



# INDIA CYCLES 4 CHANGE CHALLENGE

## ONLINE WORKSHOP 6

# Understanding the scale-up strategy

3<sup>rd</sup> December '20, Thursday  
3.00PM - 4.30PM IST

### INTRODUCTION

by Mr. Rahul Kapoor,  
Director, Smart Cities Mission,  
Ministry of Housing and Urban Affairs

### PRESENTATION + PANEL DISCUSSION

**IMPLEMENTATION PROCESS**  
with Karnal, Pimpri Chinchwad, and Rajkot

### PRESENTATION + Q&A SERIES

Moderated by ITDP India Programme

### SCALE-UP STRATEGY PROCESS

### SUBMISSION TEMPLATES



# We will start the session at 3PM IST





# INDIA CYCLES 4 CHANGE CHALLENGE



# CONGRATULATIONS CITIES!

On creating **fantastic design solutions** for safe cycling and  
**phenomenal community engagement** for India  
Cycles4Change Challenge

## INCLUSIVITY

Women on their core teams

**52 CITIES**

Efforts taken to include vulnerable communities

**37 CITIES**

## COMMUNITY ENGAGEMENT

Perception survey rolled out

**54 CITIES**

Total number of survey responses collected

**57 010**

Initiatives for citizen engagement

**49 CITIES**

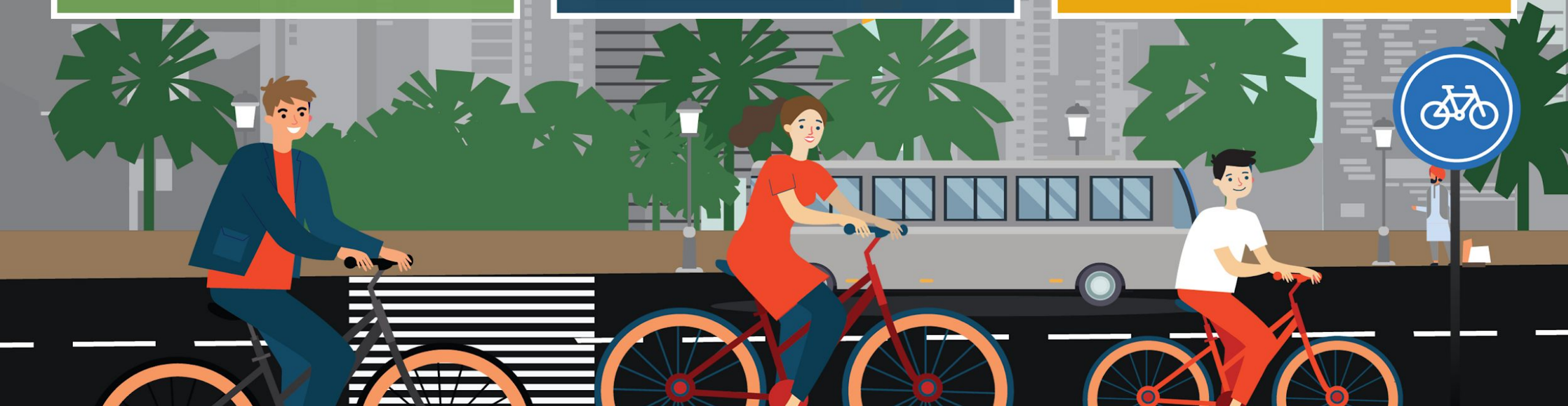
## PILOTS IDENTIFIED

Total corridor pilot length across the nation

**370 KMS**

Total neighbourhood pilot area across the nation

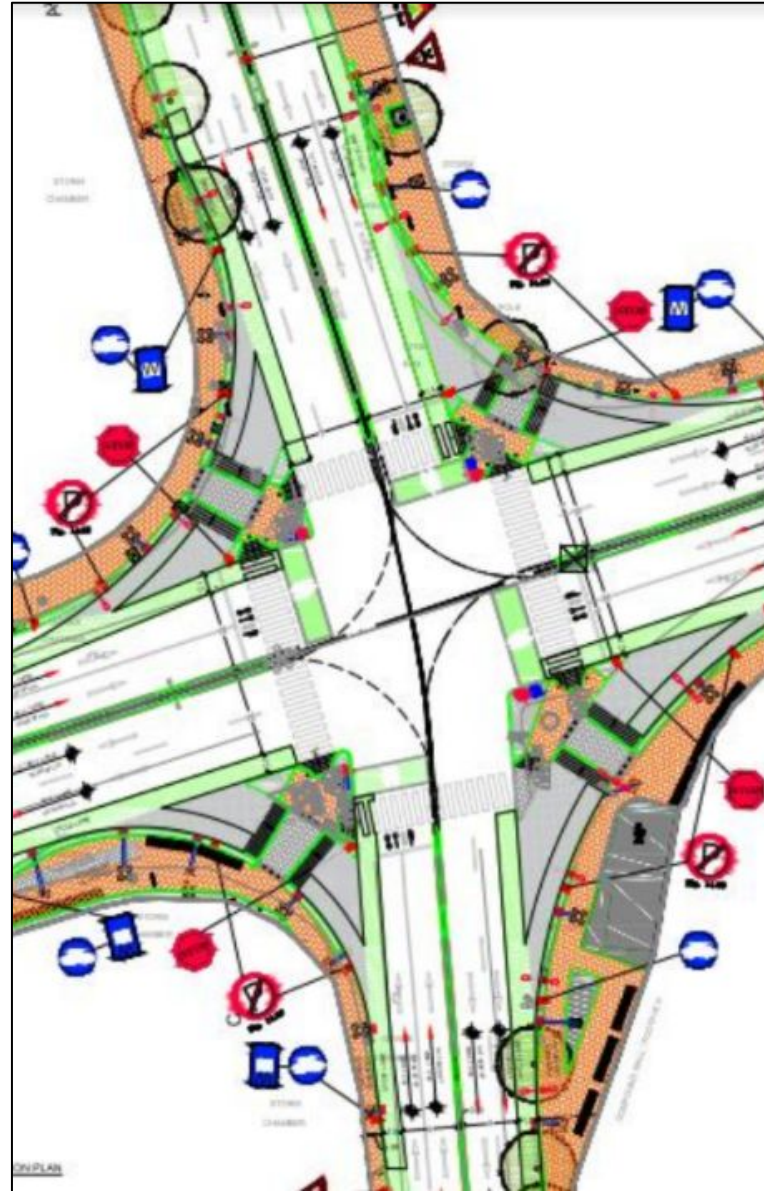
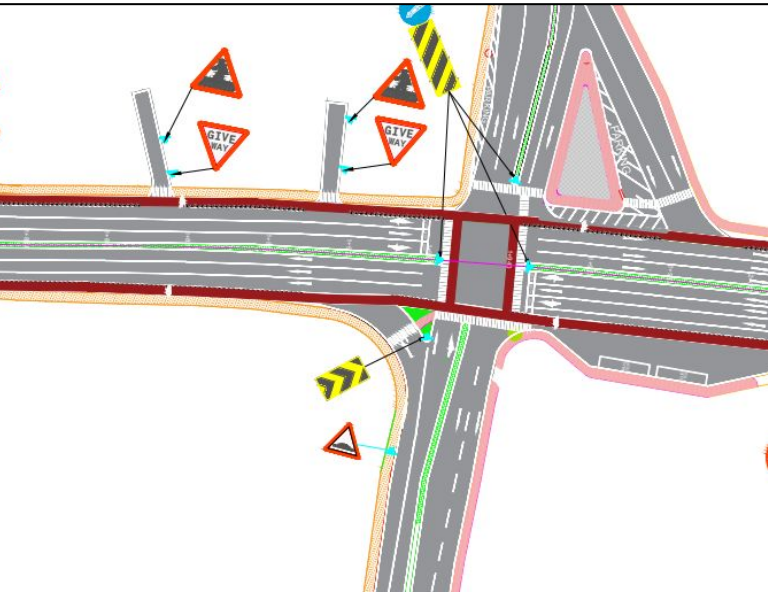
**210 KM<sup>2</sup>**



# Developed your designs and sharing with the community

35

Cities have initiated the design process



## आपलं महानगर

### पॉप अप सायकल ट्रॅक आराखडा चाचणीसाठी नाशिक पहिल्या आठमध्ये

**नाशिक** इंधिया सायकल फॉर चेंज चॅलेंजच्या पॉप अप सायकल ट्रॅक आराखडा चाचणीसाठी देशभरातील आठ शहरांनी आराखडा सादर केला आहे. त्या आठ शहरांमध्ये नाशिक शहराचेही श्रेष्ठ नाकाचे पंपाचा नर्सरी (दोन्ही बाजूने) व लगतचा परिसर हा आराखडा सादर केला आहे.

नाशिक स्मार्ट सिटीच्या माध्यमातून नाशिक शहर केंद्र सरकारच्या इंधिया सायकल फॉर चेंज चॅलेंजमध्ये सहभागी झाले आहे. सादर संपूर्ण अंतिम टप्प्यात ११ शहरांची निवड करण्यात येणार असून, त्या शहरांना सायकलिंगसाठी पायाभूत सुविधा उभ्या करणेकामी एक कोटी रुपये मिळणार आहेत. त्यासाठी नाशिक स्मार्ट सिटी पहिल्या अकरांमध्ये येण्यासाठी प्रयत्न करत आहे. या संपूर्ण सहभागी शहरांना पॉप अप सायकल ट्रॅक उभारण्याचे आहे. त्यासाठी नाशिक स्मार्ट सिटी श्रेष्ठ नाकाचे पंपाचा नर्सरी या मार्गावर पॉप अप सायकल ट्रॅक उभारण्यासंदर्भात आराखडा सादर केला आहे. त्याचबरोबर नाशिक स्मार्ट सिटी, नाशिक सायकलिंग फाऊंडेशन, सायकलिंग फेडरेशन, ई-२ सायकलिंग असोसिएशन, निमा, आयमा, चेंबर ऑफ कॉमर्स, क्रेडाई, इन्जिनियर्स असोसिएशन, नाशिक फर्ट, महाविद्यालये व त्यांचे प्रतिनिधी या सर्वांचे सहकार्य लाभले आहे.

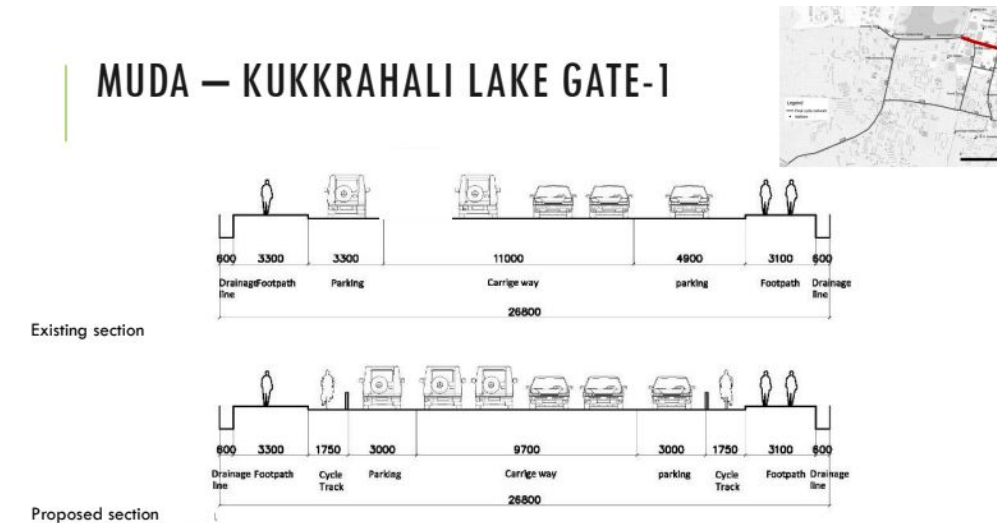
कामगार वनांचा विचार करता, पॉप अप सायकल ट्रॅक पुढे एमआयडीसीमध्ये नेण्यात यावा असे मत काही दिवसांपूर्वी झालेल्या बैठकांमध्ये मान्यवरांनी मांडले होते. त्याचबरोबर सायकलिंगच्या दृष्टीने विडकोला अंध व सातपूर एमआयडीसीसोबत जोडणे गरजेचे असून केंद्र्यापर्यंत सायकल ट्रॅक नेण्यास त्याचा कामगार वनांचा मोठ्या प्रमाणात फायदा होईल हे स्मार्ट सिटीने केलेल्या पाहणीत आढळून आले आहे.

**निवड झालेल्या शहरांना या सुविधा घ्याव्या लागतील**

- कमीत कमी खर्चात पॉप अप म्हणजे तात्पुरते सायकल ट्रॅक उभारणे
- वाहनहील मार्ग बनवणे म्हणजे एखाद्या मार्गावर वाहनांना नो एन्ट्री ठेवावी लागेल. फक्त सायकल यापरास परवानगी घ्यावी लागेल
- पायलट सायकल ट्रॅक निर्माण करणे. उदा. स्मार्ट रोडवर बनविल्यात आलेला सायकल ट्रॅक
- समुदायाच्या नेतृत्वात सायकल जनजगती व सायकल माहे योजना राबवणे. यासाठी एनजीओची मदत घेणे.
- विविध इव्हेंट्स व विविध माध्यमांचा वापर करून नागरिकांपर्यंत पोहोचणे आणि त्यांना सायकलीसाठी उत्प्रेरक करणे

दुसऱ्या टप्प्यात ज्या शहरांनी निवड होईल त्या शहरांना इंधिया सायकल फॉर चेंज चॅलेंज या उपक्रमांतर्गत शहरांमध्ये सायकलिंग इन्फ्रास्ट्रक्चर उभारण्यासाठी आणि जनजगती करण्यासाठी एक कोटी रुपये मिळणार आहेत.

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# 15 cities have started the exciting process of testing!



Pimpri Chinchwad



Aurangabad



Nashik



Chandigarh



Jabalpur

# Continued to build the momentum!





Chandigarh Smart City Limited  
would like to invite you  
for the 2 days event for the

**INDIA  
CYCLES 4 CHANGE  
CHALLENGE**  
on 10th – 11th October, 2020

**BICYCLE MAINTENANCE WORKSHOP**  
(10th October, 2020 5:00 PM to 7:00 PM)  
Venue : Rose Garden – Sector 17 Under pass  
Inauguration of workshop by  
Sh. K.K. Yadav, I.A.S. CEO, CSCIL

**BICYCLE RALLY**  
(11th October, 2020, 7AM to 8 AM)  
Venue : New Lake, Sector – 42, Chandigarh  
Kick of the Bicycle Rally by  
Sh. K.K. Yadav, I.A.S. CEO, CSCIL



Let's hear from some of the cities regarding the process of **testing their design solutions...**



**Pimpri Chinchwad**



**Karnal**



**Rajkot**



**To summarize the  
Implementation process...**

# Test the designs on ground!

**We have shared  
the guide**



**Demarcate the area  
to be redesigned**



*Source: cityofmhk.com*

**Conduct a trial  
run with  
cones/barricades**



*Source: American Institute of  
Architects*

**Revise the design  
and test it on  
ground**

# Kickoff the pilot through a launch event!

## Intent:

- **Create a buzz** around the new interventions to inform citizens.
- To **ensure participation** from citizens & **document** the reactions

## Spread awareness about the pilot and build support by hosting -

- Exhibitions
- Cycle rallies and races
- Cycle repair camps
- Cycle training sessions
- Local champions



Source: [smartgrowthamerica.org](http://smartgrowthamerica.org)



# Engage with stakeholders to build support!

## Traffic Police, RWAs, Shopkeepers, Students



### INSPIRE

Show case studies of best practices from other cities



### SENSITISE

Site Visits and Handlebar Surveys to understand the local context



### RESOLVE

Conduct meetings to hear their concerns



### INCLUDE

Assign roles in the design and implementation process



## TEST IT OUT!

In case you are unable to resolve issues, **conduct a trial run for a small stretch** to showcase the design and **discuss changes on site.**

# Monitor and evaluate the impact of the interventions

After testing the intervention on ground, **observe and gather feedback from users to measure the impact** of the intervention.

This will help to -

- Showcase the impact
- Build support for future projects
- Revise the design, if required



**Let's take a look at the**  
**Scale up strategy**

# The scale up strategy is a part of your **Stage 1 submission**

**To qualify, you must...**



## **Pilot intervention**

- **Test at least one pilot intervention**, which includes both, a corridor and a neighbourhood

+



## **Scale up strategy**

- Cycling plan - **Create plan & budget, initiate work towards the budget approval**
- NMT Policy - **Initiate work towards adopting the Policy**
- Institutional setup - **Create the Apex Committee, Initiate work on the NMT cell**

+



## **Building support for cycling**



# Let's take a look at how we can **scale up cycling in your city!**



**Pilot intervention**



**Scale up strategy**



**Building support for cycling**

# Scale-Up Strategy

The scale up strategy for Cycles4Change Challenge has **3 key components**:



# Scale-Up Strategy

Let's take a look at the **steps** towards creating the **scale up cycling plan**



# A. Cycling Plan

Draft the **Scale-Up Cycling Plan** for 2021-'22

- Expand the pilot corridor and neighbourhood
- Make existing sites permanent
- Consider additional sites
- Other desirable interventions

**Gather feedback from different stakeholders**

- Various Government departments
- Non-government representatives - Civil society organizations, experts, cyclist groups, residents and shopkeepers association etc.

Identify **funding sources and investments** for the Cycling Plan

- Initiate work towards the budget approval in stage 1.

# A. Cycling Plan

Draft the **Scale-Up Cycling Plan** for 2021-'22

- Expand the pilot corridor and neighbourhood
- Make existing sites permanent
- Consider additional sites
- Provide other desirable interventions

Gather feedback from different stakeholders

- Various Government departments
- Non-government representatives - Civil society organizations, experts, cyclist groups, residents and shopkeepers association etc.

Identify **funding sources and investments** for the Cycling Plan

- Initiate work towards the budget approval in stage 1.

# Step 1: Bring in the learnings from the test





Once you have tested the interventions on ground, make sure to **bring in your learnings from the:**

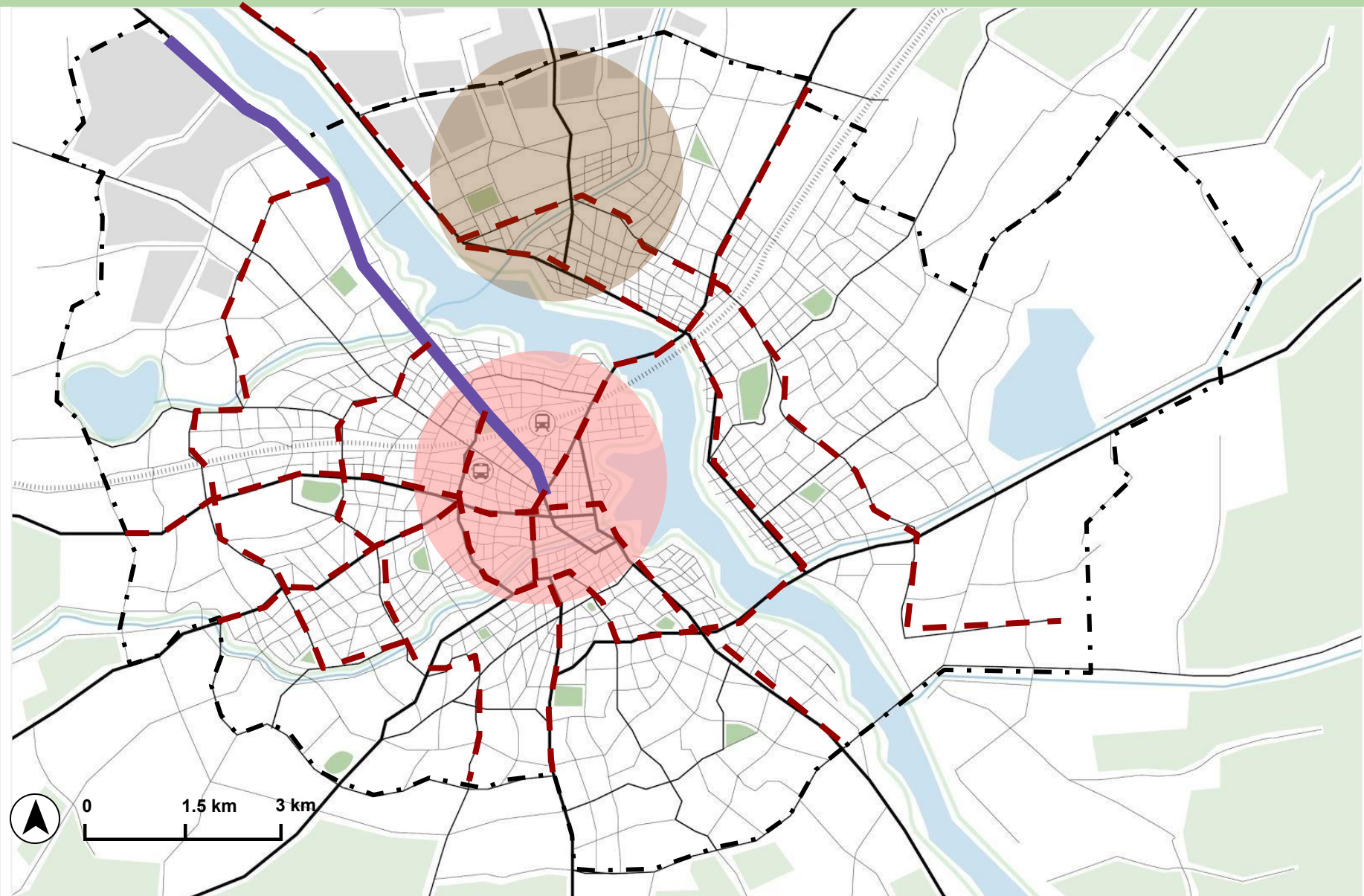
- Process of **selecting locations**
- Process of **designing**
- Process of **testing these designs on ground**
- **Feedback received from community** at multiple stages
- Process of **monitoring and evaluating** the interventions



# Welcome to Malgudi!

Let's take a look at the existing data of Malgudi:

-  Industrial area
-  Commercial centre
-  Pilot stretch
-  Public transport routes



# Step 2: Establish your scale up strategy using city-level data

- **Refer existing data** such as
  - **Key destinations** - work centers, transit stops, city-level markets, institutions
  - **Prominent Public transport or shared auto routes**
  - **Routes frequented by cyclists**
  - **Accident data**, etc.
- **Proposals under Smart Cities Mission, CMP, Master plan**
- Gather **citizens' opinions**
- Host **team discussions with relevant stakeholders** such as planners, commuter cyclists etc.



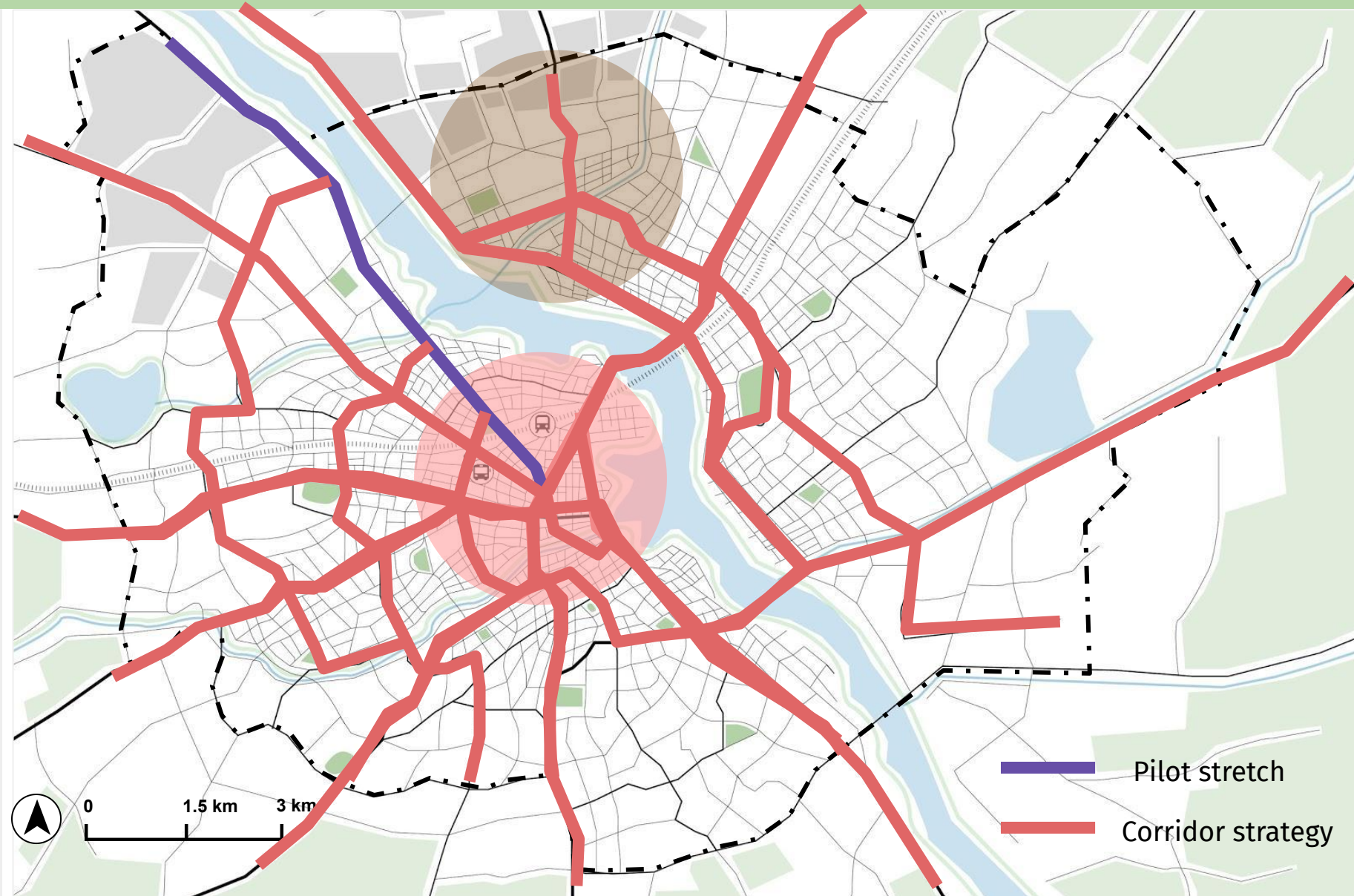


# Expand corridors across the city

## Corridor strategies:

- **Connect peripheries** to the commercial city centre
- **Along public transport routes** to reduce burden on buses etc.
- Connections to **industrial areas** etc.

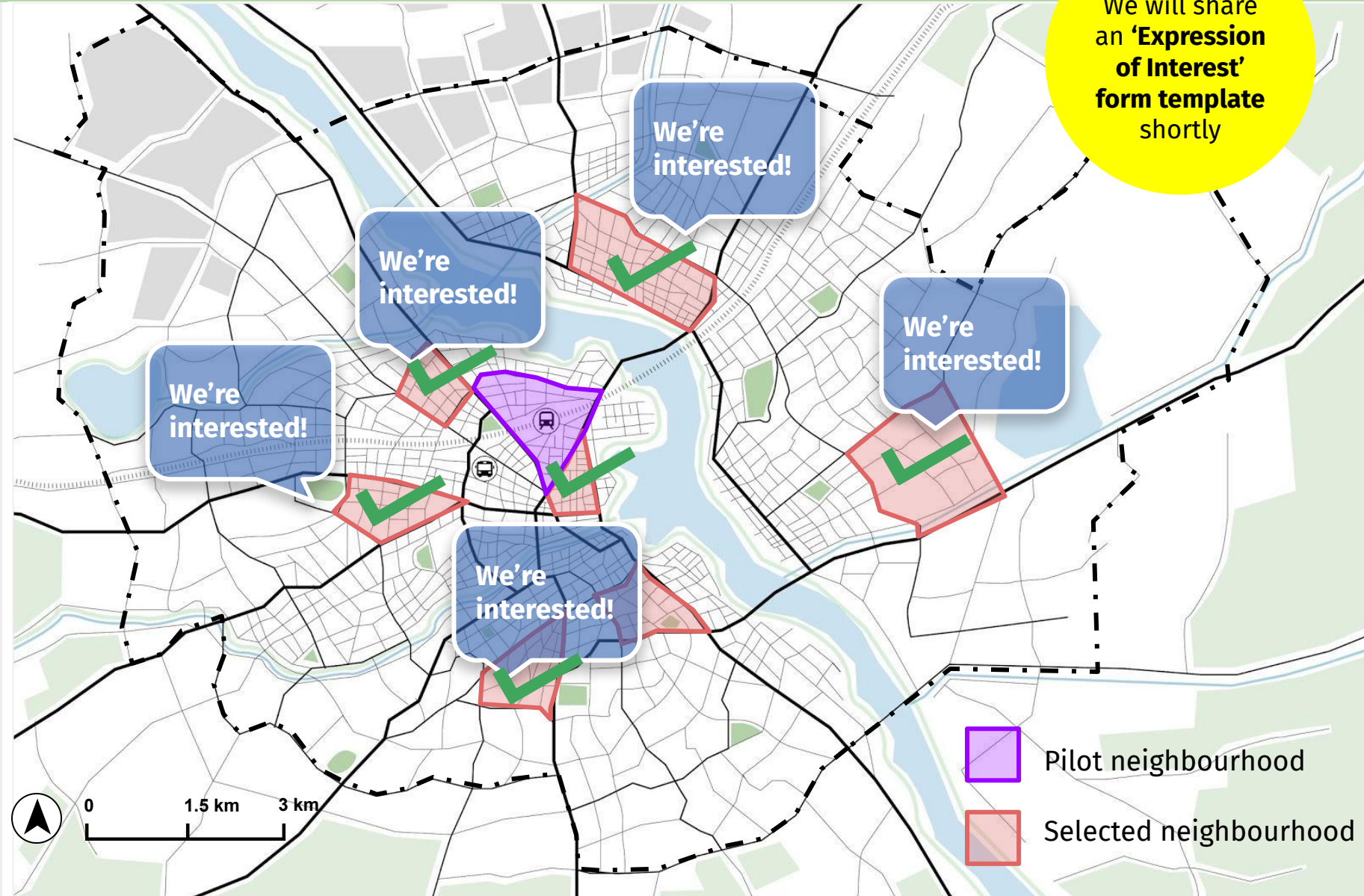
And other strategies based on your city's context...



# Select diverse neighbourhoods across the city

Cities could crowdsource the neighbourhoods to include in the scale up strategy:

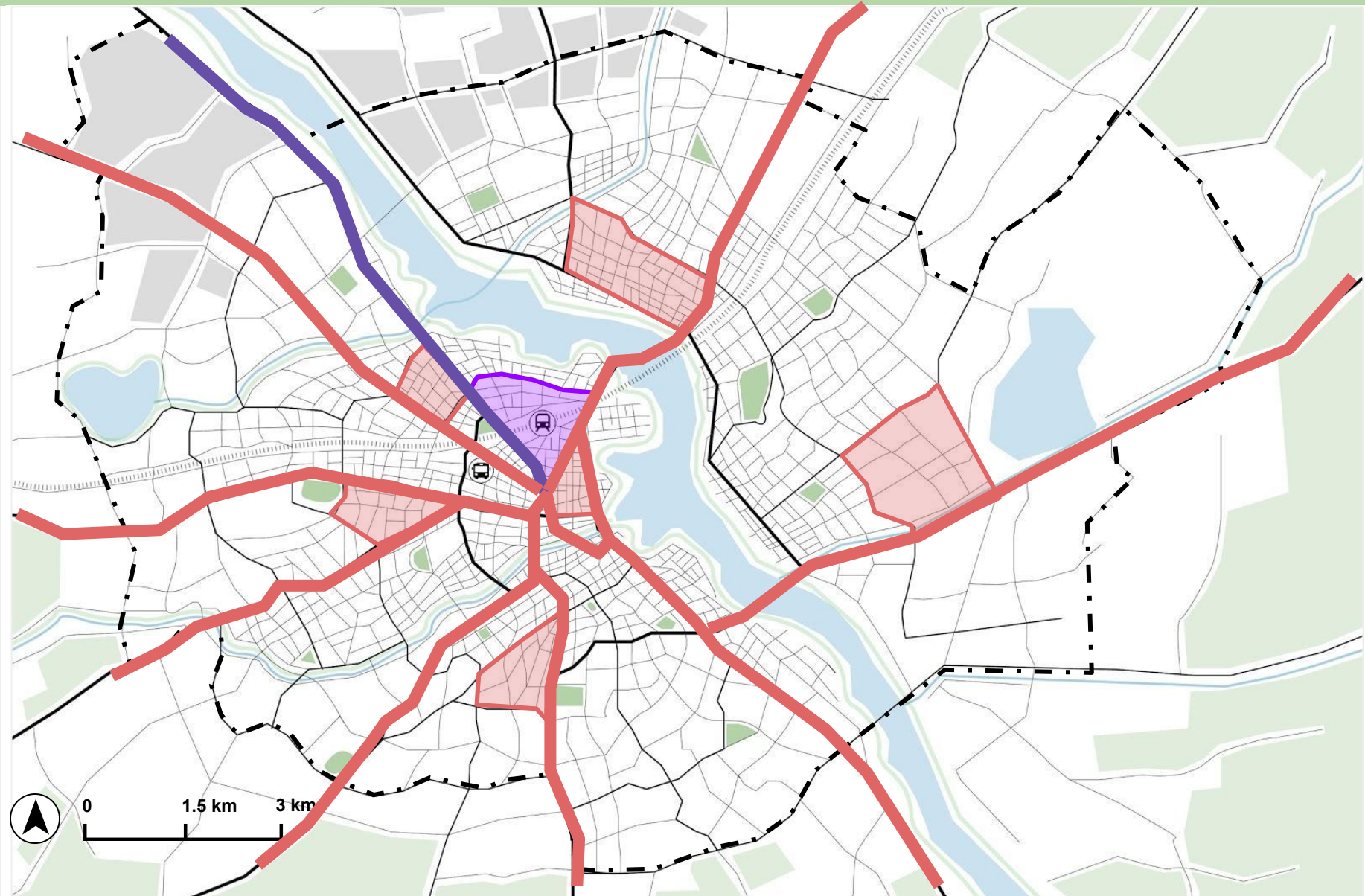
- Roll out the **'Expression of interest'** form across the city
- **Reach out to RWAs** to get maximum neighbourhoods within the network
- **Select neighbourhoods to include in the network based on:**
  - Expression of interest
  - Feasibility of interventions
  - Connections with corridors
  - Visibility



# Step 3 : Create the **scale up** plan

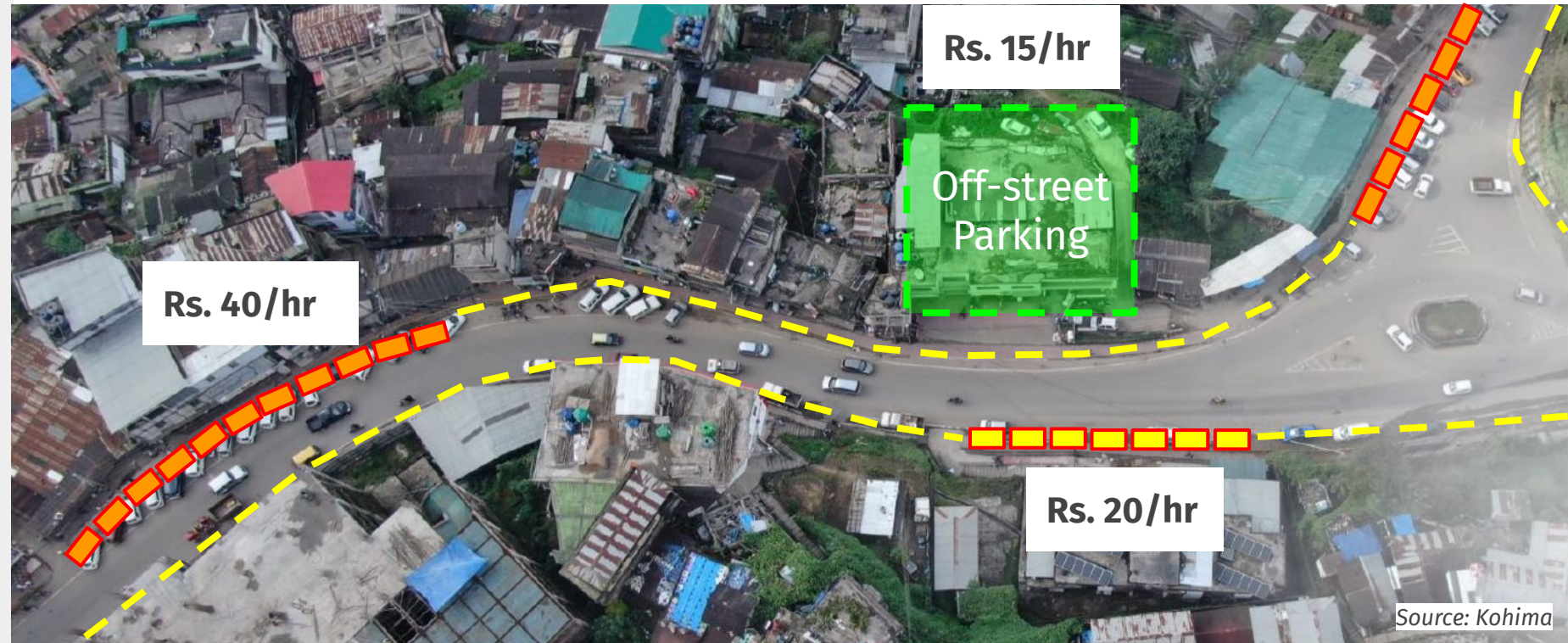
**Cities are expected to create a scale up plan for 1 YEAR.**

- Finalise the scale up plan by **putting together the corridors, neighbourhoods** and other desirable interventions that align with the selected strategy
- Ensure the **plan is well connected**
- Cities can phase the plan keeping in mind the 1 year timeline



# Step 4: Prepare parking management plan

- Prepare **parking management plan** along the corridors and neighbourhood considered.
- Parking management plan to **demarkcate parking spots and no parking zones**
- **Price parking** on high demand spots
- Shift parking from streets to unused off-street spaces.
- Initiate work on **parking management policy** for the city



# Throughout, keep the plan **flexible!**

Following the **TEST - LEARN - SCALE** approach,

- **Ensure to revisit the plan regularly** based on new learnings
- **Do not hesitate to update or change** the plan as you get feedback
- **Regularly update timelines** based on the latest milestones achieved



# A. Cycling Plan

Draft the **Scale-Up Cycling Plan** for 2021-'22

- Expand the pilot corridor and neighbourhood
- Make existing sites permanent
- Consider additional sites

**Gather feedback from different stakeholders**

- Various Government departments
- Non-government representatives - Civil society organizations, experts, cyclist groups, residents and shopkeepers association etc.

Identify **funding sources and investments** for the Cycling Plan

- Initiate work towards the budget approval in stage 1.

# Gather feedback from different stakeholders

## How?

### Online:

1. Put up the plan on your **official website** with contact information to gather feedback

### Offline:

1. Host **focused group discussions** with relevant stakeholders
1. **Publish the plan in newspapers** with contact information to gather feedback



# A. Cycling Plan

Draft the **Scale-Up Cycling Plan** for 2021-'22

- Expand the pilot corridor and neighbourhood
- Make existing sites permanent
- Consider additional sites

**Gather feedback from different stakeholders**

- Various Government departments
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Identify **funding sources and investments** for the Cycling Plan

- Initiate work towards the budget approval in stage 1.



# What are your expenditures?

We will share the  
**guidance on  
budget proposal**



**Expanding the cycling  
network across the city**



**Making existing  
infrastructure permanent**



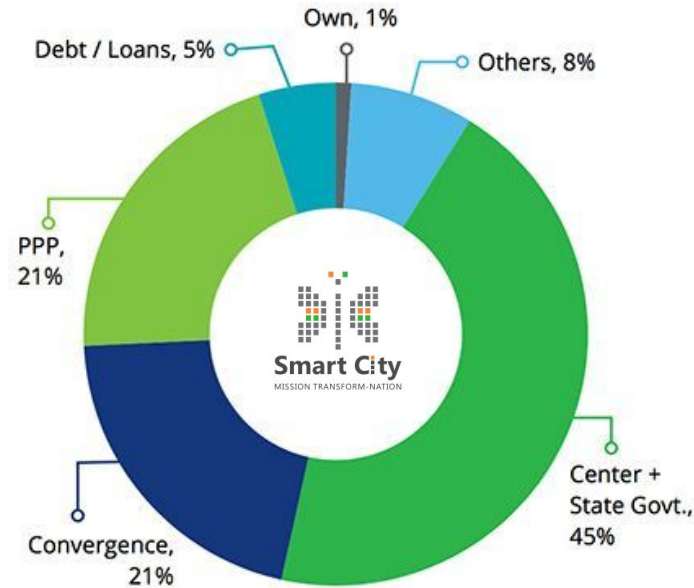
**Maintenance and  
enforcement**

# How can you obtain funds?



Source: Hindustan Times

## Municipal funds/ State Grants



## Smart Cities Mission funds



## Other innovative methods of collecting revenue

- Parking charges
- CSR

# A. Cycling Plan

Draft the **Scale-Up Cycling Plan** for 2021-'22

- Expand the pilot corridor and neighbourhood
- Make existing sites permanent
- Consider additional sites
- Other desirable interventions

**Gather feedback from different stakeholders**

- Various government departments
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Identify **funding sources and investments** for the Cycling Plan

- Initiate work towards the budget approval in stage 1.

# NMT Policy

Let's take a look at the **steps** towards the **NMT Policy**



# B. Non-Motorised Transport (NMT) policy

We will share  
**NMT policy  
template**  
shortly!

Make **revisions to the existing policy**  
or  
**Modify the policy template** shared by us

1. **Update the template** based on your city's context and data
2. Translate the policy in your local language

**Share** it with various **Government departments** for feedback

1. Public Transport agencies
2. Traffic police
3. Utility regulators
4. Development Authority
5. Public Works Department

**Incorporate all feedback received and update the policy document**

Share for **public consultation**

**Why?**

1. **To inform** the citizens about the new policy
2. **To get feedback** from the citizens on the policy

**How?**

Using online and offline tools

# Institutional Setup

Let's take a look at the **steps** towards the **Apex Committee and the NMT cell**



# C. Institutional Setup

**Create an Apex Committee** to oversee the NMT development in the city



**Work towards setting up the NMT Cell** in your ULB

## **Role of Apex Committee**

- Develop NMT policy
- Review designs of active transport projects
- Monitor active transport projects
- Ensure participatory planning

## **Role of the NMT cell**

- Plan, design and implement active transport projects
- Conduct capacity building workshops
- Hold stakeholder discussions
- Communicate the benefits

# Apex Committee

The city should set up an Apex Committee to **improve coordination between various agencies at the city level** and to ensure consistent engagement with all stakeholders.

Representatives from all stakeholder groups will convene regular meetings.



**Municipal Commissioner (Head)**

## Government departments

All road owning and maintenance agencies in the city including but not limited to the Public Works Department, National Highways Authority of India etc.

## Utility regulators

The committee should have key decision makers from agencies including, but not limited to :

## Experts and Civil Society Representatives

Representatives from external non-governmental agencies and academia with expertise in complete streets, civil bodies associated with street vending, women's rights, children, the disabled, etc.



Traffic police



Public transport agencies



Water supply



Electricity



Development authority



Telephone



# Setting up an apex committee

We will share the **note for the Apex Committee** shortly

1

**Define the role** of the committee

2

**Identify Representatives** from various departments, experts and civil society members

3

**Formalise the committee** through a circular/order

4

**Make public announcement** through newspapers, social media platforms

5

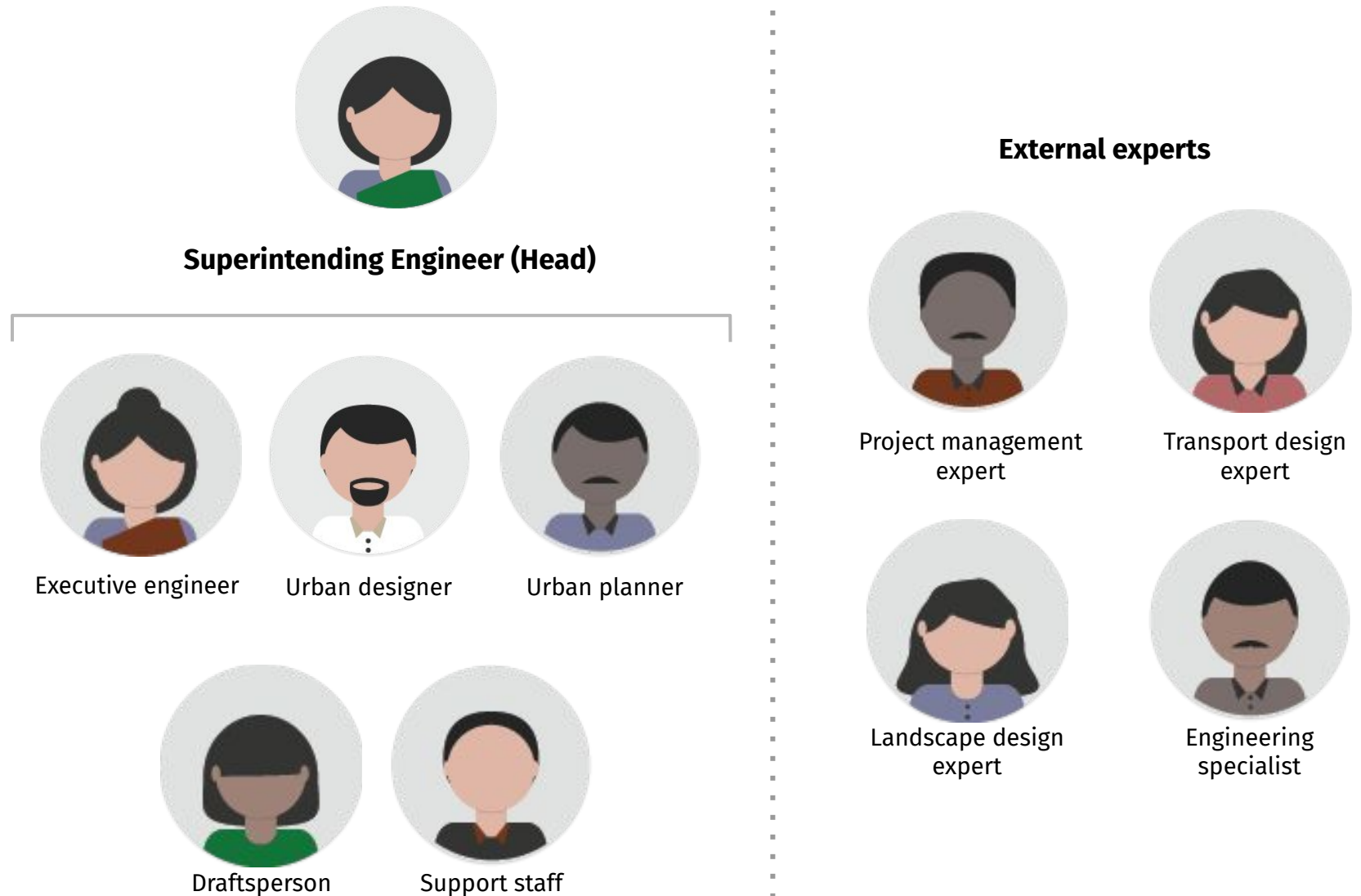
**Host the first meeting** for the Apex committee

# NMT Cell

The Urban Local Body in the city should set up a **dedicated NMT Cell** under the existing Road Department for -

- Planning and designing of walking, cycling and public space projects
- Monitoring the work by design consultants, contractors

The Cell should **include dedicated internal staff** and supported by **specialised external consultants where required.**



# Setting up an NMT cell

We will share the  
**NMT cell  
proposal note**  
shortly

1

## Prepare a NMT cell proposal -

- roles and responsibilities
- staffing requirement
- budget

2

Get approval from the standing committee / general body

3

Identify internal staff and hire additional staff to be part of the cell

4

Meeting with Apex committee to discuss the priorities

5

Prepare the plan of action through public participation

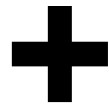
Stage 1 requirement

# To qualify, you must...



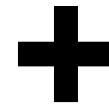
## Pilot intervention

- **Test at least one pilot intervention**, which includes both, a corridor and a neighbourhood



## Scale up strategy

- Cycling plan - **Create plan and budget, initiate work towards the budget approval**
- NMT Policy - **Initiate work towards adopting the Policy**
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## Building support for cycling

**Let's take a look at the**  
**Submission format**

# Submission format

We will share  
a **template**  
soon

## Part A - Presentations\*

Summarize the **process and learnings** of Stage 1 into **3 concise presentations**.

### Pilot Interventions

- Corridor
- Neighbourhood
- Other interventions

### Scale-Up Strategy

- Cycling Plan - Draft
- NMT Policy - Document
- Institutional Setup - Apex Committee Circular and NMT Cell Proposal

**Building  
Momentum**

## Part B - Video\*

Create **1 short, impactful** video giving an overview of the city's progress, which can be shared widely!



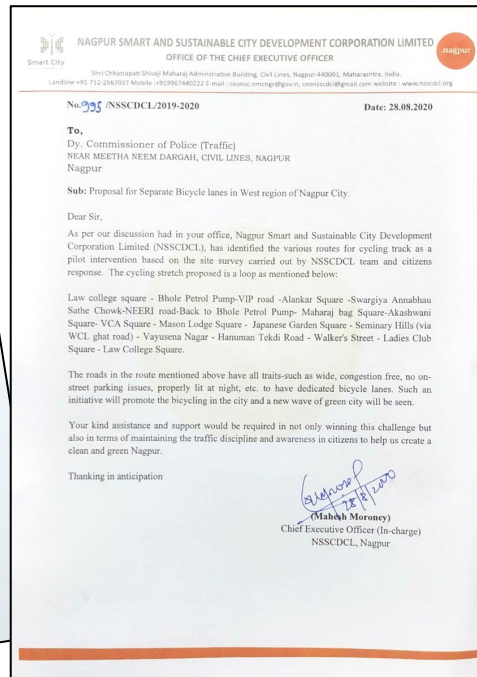
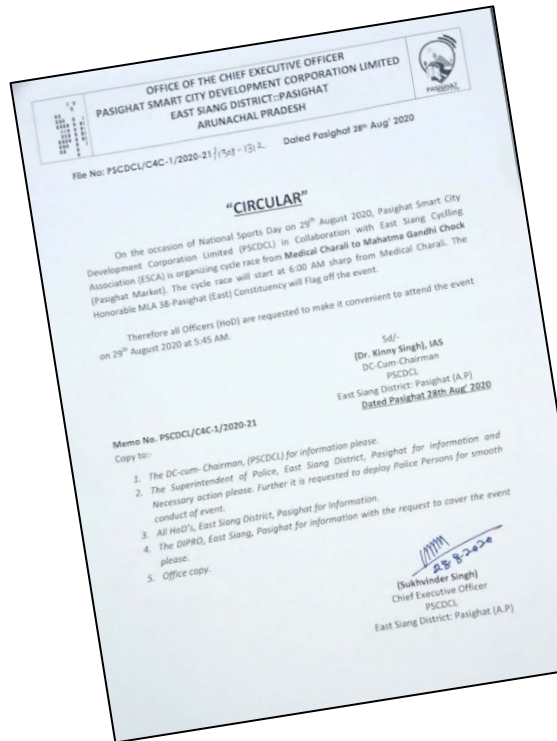
**\* Submission Mandatory**

# Submission format

We will share  
a template  
soon

## Part C - Additional files

Attach any official documents and additional information that has been crucial in creating change.



## Part D - Photos\*

Submit a maximum of **10 high resolution photos** that showcase the transformation in your city



Before



After

\* Submission Mandatory

## By Workshop 7

1. **Test the pilots** on ground
2. **Initiate** work towards the Cycle Plan, NMT Policy, and Institutional set-up
3. **Build the momentum** about the design and testing

## C4C team will share

- Presentation and video of Workshop 6
- NMT Policy Template
- Apex Committee & NMT Cell Proposal Note
- Expression of interest form template for neighbourhood
- Methods to Measure the Impact
- Submission Templates



# Thank you

Website - <https://bit.ly/3ju3ZCY>

Facebook - India Cycles4Change

A programme of



Conducted by



[www.itdp.in](http://www.itdp.in)