to the extent reasonably possible, in which case the Consultant shall continue to be paid under the terms of this Contract and be reimbursed for additional costs reasonably and necessarily incurred.

17.9. In the case of disagreement between the Parties as to the existence or extent of Force Majeure, the matter shall be settled according to Clauses GCC 44& 45.

## **18. Suspension**

18.1. The Client may, by written notice of suspension to the Consultant, suspend all payments to the Consultant hereunder if the Consultant fails to perform any of its obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultant to remedy such failure within a period not exceeding thirty (30) calendar days after receipt by the Consultant of such notice of suspension.

## **19. Termination**

19.1. This Contract may be terminated by either Party as per provisions set up below:

### **a. By the Client**

19.1.1. The Client may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause. In such an occurrence the Client shall give at least thirty (30) calendar days' written notice of termination to the Consultant in case of the events referred to in (a) through (d); at least sixty (60) calendar days' written notice in case of the event referred to in (e); and at least five (5) calendar days' written notice in case of the event referred to in (f):

- (a) If the Consultant fails to remedy a failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause GCC 18;
- (b) If the Consultant becomes (or, if the Consultant consists of more than one entity, if any of its members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (c) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GCC 45.1;

- (d) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days;
- (e) If the Client, in its sole discretion and for any reason whatsoever, decides to terminate this Contract;
- (f) If the Consultant fails to confirm availability of Key Experts as required in Clause GCC 13.

19.1.2. Furthermore, if the Client determines that the Consultant has engaged in corrupt, fraudulent, collusive, coercive or obstructive practices, in competing for or in executing the Contract, then the Client may, after giving fourteen (14) calendar days written notice to the Consultant, terminate the Consultant's employment under the Contract.

**b. By the Consultant**

19.1.3. The Consultant may terminate this Contract, by not less than thirty (30) calendar days' written notice to the Client, in case of the occurrence of any of the events specified in paragraphs (a) through (d) of this Clause.

- (a) If the Client fails to pay any money due to the Consultant pursuant to this Contract and not subject to dispute pursuant to Clause GCC 45.1 within forty-five (45) calendar days after receiving written notice from the Consultant that such payment is overdue.
- (b) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days.
- (c) If the Client fails to comply with any final decision reached as a result of arbitration pursuant to Clause GCC 45.1.
- (d) If the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultant may have subsequently approved in writing) following the receipt by the Client of the Consultant's notice specifying such breach.

**c. Cessation of Rights and Obligations**

19.1.4. Upon termination of this Contract pursuant to Clauses GCC 12 or GCC 19 hereof, or upon expiration of this Contract pursuant to Clause GCC 14, all rights and obligations of the Parties hereunder shall cease, except (i) such rights and obligations as may have accrued on the date of termination or expiration, (ii) the obligation of confidentiality set forth in

Clause GCC 22, (iii) the Consultant's obligation to permit inspection, copying and auditing of their accounts and records set forth in Clause GCC 25, and (iv) any right which a Party may have under the Applicable Law.

**d. Cessation of Services**

19.1.5. Upon termination of this Contract by notice of either Party to the other pursuant to Clauses GCC 19a or GCC 19b, the Consultant shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultant and equipment and materials furnished by the Client, the Consultant shall proceed as provided, respectively, by Clauses GCC 27 or GCC 28.

**e. Payment upon Termination**

19.1.6. Upon termination of this Contract, the Client shall make the following payments to the Consultant:

- (a) payment for Services satisfactorily performed prior to the effective date of termination; and
- (b) in the case of termination pursuant to paragraphs (d) and (e) of Clause GCC19.1.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of this Contract, including the cost of the return travel of the Experts.

## **C. OBLIGATIONS OF THE CONSULTANT**

### **20. General**

**a. Standard of Performance**

20.1 The Consultant shall perform the Services and carry out the Services with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as a faithful adviser to the Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with the third parties.

20.2. The Consultant shall employ and provide such qualified and experienced Experts and Sub-consultants as are required to carry out the Services.

20.3. The Consultant may subcontract part of the Services to an extent and with such Key Experts and Sub-consultants as may be

approved in advance by the Client. Notwithstanding such approval, the Consultant shall retain full responsibility for the Services.

**b. Law  
Applicable to  
Services**

20.4. The Consultant shall perform the Services in accordance with the Contract and the Applicable Law and shall take all practicable steps to ensure that any of its Experts and Sub-consultants, comply with the Applicable Law.

20.5. Throughout the execution of the Contract, the Consultant shall comply with the import of goods and services prohibitions in the Client's country when

- (a) as a matter of law or official regulations, the Borrower's country prohibits commercial relations with that country; or
- (b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower's Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.

20.6. The Client shall notify the Consultant in writing of relevant local customs, and the Consultant shall, after such notification, respect such customs.

**21. Conflict of  
Interests**

21.1. The Consultant shall hold the Client's interests paramount, without any consideration for future work, and strictly avoid conflict with other assignments or their own corporate interests.

**a. Consultant  
Not to Benefit  
from  
Commissions,  
Discounts, etc.**

21.1.1 The payment of the Consultant pursuant to GCC F (Clauses GCC 38 through 42) shall constitute the Consultant's only payment in connection with this Contract and, subject to Clause GCC 21.1.3, the Consultant shall not accept for its own benefit any trade commission, discount or similar payment in connection with activities pursuant to this Contract or in the discharge of its obligations hereunder, and the Consultant shall use its best efforts to ensure that any Sub-consultants, as well as the Experts and agents of either of them, similarly shall not receive any such additional payment.

21.1.2 Furthermore, if the Consultant, as part of the Services, has the responsibility of advising the Client on the procurement of goods, works or services, the Consultant shall comply with the Bank's Applicable Guidelines, and shall at all times exercise such responsibility in the best interest of the Client. Any discounts or commissions obtained by the Consultant in the exercise of such procurement responsibility shall be for the

account of the Client.

- b. Consultant and Affiliates Not to Engage in Certain Activities**
- 21.1.3 The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-consultants and any entity affiliated with such Sub-consultants, shall be disqualified from providing goods, works or non-consulting services resulting from or directly related to the Consultant's Services for the preparation or implementation of the project, unless otherwise indicated in the SCC.
- c. Prohibition of Conflicting Activities**
- 21.1.4 The Consultant shall not engage, and shall cause its Experts as well as its Sub-consultants not to engage, either directly or indirectly, in any business or professional activities that would conflict with the activities assigned to them under this Contract.
- d. Strict Duty to Disclose Conflicting Activities**
- 21.1.5 The Consultant has an obligation and shall ensure that its Experts and Sub-consultants shall have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of their Client, or that may reasonably be perceived as having this effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 22. Confidentiality**
- 22.1 Except with the prior written consent of the Client, the Consultant and the Experts shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Experts make public the recommendations formulated in the course of, or as a result of, the Services.
- 23. Liability of the Consultant**
- 23.1 Subject to additional provisions, if any, set forth in the SCC, the Consultant's liability under this Contract shall be provided by the Applicable Law.
- 24. Insurance to be Taken out by the Consultant**
- 24.1 The Consultant (i) shall take out and maintain, and shall cause any Sub-consultants to take out and maintain, at its (or the Sub-consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage specified in the SCC, and (ii) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums therefore have been paid. The Consultant shall ensure that such insurance is in place prior to commencing the Services as stated in Clause GCC 13.

**25. Accounting,  
Inspection and  
Auditing**

25.1 The Consultant shall keep, and shall make all reasonable efforts to cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of the Services and in such form and detail as will clearly identify relevant time changes and costs.

25.2 The Consultant shall permit and shall cause its Sub-consultants to permit, the Bank and/or persons appointed by the Bank to inspect the Site and/or all accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the Bank if requested by the Bank. The Consultant's attention is drawn to Clause GCC 10 which provides, inter alia, that acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under this Clause GCC25.2 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility under the Bank's prevailing sanctions procedures.)

**26. Reporting  
Obligations**

26.1 The Consultant shall submit to the Client the reports and documents specified in **Appendix A**, in the form, in the numbers and within the time periods set forth in the said Appendix.

**27. Proprietary Rights  
of the Client in  
Reports and  
Records**

27.1 Unless otherwise indicated in the **SCC**, all reports and relevant data and information such as maps, diagrams, plans, databases, other documents and software, supporting records or material compiled or prepared by the Consultant for the Client in the course of the Services shall be confidential and become and remain the absolute property of the Client. The Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the Client, together with a detailed inventory thereof. The Consultant may retain a copy of such documents, data and/or software but shall not use the same for purposes unrelated to this Contract without prior written approval of the Client.

27.2 If license agreements are necessary or appropriate between the Consultant and third parties for purposes of development of the plans, drawings, specifications, designs, databases, other documents and software, the Consultant shall obtain the Client's prior written approval to such agreements, and the Client shall be entitled at its discretion to require recovering the expenses related to the development of the program(s) concerned. Other restrictions about the future use of these documents and software, if any, shall be specified in the **SCC**.

**28. Equipment,  
Vehicles and  
Materials**

28.1 Equipment, vehicles and materials made available to the Consultant by the Client, or purchased by the Consultant wholly or partly with funds provided by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultant shall make available to the

Client an inventory of such equipment, vehicles and materials and shall dispose of such equipment, vehicles and materials in accordance with the Client's instructions. While in possession of such equipment, vehicles and materials, the Consultant, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

28.2 Any equipment or materials brought by the Consultant or its Experts into the Client's country for the use either for the project or personal use shall remain the property of the Consultant or the Experts concerned, as applicable.

#### **D. CONSULTANT'S EXPERTS AND SUB-CONSULTANTS**

- 29. Description of Key Experts** 29.1 The title, agreed job description, minimum qualification and estimated period of engagement to carry out the Services of each of the Consultant's Key Experts are described in **Appendix B**.
- 30. Replacement of Key Experts** 30.1 Except as the Client may otherwise agree in writing, no changes shall be made in the Key Experts.
- 30.2 Notwithstanding the above, the substitution of Key Experts during Contract execution may be considered only based on the Consultant's written request and due to circumstances outside the reasonable control of the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall forthwith provide as a replacement, a person of equivalent or better qualifications and experience, and at the same rate of remuneration.
- 31. Removal of Experts or Sub-consultants** 31.1 If the Client finds that any of the Experts or Sub-consultant has committed serious misconduct or has been charged with having committed a criminal action, or shall the Client determine that Consultant's Expert or Sub-consultant have engaged in corrupt, fraudulent, collusive, coercive or obstructive practice while performing the Services, the Consultant shall, at the Client's written request, provide a replacement.
- 31.2 In the event that any of Key Experts, Non-Key Experts or Sub-consultants is found by the Client to be incompetent or incapable in discharging assigned duties, the Client, specifying the grounds therefore, may request the Consultant to provide a replacement.
- 31.3 Any replacement of the removed Experts or Sub-consultants shall possess better qualifications and experience and shall be acceptable to the Client.
- 31.4 The Consultant shall bear all costs arising out of or incidental

to any removal and/or replacement of such Experts.

### **E. OBLIGATIONS OF THE CLIENT**

#### **32. Assistance and Exemptions**

32.1 Unless otherwise specified in the SCC, the Client shall use its best efforts to:

- (a) Assist the Consultant with obtaining work permits and such other documents as shall be necessary to enable the Consultant to perform the Services.
- (b) Assist the Consultant with promptly obtaining, for the Experts and, if appropriate, their eligible dependents, all necessary entry and exit visas, residence permits, exchange permits and any other documents required for their stay in the Client's country while carrying out the Services under the Contract.
- (c) Facilitate prompt clearance through customs of any property required for the Services and of the personal effects of the Experts and their eligible dependents.
- (c) Issue to officials, agents and representatives of the Government all such instructions and information as may be necessary or appropriate for the prompt and effective implementation of the Services.
- (d) Assist the Consultant and the Experts and any Sub-consultants employed by the Consultant for the Services with obtaining exemption from any requirement to register or obtain any permit to practice their profession or to establish themselves either individually or as a corporate entity in the Client's country according to the applicable law in the Client's country.
- (e) Assist the Consultant, any Sub-consultants and the Experts of either of them with obtaining the privilege, pursuant to the applicable law in the Client's country, of bringing into the Client's country reasonable amounts of foreign currency for the purposes of the Services or for the personal use of the Experts and of withdrawing any such amounts as may be earned therein by the Experts in the execution of the Services.
- (f) Provide to the Consultant any such other assistance as may be specified in the SCC.

#### **33. Access to Project Site**

33.1 The Client warrants that the Consultant shall have, free of charge, unimpeded access to the project site in respect of which access is required for the performance of the Services. The Client will be responsible for any damage to the project site or any property



thereon resulting from such access and will indemnify the Consultant and each of the experts in respect of liability for any such damage, unless such damage is caused by the willful default or negligence of the Consultant or any Sub-consultants or the Experts of either of them.

**34. Change in the Applicable Law Related to Taxes and Duties**

34.1 If, after the date of this Contract, there is any change in the applicable law in the Client's country with respect to taxes and duties which increases or decreases the cost incurred by the Consultant in performing the Services, then the remuneration and reimbursable expenses otherwise payable to the Consultant under this Contract shall be increased or decreased accordingly by agreement between the Parties hereto, and corresponding adjustments shall be made to the Contract price amount specified in Clause GCC 38.1

**35. Services, Facilities and Property of the Client**

35.1 The Client shall make available to the Consultant and the Experts, for the purposes of the Services and free of any charge, the services, facilities and property described in the Terms of Reference (**Appendix A**) at the times and in the manner specified in said **Appendix A**.

**36. Counterpart Personnel**

36.1 The Client shall make available to the Consultant free of charge such professional and support counterpart personnel, to be nominated by the Client with the Consultant's advice, if specified in **Appendix A**.

36.2 Professional and support counterpart personnel, excluding Client's liaison personnel, shall work under the exclusive direction of the Consultant. If any member of the counterpart personnel fails to perform adequately any work assigned to such member by the Consultant that is consistent with the position occupied by such member, the Consultant may request the replacement of such member, and the Client shall not unreasonably refuse to act upon such request.

**37. Payment Obligation**

37.1 In consideration of the Services performed by the Consultant under this Contract, the Client shall make such payments to the Consultant for the deliverables specified in **Appendix A** and in such manner as is provided by GCC F below.

**F. PAYMENTS TO THE CONSULTANT**

**38. Contract Price**

38.1 The Contract price is fixed and is set forth in the **SCC**. The Contract price breakdown is provided in **Appendix C**.

38.2 Any change to the Contract price specified in Clause 38.1 can be made only if the Parties have agreed to the revised scope of

Services pursuant to Clause GCC 16 and have amended in writing the Terms of Reference in **Appendix A**.

### 39. Taxes and Duties

39.1 The Consultant, Sub-consultants and Experts are responsible for meeting any and all tax liabilities arising out of the Contract unless it is stated otherwise in the **SCC**.

39.2 As an exception to the above and as stated in the **SCC**, all local identifiable indirect taxes (itemized and finalized at Contract negotiations) are reimbursed to the Consultant or are paid by the Client on behalf of the Consultant.

### 40. Currency of Payment

40.1 Any payment under this Contract shall be made in the currency(ies) of the Contract.

### 41. Mode of Billing and Payment

41.1 The total payments under this Contract shall not exceed the Contract price set forth in Clause GCC 38.1.

41.2 The payments under this Contract shall be made in lump-sum installments against deliverables specified in **Appendix A**. The payments will be made according to the payment schedule stated in the **SCC**.

41.2.1 Advance payment: Unless otherwise indicated in the **SCC**, an advance payment shall be made against an advance payment bank guarantee acceptable to the Client in an amount (or amounts) and in a currency (or currencies) specified in the **SCC**. Such guarantee (i) is to remain effective until the advance payment has been fully set off, and (ii) is to be in the form set forth in **Appendix D**, or in such other form as the Client shall have approved in writing. The advance payments will be set off by the Client in equal portions against the lump-sum installments specified in the **SCC** until said advance payments have been fully set off.

41.2.2 The Lump-Sum Installment Payments. The Client shall pay the Consultant within sixty (60) days after the receipt by the Client of the deliverable(s) and the cover invoice for the related lump-sum installment payment. The payment can be withheld if the Client does not approve the submitted deliverable(s) as satisfactory in which case the Client shall provide comments to the Consultant within the same sixty (60) days period. The Consultant shall thereupon promptly make any necessary corrections, and thereafter the foregoing process shall be repeated.

41.2.3 The Final Payment .The final payment under this Clause shall be made only after the final report have been submitted by the Consultant and approved as satisfactory by the

Client. The Services shall then be deemed completed and finally accepted by the Client. The last lump-sum installment shall be deemed approved for payment by the Client within ninety (90) calendar days after receipt of the final report by the Client unless the Client, within such ninety (90) calendar day period, gives written notice to the Consultant specifying in detail deficiencies in the Services, the final report. The Consultant shall thereupon promptly make any necessary corrections, and thereafter the foregoing process shall be repeated. 41.2.4 All payments under this Contract shall be made to the accounts of the Consultant specified in the SCC.

41.2.4 With the exception of the final payment under 41.2.3 above, payments do not constitute acceptance of the whole Services nor relieve the Consultant of any obligations hereunder.

**42. Interest on Delayed Payments**

42.1 If the Client had delayed payments beyond fifteen (15) days after the due date stated in Clause GCC 41.2.2, interest shall be paid to the Consultant on any amount due by, not paid on, such due date for each day of delay at the annual rate stated in the SCC.

**G. FAIRNESS AND GOOD FAITH**

**43. Good Faith**

43.1 The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

**H. SETTLEMENT OF DISPUTES**

**44. Amicable Settlement**

44.1 The Parties shall seek to resolve any dispute amicably by mutual consultation.

44.2 If either Party objects to any action or inaction of the other Party, the objecting Party may file a written Notice of Dispute to the other Party providing in detail the basis of the dispute. The Party receiving the Notice of Dispute will consider it and respond in writing within fourteen (14) days after receipt. If that Party fails to respond within fourteen (14) days, or the dispute cannot be amicably settled within fourteen (14) days following the response of that Party, Clause GCC 49.1 shall apply.

**45. Dispute Resolution**

45.1 Any dispute between the Parties arising under or related to this Contract that cannot be settled amicably may be referred to by either Party to the adjudication/arbitration in accordance with the provisions specified in the SCC.

## II. General Conditions

### Attachment 1: Bank's Policy – Corrupt and Fraudulent Practices

(the text in this Attachment 1 shall not be modified)

#### Guidelines for Selection and Employment of Consultants under IBRD Loans and IDA Credits & Grants by World Bank Borrowers, dated January 2011:

##### “Fraud and Corruption

1.23 It is the Bank's policy to require that Borrowers (including beneficiaries of Bank loans), consultants, and their agents (whether declared or not), sub-contractors, sub-consultants, service providers, or suppliers, and any personnel thereof, observe the highest standard of ethics during the selection and execution of Bank-financed contracts [footnote: In this context, any action taken by a consultant or any of its personnel, or its agents, or its sub-consultants, sub-contractors, services providers, suppliers, and/or their employees, to influence the selection process or contract execution for undue advantage is improper.]. In pursuance of this policy, the Bank:

(a) defines, for the purposes of this provision, the terms set forth below as follows:

- (i) “corrupt practice” is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party<sup>11</sup>;
- (ii) “fraudulent practice” is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation<sup>12</sup>;
- (iii) “collusive practices” is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party<sup>13</sup>;
- (iv) “coercive practices” is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party<sup>14</sup>;

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<sup>11</sup> For the purpose of this sub-paragraph, “another party” refers to a public official acting in relation to the selection process or contract execution. In this context “public official” includes World Bank staff and employees of other organizations taking or reviewing selection decisions.

<sup>12</sup> For the purpose of this sub-paragraph, “party” refers to a public official; the terms “benefit” and “obligation” relate to the selection process or contract execution; and the “act or omission” is intended to influence the selection process or contract execution.

<sup>13</sup> For the purpose of this sub-paragraph, “parties” refers to participants in the procurement or selection process (including public officials) attempting either themselves, or through another person or entity not participating in the procurement or selection process, to simulate competition or to establish prices at artificial, non-competitive levels, or are privy to each other's bid prices or other conditions.

- (v) “obstructive practice” is
- (aa) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation, or
  - (bb) acts intended to materially impede the exercise of the Bank’s inspection and audit rights;
- (b) will reject a proposal for award if it determines that the consultant recommended for award or any of its personnel, or its agents, or its sub-consultants, sub-contractors, services providers, suppliers, and/or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;
- (c) will declare misprocurement and cancel the portion of the Loan allocated to a contract if it determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the Loan were engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the selection process or the implementation of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner they knew of the practices;
- (d) will sanction a firm or an individual at any time, in accordance with prevailing Bank’s sanctions procedures<sup>15</sup>, including by publicly declaring such firm or an ineligible, either indefinitely or for a stated period of time: (i) to be awarded a Bank-financed contract, and (ii) to be a nominated<sup>16</sup> sub-consultant, supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract.

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<sup>14</sup> For the purpose of this sub-paragraph, “party” refers to a participant in the selection process or contract execution.

<sup>15</sup> A firm or an individual may be declared ineligible to be awarded a Bank-financed contract upon (i) completion of the Bank’s sanctions proceedings as per its sanctions procedures, including inter alia: cross-debarment as agreed with other International Financial Institutions, including Multilateral Development Banks, and through the application of the World Bank Group corporate administrative procurement sanctions procedures for fraud and corruption; and (ii) as a result of temporary suspension or early temporary suspension in connection with an ongoing sanctions proceedings. See footnote 12 and paragraph 8 of Appendix 1 of these Guidelines.

<sup>16</sup> A nominated sub-consultant, supplier, or service provider is one which has been either (i) included by the consultant in its proposal because it brings specific and critical experience and know-how that are accounted for in the technical evaluation of the consultant’s proposal for the particular services; or (ii) appointed by the Borrower.

### III. Special Conditions of Contract

*[Notes in brackets are for guidance purposes only and should be deleted in the final text of the signed contract]*

| Number of GC Clause | Amendments of, and Supplements to, Clauses in the General Conditions of Contract   |
|---------------------|--|
| 1.1(b) and 3.1      | The Contract shall be construed in accordance with the law of INDIA  |
| 4.1                 | The language is: English   |
| 6.1 and 6.2         | <p><b>The addresses are:</b></p> <p><b>Client :</b> Mission Director (AMRUT)/Director, Directorate of Urban Local bodies Government of Uttar Pradeshon behalf of (Ministry of Urban Development, Government of India.</p> <p><b>[Municipal Commissioner/Executive Officer]</b></p> <p><b>Attention :</b> [Insert Name]</p> <p><b>Facsimile :</b> -----</p> <p><b>Email:</b> -----</p> <p><b>Consultant :</b></p> <p><b>Attention :</b></p> <p><b>Facsimile :</b></p> <p><b>E-mail:</b></p> |
| 8.1                 | <p><i>[If the Consultant consists only of one entity, state “N/A”;</i><br/> <i>OR</i><br/> <i>If the Consultant is a Joint Venture consisting of more than one entity, the name of the JV member whose address is specified in Clause SCC6.1 should be inserted here. ]</i></p> <p><b>The Lead Member on behalf of the JV is</b> _____<br/> <i>[insert name of the member]</i></p>   |
| 9.1                 | The Authorized Representatives are:  |

|              |   |
|--------------|---|
|              | <p><b>For the Client:</b> [insert name address of contracting officer]</p> <p><b>For the Consultant:</b> <i>[name, title]</i> _____</p>   |
| <b>11.1</b>  | <p><b>The effectiveness conditions are the following:</b> approval of the Contract by the Bank</p>  |
| <b>12.1</b>  | <p><b>Termination of Contract for Failure to Become Effective:</b></p> <p><b>The time period shall be :</b> One Month</p>   |
| <b>13.1</b>  | <p><b>Commencement of Services:</b></p> <p><b>The number of days shall be : Fifteen</b></p> <p>Confirmation of Key Experts' availability to start the Assignment shall be submitted to the Client in writing as a written statement signed by each Key Expert.</p>      |
| <b>14.1</b>  | <p><b>Expiration of Contract:</b></p> <p><b>The time period shall be :</b> 12 Months</p>  |
| <b>21 b.</b> | <p><b>The Client reserves the right to determine on a case-by-case basis whether the Consultant should be disqualified from providing goods, works or non-consulting services due to a conflict of a nature described in Clause GCC 21.1.3</b></p> <p>Yes√ No _____</p> |

|                    |   |
|--------------------|---|
| <p><b>23.1</b></p> | <p>The following limitation of the Consultant’s Liability towards the Client can be subject to the Contract’s negotiations:</p> <p>“Limitation of the Consultant’s Liability towards the Client:</p> <p>(a) Except in the case of gross negligence or willful misconduct on the part of the Consultant or on the part of any person or a firm acting on behalf of the Consultant in carrying out the Services, the Consultant, with respect to damage caused by the Consultant to the Client’s property, shall not be liable to the Client:</p> <p style="padding-left: 40px;">(i) for any indirect or consequential loss or damage; and</p> <p style="padding-left: 40px;">(ii) for any direct loss or damage that exceeds three times the total value of the Contract;</p> <p>(b) This limitation of liability shall not</p> <p style="padding-left: 40px;">(i) affect the Consultant’s liability, if any, for damage to Third Parties caused by the Consultant or any person or firm acting on behalf of the Consultant in carrying out the Services;</p> <p style="padding-left: 40px;">(ii) be construed as providing the Consultant with any limitation or exclusion from liability which is prohibited by the Applicable Law</p> |
| <p><b>24.1</b></p> | <p><b>The insurance coverage against the risks shall be as follows:</b></p> <p><i>[Delete what is not applicable except (a)].</i></p> <p>(a) <b>Professional liability insurance, with a minimum coverage of equal to the value of Contract Price;</b></p> <p>(b) Third Party motor vehicle liability insurance in respect of motor vehicles operated in the Client’s country by the Consultant or its Experts or Sub-consultants, with a minimum coverage as per Indian Motor Vehicle Act 1988;</p> <p>(c) Third Party liability insurance, with a minimum coverage of <i>Indian Rupees One (1) million;</i></p> <p>(d) employer’s liability and workers’ compensation insurance in respect of the experts and Sub-consultants in accordance with the relevant provisions of the applicable law in the Client’s country, as well as, with respect to such Experts, any such life, health, accident, travel or other insurance as may be appropriate; and</p>   |



|                             |  |
|-----------------------------|--|
|                             | <p>(e) insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Consultant’s property used in the performance of the Services, and (iii) any documents prepared by the Consultant in the performance of the Services.</p>  |
| <p><b>27.2</b></p>          | <p><b>The Consultant shall not use these documents and software for purposes unrelated to this Contract without the prior written approval of the Client.]</b></p>   |
| <p><b>32.1 (f)</b></p>      | <p>The Client will provide the following inputs and facilities:<br/>         Introducing the Consultant to the relevant Urban Local Body (ULB) and State-level Department.</p> <p>The Urban Local Body will:<br/>         The concerned cities ULB (Client Representative) will make best efforts in providing relevant data, information, and reports deemed necessary for the assignment.</p>  |
| <p><b>38.1</b></p>          | <p><b>The Contract price is:</b> _____ <i>[insert amount and currency for each currency as applicable] [indicate: inclusive] of local indirect taxes.</i></p> <p><b>Any indirect local taxes chargeable in respect of this Contract for the Services provided by the Consultant shall</b> <i>[insert as appropriate: “be paid” or “reimbursed”]</i> <b>by the Client</b> <i>[insert as appropriate: “for” or “to”]</i> <b>the Consultant.</b></p> <p><b>The amount of such taxes is</b> _____ <b>[insert the amount as finalized at the Contract’s negotiations on the basis of the estimates provided by the Consultant in Form FIN-2 of the Consultant’s Financial Proposal.</b></p> |
| <p><b>39.1 and 39.2</b></p> | <p><b><u>For domestic consultants/sub-consultants / personnel and foreign consultants/personnel who are permanent residents in India</u></b></p> <p>The consultants, Sub-consultants and the Personnel shall pay the taxes, duties, fees, levies and other impositions levied under the existing, amended or enacted laws during life of this contract and the client shall perform such duties in regard to the deduction of such tax as may be lawfully imposed.</p>   |

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|  | <p><b><u>For foreign Consultancy firms</u></b></p> <p>The Client warrants that the Client shall reimburse the Consultant, the Sub-Consultants and the Personnel for any indirect taxes, duties, fees, levies and other impositions imposed, under the Applicable Law, on the Consultant, the Sub-Consultants and the Personnel in respect of:</p> <p>(a) any payments whatsoever made by the client directly to the Consultant, Sub-Consultants and the Personnel (other than nationals or permanent residents of the Government's country), in connection with the carrying out of the Services;</p> <p>(b) any equipment, materials and supplies brought into the Government's country by the Consultant or Sub-Consultants for the purpose of carrying out the Services and which, after having been brought into such territories, will be subsequently withdrawn there from by them;</p> <p>(c) any equipment imported for the purpose of carrying out the Services and paid for out of funds provided by the Client and which is treated as property of the Client;</p> <p>(d) any property brought into the Government's country by the Consultant, any Sub-Consultants or the Personnel (other than nationals or permanent residents of the Government's country), or the eligible dependents of such Personnel for their personal use and which will subsequently be withdrawn there from by them upon their respective departure from the Government's country, provided that:</p> <ol style="list-style-type: none"><li>(1) the Consultant, Sub-Consultants and Personnel, and their eligible dependents, shall follow the usual customs procedures of the Government's country in importing property into the Government's country; and</li><li>(2) if the Consultant, Sub-Consultants or Personnel, or their eligible dependents, do not withdraw but dispose of any property in the Government's country upon which customs duties and taxes have been exempted, the Consultant, Sub-Consultants or Personnel, as the case may be, (i) shall bear such customs duties and taxes in conformity with the regulations of the Government's country, or (ii) shall reimburse them to the Client if they were paid by the Client at the time the property in question was brought into the Government's country.</li></ol> |
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|                    | <p><b>39.3</b></p> <p>(d) The client shall reimburse Service Tax payable in India as per Applicable Law. The consultant shall register itself for service tax with appropriate authority in India &amp; shall provide the registration Number to the client.</p> <p>b) Tax will be deducted at source as per the prevailing Income Tax Rules.</p>   |
| <p><b>41.2</b></p> | <p>The accounts are:</p> <p>for foreign currency or currencies: <i>[insert account]</i></p> <p>for local currency: <i>[insert account]</i></p> <ol style="list-style-type: none"> <li>1. The payment will be city linked. The Contract Price will be averaged out for each city by dividing the total contract price by the number of cities under this assignment.</li> <li>2. The payment will be released by the client for that city on submission and approval of deliverable for concerned Urban Local Body</li> <li>3. Payments shall be made according to the following schedule:</li> </ol> <p><b>Payment Arrangement</b></p> <p><b>The State Government shall monitor and review the progress of the assignment. The recommendations of State Government and Mission Director(AMRUT)/Director, Directorate of Urban Local bodies Government of Uttar Pradesh for payment as per contract shall be forwarded to Ministry of Urban Development through a confirmatory mail or hard copy. Based on State Government’s recommendations, the payment shall be made to Consulting Firm directly by Ministry of Urban Development under CBUD Project/ A &amp; O E Fund under AMRUT Mission.</b></p> <p><b>Payment Schedule</b></p> <p><b>Ten Percent (10%) of the contract price shall be paid on submission of Inception report to State government, ULBs, and approval by /State Government.</b></p> <p><b>Thirty percent (30%) of the contract price will be paid on submission of Second Interim Report to State government, ULBs ,and approval by</b></p> |

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|               | <p><b>/State Government.</b></p> <p><b>Forty percent (40%) of the contract price will be paid on submission of Draft Report to State government, ULBs ,and approval by /State Government.</b></p> <p><b>Twenty Percent (20%) of the contract price will be paid on acceptance of Final report by the State Government.</b></p> <p>The due date for payment shall be 15 days after the receipt of bills/ invoice.</p>  |
| <b>41.2.1</b> | <p>The following provisions shall apply to the advance payment and the advance bank payment guarantee:</p> <p>(1) An advance payment as indicated in SCC 41.2 (a) shall be made within 45days after the receipt of an advance bank payment guarantee by the Client.</p> <p>(2) The advance bank payment guarantee shall be in the amount and in the currency(ies) of the advance payment.</p> <p>(3) The demand guarantee shall be released when the total payments reach fifty (50) percent of the total contract price.</p>   |
| <b>41.2.4</b> | <p><b>The accounts are:</b></p> <p>for foreign currency: <i>[insert account]</i>.</p> <p>for local currency: <i>[insert account]</i>.</p>   |
| <b>42.1</b>   | <p><b>The interest rate is:</b> London Inter-Bank Offered Rate [LIBOR] plus 2% for foreign currency and 6% for local currency.</p>  |
| <b>45.1</b>   | <p><i>[In contracts with foreign consultants, the Bank requires that the international commercial arbitration in a neutral venue is used.]</i></p> <p><b>Disputes shall be settled by arbitration in accordance with the following provisions:</b></p> <p>1. <u>Selection of Arbitrators.</u> Each dispute submitted by a Party to arbitration shall be heard by a sole arbitrator or an arbitration panel composed of three (3) arbitrators, in accordance with the following provisions:</p> <p>(a) Where the Parties agree that the dispute concerns a technical matter, they may agree to appoint a sole arbitrator</p> |

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|  | <p>or, failing agreement on the identity of such sole arbitrator within thirty (30) days after receipt by the other Party of the proposal of a name for such an appointment by the Party who initiated the proceedings, either Party may apply to <i>[Chairman (Delhi State Centre), The Institution of Engineers (India), New Delhi</i> for a list of not fewer than five (5) nominees and, on receipt of such list, the Parties shall alternately strike names therefrom, and the last remaining nominee on the list shall be the sole arbitrator for the matter in dispute. If the last remaining nominee has not been determined in this manner within sixty (60) days of the date of the list, <i>Chairman (Delhi State Centre), The Institution of Engineers (India), New Delhi</i> shall appoint, upon the request of either Party and from such list or otherwise, a sole arbitrator for the matter in dispute.</p> <p>(b) Where the Parties do not agree that the dispute concerns a technical matter, the Client and the Consultant shall each appoint one (1) arbitrator, and these two arbitrators shall jointly appoint a third arbitrator, who shall chair the arbitration panel. If the arbitrators named by the Parties do not succeed in appointing a third arbitrator within thirty (30) days after the latter of the two (2) arbitrators named by the Parties has been appointed, the third arbitrator shall, at the request of either Party, be appointed by <i>Registrar, The Indian Council of Arbitration, New Delhi</i>.</p> <p>(c) If, in a dispute subject to paragraph (b) above, one Party fails to appoint its arbitrator within thirty (30) days after the other Party has appointed its arbitrator, the Party which has named an arbitrator may apply to the <i>Registrar, The Indian Council of Arbitration, New Delhi</i>. to appoint a sole arbitrator for the matter in dispute, and the arbitrator appointed pursuant to such application shall be the sole arbitrator for that dispute.</p> |
|  | <p>2. <u>Rules of Procedure</u>. Except as otherwise stated herein, arbitration proceedings shall be conducted in accordance with the rules of procedure for arbitration of the United Nations Commission on International Trade Law (UNCITRAL) as in force on the date of this Contract.</p> <p>3. <u>Substitute Arbitrators</u>. If for any reason an arbitrator is unable to perform his/her function, a substitute shall be appointed in the same manner as the original arbitrator.</p> <p>4. <u>Nationality and Qualifications of Arbitrators</u>. The sole arbitrator</p>   |

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|  | <p>or the third arbitrator appointed pursuant to paragraphs 1(a) through 1(c) above shall be an internationally recognized legal or technical expert with extensive experience in relation to the matter in dispute and shall not be a national of the Consultant's home country <i>[If the Consultant consists of more than one entity, add: or of the home country of any of their members or Parties]</i> or of the Government's country. For the purposes of this Clause, "home country" means any of:</p> <ul style="list-style-type: none"> <li>(a) the country of incorporation of the Consultant <i>[If the Consultant consists of more than one entity, add: or of any of their members or Parties]</i>; or</li> <li>(b) the country in which the Consultant's [or any of their members' or Parties'] principal place of business is located; or</li> <li>(c) the country of nationality of a majority of the Consultant's [or of any members' or Parties'] shareholders; or</li> <li>(d) the country of nationality of the Sub-consultants concerned, where the dispute involves a subcontract.</li> </ul> |
|  | <p>5. <u>Miscellaneous</u>. In any arbitration proceeding hereunder:</p> <ul style="list-style-type: none"> <li>(a) proceedings shall, unless otherwise agreed by the Parties, be held in <i>[select a country which is neither the Client's country nor the Consultant's country]</i>;</li> <li>(b) the <i>English</i> language shall be the official language for all purposes; and</li> <li>(c) the decision of the sole arbitrator or of a majority of the arbitrators (or of the third arbitrator if there is no such majority) shall be final and binding and shall be enforceable in any court of competent jurisdiction, and the Parties hereby waive any objections to or claims of immunity in respect of such enforcement.</li> </ul>   |

## **IV. Appendices**

### **APPENDIX A – TERMS OF REFERENCE**

*[This Appendix shall include the final Terms of Reference (TORs) worked out by the Client and the Consultant during the negotiations; dates for completion of various tasks; location of performance for different tasks; detailed reporting requirements and list of deliverables against which the payments to the Consultant will be made; Client’s input, including counterpart personnel assigned by the Client to work on the Consultant’s team; specific tasks or actions that require prior approval by the Client.]*

*Insert the text based on the Section 7 (Terms of Reference) of the ITC in the RFP and modified based on the Forms TECH-1 through TECH-5 of the Consultant’s Proposal. Highlight the changes to Section 7 of the RFP]*

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### **APPENDIX B - KEY EXPERTS**

*[Insert a table based on Form TECH-6 of the Consultant’s Technical Proposal and finalized at the Contract’s negotiations. Attach the CVs (updated and signed by the respective Key Experts) demonstrating the qualifications of Key Experts.]*

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### **APPENDIX C – BREAKDOWN OF CONTRACT PRICE**

*[Insert the table with the unit rates to arrive at the breakdown of the lump-sum price. The table shall be based on [Form FIN-3 and FIN-4] of the Consultant’s Proposal and reflect any changes agreed at the Contract negotiations, if any. The footnote shall list such changes made to [Form FIN-3 and FIN-4] at the negotiations or state that none has been made.]*

**APPENDIX D - FORM OF ADVANCE PAYMENTS GUARANTEE  
(N A)**

[See Clause GCC 41.2.1 and SCC 41.2.1]

**Bank Guarantee for Advance Payment**

\_\_\_\_\_ [Bank's Name, and Address of Issuing Branch or Office]

**Beneficiary:** \_\_\_\_\_ [Name and Address of Client]

**Date:** \_\_\_\_\_

**ADVANCE PAYMENT GUARANTEE No.:** \_\_\_\_\_

We have been informed that \_\_\_\_\_ [name of Consultant or a name of the Joint Venture, same as appears on the signed Contract] (hereinafter called "the Consultant") has entered into Contract No. \_\_\_\_\_ [reference number of the contract] dated \_\_\_\_\_ with you, for the provision of \_\_\_\_\_ [brief description of Services] (hereinafter called "the Contract").

Furthermore, we understand that, according to the conditions of the Contract, an advance payment in the sum of \_\_\_\_\_ [amount in figures] () [amount in words] is to be made against an advance payment guarantee.

At the request of the Consultant, we \_\_\_\_\_ [name of bank] hereby irrevocably undertake to pay you any sum or sums not exceeding in total an amount of \_\_\_\_\_ [amount in figures] () [amount in words]<sup>1</sup> upon receipt by us of your first demand in writing accompanied by a written statement stating that the Consultant are in breach of their obligation under the Contract because the Consultant have used the advance payment for purposes other than toward providing the Services under the Contract.

It is a condition for any claim and payment under this guarantee to be made that the advance payment referred to above must have been received by the Consultant on their account number \_\_\_\_\_ at \_\_\_\_\_ [name and address of bank].

The maximum amount of this guarantee shall be progressively reduced by the amount of the advance payment repaid by the Consultant as indicated in copies of certified monthly statements which shall be presented to us. This guarantee shall expire, at the latest when total payment reach 50% of the lump sum amount, or on the \_\_\_ day of \_\_\_\_\_,

<sup>1</sup> The Guarantor shall insert an amount representing the amount of the advance payment and denominated either in the currency(ies) of the advance payment as specified in the Contract, or in a freely convertible currency acceptable to the Client.



2\_\_\_\_<sup>2</sup>, whichever is earlier. Consequently, any demand for payment under this guarantee must be received by us at this office on or before that date.

This guarantee is subject to the Uniform Rules for Demand Guarantees, ICC Publication No. 458.

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*[signature(s)]*

*Note: All italicized text is for indicative purposes only to assist in preparing this form and shall be deleted from the final product.*

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<sup>2</sup> Insert the expected expiration date. In the event of an extension of the time for completion of the Contract, the Client would need to request an extension of this guarantee from the Guarantor. Such request must be in writing and must be made prior to the expiration date established in the guarantee. In preparing this guarantee, the Client might consider adding the following text to the form, at the end of the penultimate paragraph: “The Guarantor agrees to a one-time extension of this guarantee for a period not to exceed [six months][one year], in response to the Client’s written request for such extension, such request to be presented to the Guarantor before the expiry of the guarantee.”

<sup>3</sup> The Bank guarantee shall be of Schedule Bank only